



NTTA SYSTEM
FIVE-YEAR
CAPITAL PLAN
FY2025-FY2029



Roadway Information Technology installing tolling equipment at a new gantry



TABLE OF CONTENTS

	PAGE		PAGE
READERS ROADMAP	4	APPENDICES SECTION	
CAPITAL PLAN OVERVIEW		A – Index of Detail Pages	146
Facility Map of North Texas Region	7	B – Capital Plan Process	147
Introduction and Overview	8	C – Capital Plan Calendar	150
Project Types and Funding Sources	14	D – Major Revenue Source	151
Summary of Project Costs by Funds	15	E – Outstanding Debt Service	155
Informational Graphs	17		
NTTA System Flow of Funds FY2025-FY2029	19		
RESERVE MAINTENANCE PROJECTS			
Project Description Summary	23		
Project Listing	24		
Project Detail	26		
CAPITAL IMPROVEMENT PROJECTS			
Project Description Summary	59		
Project Listing	60		
Project Detail	65		

READERS' ROADMAP

This Readers' Roadmap is a guide to help navigate through the North Texas Tollway Authority's FY2025 - FY2029 Five-Year Capital Plan. The roadmap is designed to give the NTTA Board of Directors, bondholders, elected officials, stakeholders, the public, and staff a detailed look at expected capital spending. The FY2025 - FY2029 Five-Year Capital Plan is divided into five sections; footnotes and page references are used to direct the reader to other sections of the document for additional detail and explanation.

CAPITAL PLAN OVERVIEW

This section contains a map of NTTA roadways, an introduction and background for the Capital Plan, documents that feature the types of projects and funding, a long-term financial plan with expected revenues and expenses, and a schedule showing expected costs by project type. The section also contains a graphic representation of the flow of funds and other informational graphs.

PROJECT SECTIONS

Projects are grouped into the categories below:

1. **Reserve Maintenance**
2. **Capital Improvement**

Each category section has the following documents:

1. **Project Description and Summary** – Major project description and summary include a map outlining the project area.
2. **Project Listing** – List of all projects showing the responsible department, project number and name, current year estimated costs, and the budgeted amounts for the next five years.
3. **Project Detail Form** – The form shows the department that will manage the project, the project type, project partners, total project and prior years cost (where applicable), a brief description and justification for the project, the budgeted amounts, and operating budget impact. Projects that are budgeted on an annual basis are identified on the Total Project Cost area as Annual Budget.

APPENDICES

The last section contains an index that references each project name and associated page number. Also included is the Capital Plan process and documents describing the Capital Plan calendar, the major revenue sources, outstanding debt service, and estimated operating expenditures.



CAPITAL PLAN OVERVIEW

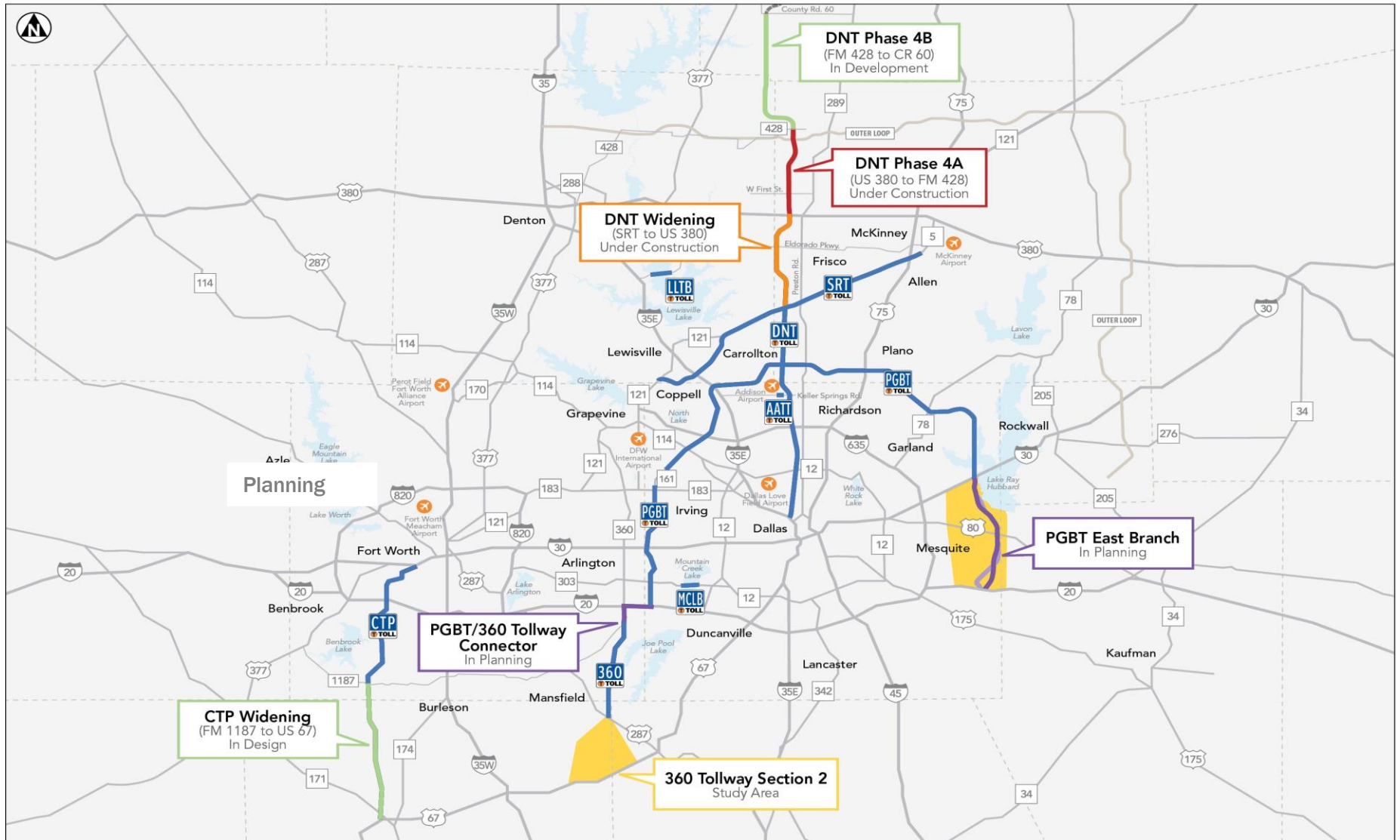


Using a gantry crane to place beams on the Dallas North Tollway Widening Project in Frisco



Facility Map of the North Texas Region

NTTA System Corridors and Projects



Introduction and Overview

INTRODUCTION

The North Texas Tollway Authority's (NTTA or the Authority) Five-Year Capital Plan (NTTA Capital Plan) is developed to plan for the maintenance, renewal, improvement, and/or replacement of capital assets. The NTTA System (System) facilities are the Dallas North Tollway (DNT), President George Bush Turnpike (PGBT), Sam Rayburn Tollway (SRT), Addison Airport Toll Tunnel (AATT), Lewisville Lake Toll Bridge (LLTB), Mountain Creek Lake Bridge (MCLB), 360 Tollway (360T), and Chisholm Trail Parkway (CTP).

The NTTA Capital Plan includes current year estimated expenditures approved through the annual budget process and estimates for the five subsequent years to be used for planning purposes only. The subsequent years are re-evaluated, updated, and/or extended as part of the annual budget process. As a multi-year planning tool, the NTTA Capital Plan is comprised of projects continued from previous years and projects being initiated within the next five years.

The NTTA Capital Plan is adopted annually by the NTTA Board of Directors. The projects listed in the NTTA Capital Plan and projected expenditures do not constitute a firm commitment by the Authority to fund the project.

LONG-TERM FINANCIAL PLANS

Three major factors inform NTTA's long-term financial plans: traffic and revenue estimates provided by independent traffic and revenue engineers, estimated maintenance expenses provided by the independent general engineering consultant, and system net debt service. Cost estimates are generated during the initial feasibility study phase and are updated as projects are developed.

The guiding principles used to update the NTTA Capital Plan are the Authority's goal to maintain a 1.50 times debt service coverage and the desire to pay for projects with available funds. Priority is given to projects associated with safety and revenue enhancement.

Introduction and Overview (continued)

A. Revenue Fund

Estimated total revenue over the next five years is \$7.3 billion. Approximately \$6.9 billion or 95.3% of total revenue is based on projections provided by the traffic and revenue engineers. Approximately \$0.3 billion or 4.7% of total revenue is estimated by the Authority and includes ZipCash late fees and estimated interest earnings on projected cash balances. Total revenue growth is projected to average 4.6% per year from FY2025 through FY2029. All NTTA revenues on deposit in the Revenue Fund must be distributed to the other funds in accordance with the Amended and Restated Trust Agreement with Supplements (Trust Agreement). (See Appendix D for Revenue Distribution).

NTTA SYSTEM LONG TERM FINANCIAL PLANS							
Operating Revenues							
	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five-Year Totals FY2025 - FY2029
REVENUE FUND							
INFLOWS							
Estimated Toll Revenues	\$ 1,190,781,400	\$ 1,247,093,500	\$ 1,307,481,600	\$ 1,381,855,300	\$ 1,455,398,900	\$ 1,520,263,300	\$ 6,912,092,600
Estimated Other Revenues	79,007,001	74,000,000	67,282,025	64,120,650	65,400,475	67,477,075	338,280,225
TOTAL INFLOWS	1,269,788,401	1,321,093,500	1,374,763,625	1,445,975,950	1,520,799,375	1,587,740,375	7,250,372,825
Total Revenues Available for Operations	\$ 1,269,788,401	\$ 1,321,093,500	\$ 1,374,763,625	\$ 1,445,975,950	\$ 1,520,799,375	\$ 1,587,740,375	\$ 7,250,372,825

Introduction and Overview (continued)

B. Operation and Maintenance (O&M)

O&M expenses for the next five years are estimated at \$1.3 billion. These funds are required to run the day-to-day operations of the Authority.

According to the Trust Agreement, revenues must be transferred to the O&M Fund to cover expenses and maintain a reserve balance (see Appendix D for Revenue Distribution and Appendix B for Cash Balance requirements). A projected \$1.4 billion for O&M expense and reserve will be transferred from the Revenue Fund to the O&M Fund.

The estimated operating expenses for FY2025 are prepared by the individual departments and are expected to increase an average of 3.0% per year between FY2025 and FY2029.

NTTA SYSTEM LONG TERM FINANCIAL PLANS							
Operating Expenditures							
	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five-Year Totals FY2025 - FY2029
Total Revenues Available for Operations	\$ 1,269,788,401	\$ 1,321,093,500	\$ 1,374,763,625	\$ 1,445,975,950	\$ 1,520,799,375	\$ 1,587,740,375	\$ 7,250,372,825
OPERATION AND MAINTENANCE FUND							
Estimated Beginning Available Cash Balance	55,008,938	40,152,769	42,269,082	43,537,154	44,843,269	46,188,567	40,152,769
INFLOWS							
Transfer from Revenue Fund	226,060,441	255,730,804	262,490,998	270,365,728	278,476,700	286,831,001	1,353,895,232
Inter-Fund Transfers		-	-	-	-	-	-
TOTAL INFLOWS	226,060,441	255,730,804	262,490,998	270,365,728	278,476,700	286,831,001	1,353,895,232
OUTFLOWS							
Estimated Operating Expenses	(240,916,611)	(253,614,491)	(261,222,926)	(269,059,614)	(277,131,402)	(285,445,344)	(1,346,473,776)
TOTAL OUTFLOWS	(240,916,611)	(253,614,491)	(261,222,926)	(269,059,614)	(277,131,402)	(285,445,344)	(1,346,473,776)
Estimated Ending Available Cash Balance	40,152,769	42,269,082	43,537,154	44,843,269	46,188,567	47,574,224	47,574,224
Net Revenues Available for Debt Service	\$ 1,043,727,960	\$ 1,065,362,696	\$ 1,112,272,627	\$ 1,175,610,222	\$ 1,242,322,675	\$ 1,300,909,374	\$ 5,896,477,593

Introduction and Overview (continued)

C. Debt Service Fund

To fund NTTA System expansions and capital improvements, NTTA has previously issued 1st and 2nd Tier debt. NTTA maintains Debt Service Funds to pay these debt obligations. Over the next five years, principal and interest requirements total \$3.4 billion, which is funded from the Revenue Fund (see Appendix D for Revenue Distribution). Additionally, the System assisted with the financing of the construction of the CTP through subordinated debt. The subordinated debt payments total \$34.6 million for the next five years. While the subordinated debt represent a portion of the NTTA System’s indebtedness, they are not funded directly from the Net Revenues Available for Debt Service Fund but instead from the Capital Improvement Fund.

The Trust Agreement requires a 1st tier debt service coverage (net revenues divided by net debt service) of 1.35 times. The Board of Directors established a more aggressive target of 1.50 times. The debt service coverage ranges from a low of 2.32 in FY2025 to a high of 2.80 in FY2029.

NTTA SYSTEM LONG TERM FINANCIAL PLANS							
Debt Service							
	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five-Year Totals FY2025 - FY2029
Net Revenues Available for Debt Service	\$ 1,043,727,960	\$ 1,065,362,696	\$ 1,112,272,627	\$ 1,175,610,222	\$ 1,242,322,675	\$ 1,300,909,374	\$ 5,896,477,593
DEBT SERVICE FUNDS							
INFLOWS							
Transfer from Capital Improvement Fund	8,636,443	8,641,552	8,640,533	8,642,541	8,646,166	-	34,570,792
Transfer from Revenue Fund	684,202,345	667,607,414	670,239,713	670,237,056	677,921,596	689,778,996	3,375,784,775
TOTAL INFLOWS	692,838,788	676,248,966	678,880,246	678,879,597	686,567,762	689,778,996	3,410,355,567
OUTFLOWS							
1st Tier Debt Service	(437,524,600)	(460,634,301)	(469,024,600)	(472,345,943)	(487,299,483)	(465,871,884)	(2,355,176,210)
2nd Tier Debt Service	(246,677,745)	(206,973,113)	(201,215,113)	(197,891,113)	(190,622,113)	(223,907,113)	(1,020,608,563)
3rd Tier Debt Service	-	-	-	-	-	-	-
Total Debt Service	(684,202,345)	(667,607,414)	(670,239,713)	(670,237,056)	(677,921,596)	(689,778,996)	(3,375,784,773)
Capital Improvement Fund - Subordinate Debt	(8,636,443)	(8,641,552)	(8,640,533)	(8,642,541)	(8,646,166)	-	(34,570,792)
TOTAL OUTFLOWS	(692,838,787)	(676,248,966)	(678,880,245)	(678,879,596)	(686,567,761)	(689,778,996)	(3,410,355,564)
Net Revenues Available for Major Maintenance Projects	\$ 359,525,615	\$ 397,755,282	\$ 442,032,914	\$ 505,373,166	\$ 564,401,079	\$ 611,130,378	\$ 2,520,692,818
First Tier Debt Service Coverage	2.39	2.32	2.37	2.49	2.55	2.80	2.50
First & Second Tier Debt Service Coverage	1.53	1.60	1.66	1.75	1.83	1.89	1.75
All Debt Service Coverage	1.51	1.58	1.64	1.73	1.81	1.89	1.73
CIF Subordinated Debt Coverage	1.42	1.45	1.43	1.51	1.62	1.69	1.69

Introduction and Overview (continued)

D. Reserve Maintenance Fund

This is the Authority’s long-term plan for the renewal and replacement of capital assets. The Authority elected to use the Governmental Accounting Standards Board (GASB) 34 Modified Approach to account for the maintenance of infrastructure assets. As required by the Trust Agreement, an annual inspection of the Authority’s roadways is conducted by the general engineering consultant. This inspection provides an assessment of conditions of the Authority’s infrastructure assets. The assessment of conditions is made by visual tests designed to reveal any condition that would reduce user benefits below the set minimum level of service. The Authority’s goal is to maintain the infrastructure assets at a rating of eight or better using a 1 to 10 scale.

These condition levels were adopted by the Board of Directors Resolution No. 02-31 on June 19, 2002; and further clarified by Resolution No. 07-169 on December 19, 2007. The roads are maintained at the Authority’s level to enhance the customers’ driving experience.

The Reserve Maintenance Fund estimate for FY2025 through FY2029 is \$455.6 million, an average of \$91.1 million per year. (see Reserve Maintenance Projects, starting on page 21).

The Reserve Maintenance Fund is funded from the Revenue Fund. Similar to the O&M Fund, the Trust Agreement requires a transfer be made to cover maintenance expenditures and maintain a required fund balance of \$5.0 million (see Appendix D for Revenue Distribution and Appendix B for Cash requirements).

NTTA SYSTEM LONG TERM FINANCIAL PLANS							
Reserve Maintenance Projects							
	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five-Year Totals FY2025 - FY2029
Net Revenues Available for Reserve Maintenance Projects	\$ 359,525,615	\$ 397,755,282	\$ 442,032,914	\$ 505,373,166	\$ 564,401,079	\$ 611,130,378	\$ 2,520,692,818
RESERVE MAINTENANCE FUND							
Estimated Beginning Available Cash Balance	47,726,764	39,349,559	-	-	-	-	39,349,559
INFLOWS							
Transfer from Revenue Fund	42,652,485	58,131,702	100,925,608	98,612,922	77,969,100	80,603,778	416,243,110
TOTAL INFLOWS	42,652,485	58,131,702	100,925,608	98,612,922	77,969,100	80,603,778	416,243,110
OUTFLOWS							
RMF Project Expenses	(51,029,690)	(97,481,261)	(100,925,608)	(98,612,922)	(77,969,100)	(80,603,778)	(455,592,669)
TOTAL OUTFLOWS	(51,029,690)	(97,481,261)	(100,925,608)	(98,612,922)	(77,969,100)	(80,603,778)	(455,592,669)
Estimated Ending Available Cash Balance	39,349,559	-	-	-	-	-	-
RMF Reserve Account							
Estimated Ending Cash Balance/RMF Reserve	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Net Revenues Available for Capital Improvement Projects	\$ 316,873,130	\$ 339,623,580	\$ 341,107,306	\$ 406,760,244	\$ 486,431,979	\$ 530,526,600	\$ 2,104,449,709

Introduction and Overview (continued)

E. Capital Improvement Fund

The Capital Improvement Fund (CIF) accounts for the Authority’s long-term expansions, improvements, reconstructions, and replacements to the NTTA System. Over the next five years, capital improvement projects total \$1.8 billion (see Capital Improvement Projects, starting on page 51). The projects listed for FY2025 to FY2029 have been approved by executive management through the capital plan process (see Appendix B for Capital Plan process). Funds for the CIF flow from the Revenue Fund to the extent there are excess revenues (see Appendix D for Revenue Distribution). The estimated contribution to CIF over the next five years is \$1.2 billion. The FY2025 – FY2029 Capital Plan contains \$34.6 million for subordinated debt. The Authority’s executive management anticipates increasing the existing \$99.4 million Rainy Day fund to \$150.0 million by 2029.

NTTA SYSTEM LONG TERM FINANCIAL PLANS							
Capital Improvement Projects							
	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five-Year Totals FY2025 - FY2029
Net Revenues Available for Capital Improvement Projects	\$ 316,873,130	\$ 339,623,580	\$ 341,107,306	\$ 406,760,244	\$ 486,431,979	\$ 530,526,600	\$ 2,104,449,709
CAPITAL IMPROVEMENT FUND							
Estimated Beginning CIF Cash Balance Available for Projects	838,256,074	949,964,743	945,038,864	857,272,811	856,696,281	1,026,469,032	949,964,743
INFLOWS							
Transfer from Revenue Fund	316,873,130	339,623,580	341,107,306	406,760,244	486,431,979	530,526,600	2,104,449,709
Reimbursement from Prosper - DNT over US 380	5,114,124	2,557,062	-	-	-	-	2,557,062
Denton County ILA - DNT Phase 4B	265,055	-	-	-	-	-	-
DNT Expansion ILA - SRT to US 380 (City of Frisco)	-	9,500,000	-	-	-	-	9,500,000
DNT Phase 4A (City of Celina)	-	-	-	11,000,000	-	-	11,000,000
DNT Phase 4A (Town of Prosper)	-	-	-	5,000,000	-	-	5,000,000
NET INFLOWS AVAILABLE FOR CIF EXPENSES	322,252,309	351,680,642	341,107,306	422,760,244	486,431,979	530,526,600	2,132,506,771
OUTFLOWS							
CIF Project Expenses	(175,907,197)	(347,964,968)	(410,232,826)	(414,694,233)	(303,013,062)	(304,124,055)	(1,780,029,144)
Transfer to CIF Bond Payment Account	(8,636,443)	(8,641,552)	(8,640,533)	(8,642,541)	(8,646,166)	-	(34,570,792)
Transfer to CIF Rainy Day Fund Account	(26,000,000)	-	(10,000,000)	-	(5,000,000)	(10,000,000)	(25,000,000)
TOTAL OUTFLOWS	(210,543,640)	(356,606,520)	(428,873,359)	(423,336,774)	(316,659,228)	(314,124,055)	(1,839,599,936)
Estimated Ending CIF Cash Balance Available for Projects	949,964,743	945,038,864	857,272,811	856,696,281	1,026,469,032	1,242,871,577	1,242,871,577
CIF Bond Payment Account							
Estimated Beginning CIF Bond Payment Account Cash Balance	7,294,692	7,294,692	7,294,692	7,294,692	7,294,692	7,294,692	7,294,692
Transfers from CIF Cash Account	8,636,443	8,641,552	8,640,533	8,642,541	8,646,166	-	34,570,792
Transfer to Debt Service Fund for CIF Subordinated Debt Payment	(8,636,443)	(8,641,552)	(8,640,533)	(8,642,541)	(8,646,166)	-	(34,570,792)
Estimated Ending CIF Bond Payment Account Cash Balance	7,294,692	7,294,692	7,294,692	7,294,692	7,294,692	7,294,692	7,294,692
CIF Rainy Day Fund Account							
Estimated Beginning CIF Rainy Day Fund Account Cash Balance	99,364,756	125,364,756	125,364,756	135,364,756	135,364,756	140,364,756	125,364,756
Transfers from CIF Cash Account	26,000,000	-	10,000,000	-	5,000,000	10,000,000	25,000,000
Estimated Ending CIF Rainy Day Fund Account Cash Balance	125,364,756	125,364,756	135,364,756	135,364,756	140,364,756	150,364,756	150,364,756
Estimated Ending Total CIF Cash Balances	\$ 1,082,624,190	\$ 1,077,698,312	\$ 999,932,259	\$ 999,355,729	\$ 1,174,128,480	\$ 1,400,531,025	\$ 1,400,531,025

Project Types & Funding Sources

RESERVE MAINTENANCE PROJECTS

Projects included in this category are maintenance projects that do not recur on an annual or more frequent basis. These are projects required to maintain the system assets at an agency approved level; emergency repairs to maintain safety or prevent loss of revenue; and, for replacement or additional fleet and equipment. Additional projects include the replacement or purchase of additional computer equipment (including software) replacement of All-Electronic and communication equipment. Funding for these projects comes from the remaining revenues available after Operation and Maintenance (O&M) costs and debt service obligations have been satisfied.

CAPITAL IMPROVEMENT PROJECTS

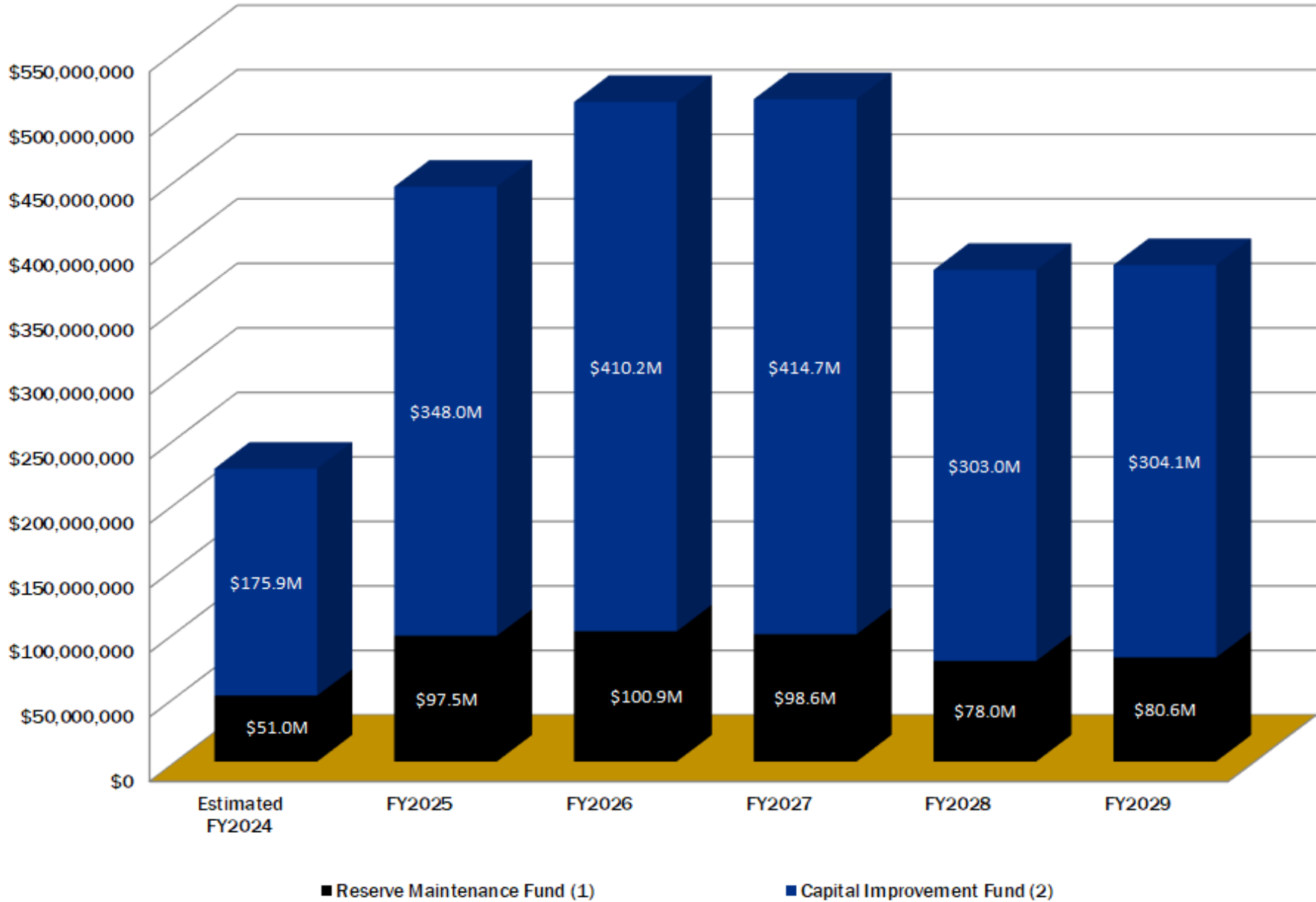
Projects included in this category are large, nonrecurring items that increase toll revenue; improve safety, increase capacity, or efficiency of the system. These projects are new roadway construction, existing roadway expansions, improvements, and/or reconstruction and major emergency repairs. In addition, projects with capital expenses unrelated to new road construction and/or maintenance are included here such as purchasing and implementing new systems, software, and enhancements of existing system. Funding for these projects comes from the remaining annual revenues available after O&M costs, debt service, and reserve maintenance costs have been satisfied. In some cases, the Authority may issue debt for capital improvement projects.

**FY2025 - FY2029 CAPITAL PLAN
SUMMARY PROJECT COSTS BY FUND**

Project Type	Estimated FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five Year Total FY2025 - FY2029
Reserve Maintenance Fund (1)	\$51,029,690	\$97,481,261	\$100,925,608	\$98,612,922	\$77,969,100	\$80,603,778	\$455,592,669
Capital Improvement Fund (2)	175,907,197	347,964,968	410,232,826	414,694,233	303,013,062	304,124,055	1,780,029,144
Totals	\$226,936,887	\$445,446,229	\$511,158,434	\$513,307,155	\$380,982,162	\$384,727,833	\$2,235,621,813

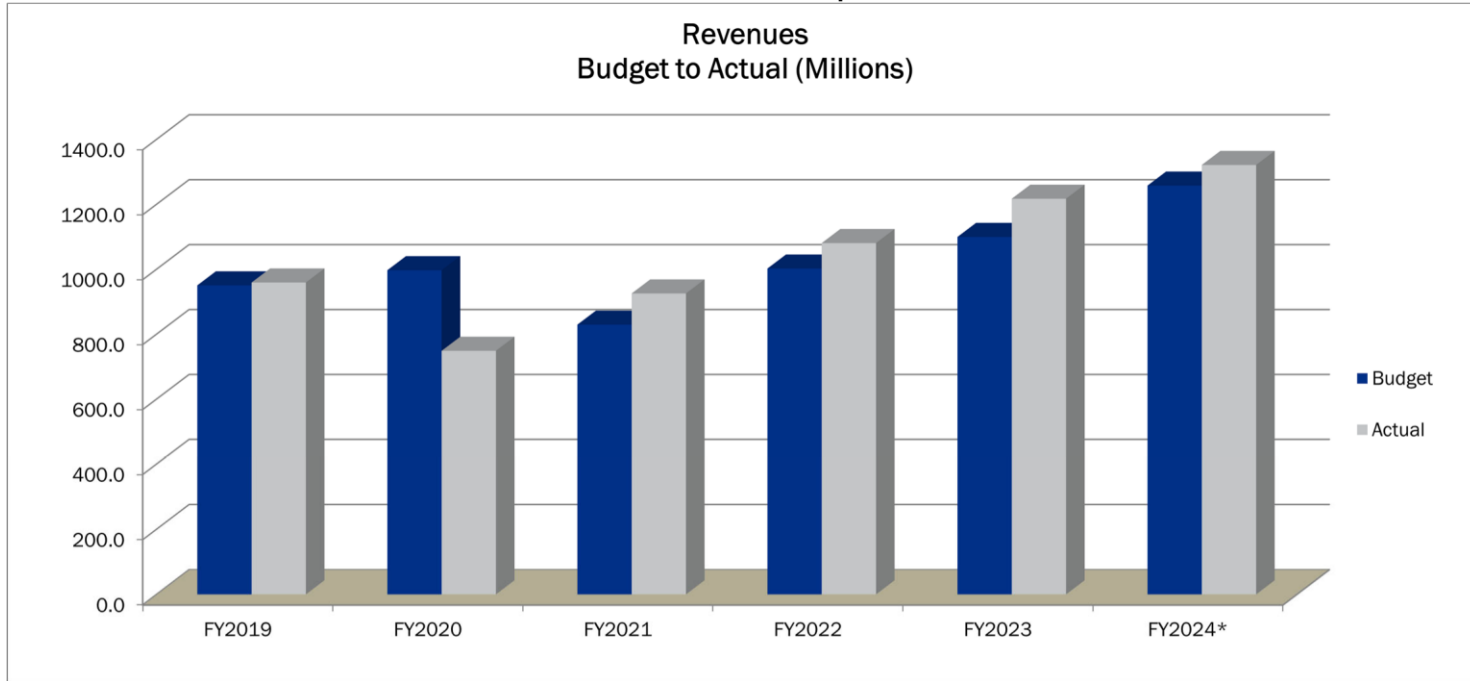
Report contains only project costs:
 (1) List of projects starting on page 21
 (2) List of projects starting on page 51

Capital Plan Costs



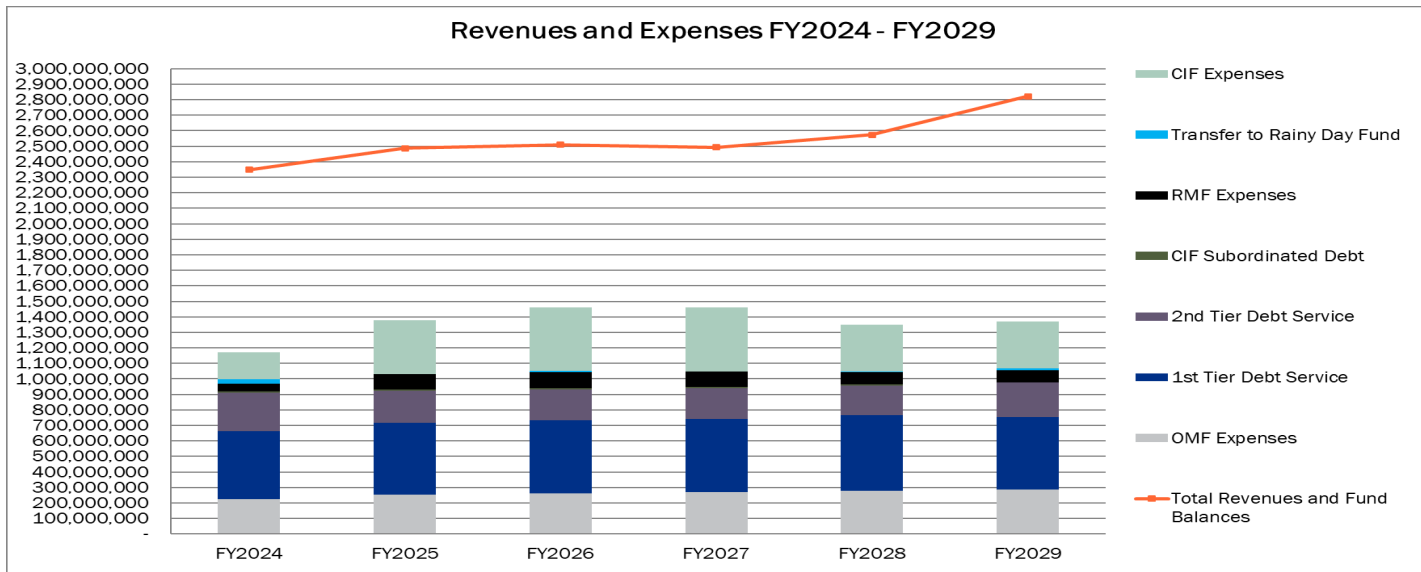
Informational Graphs

Revenues
Budget to Actual (Millions)



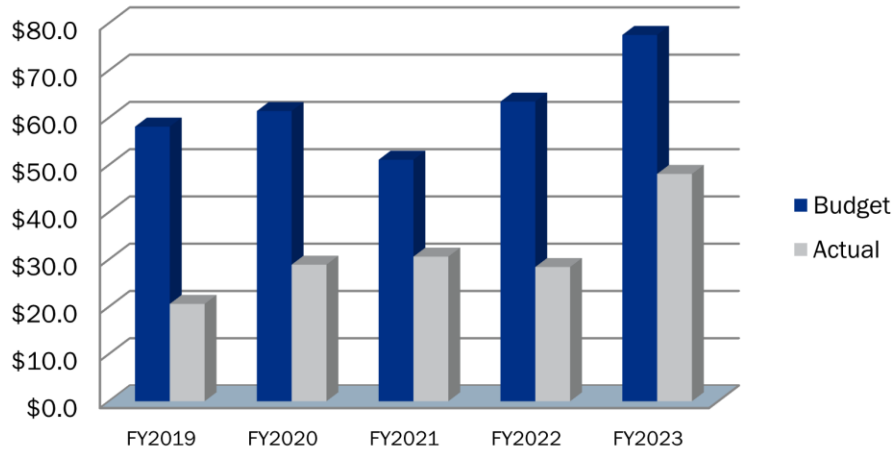
*Actual amount for FY2024 is based on estimates provided by CDM Smith, Inc.

Revenues and Expenses FY2024 - FY2029



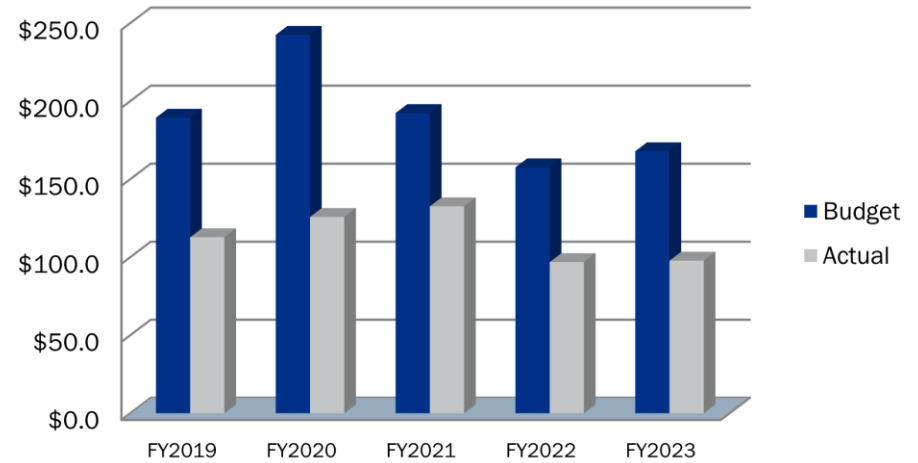
Historical Informational Graphs

Reserve Maintenance Fund Budget to Actual (Millions)



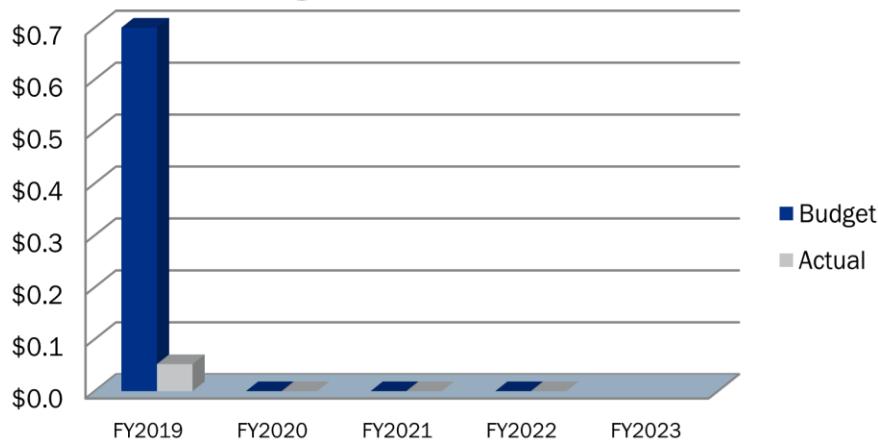
RMF Projects re-evaluated and prioritized throughout the year

Capital Improvement Fund Budget to Actual (Millions)



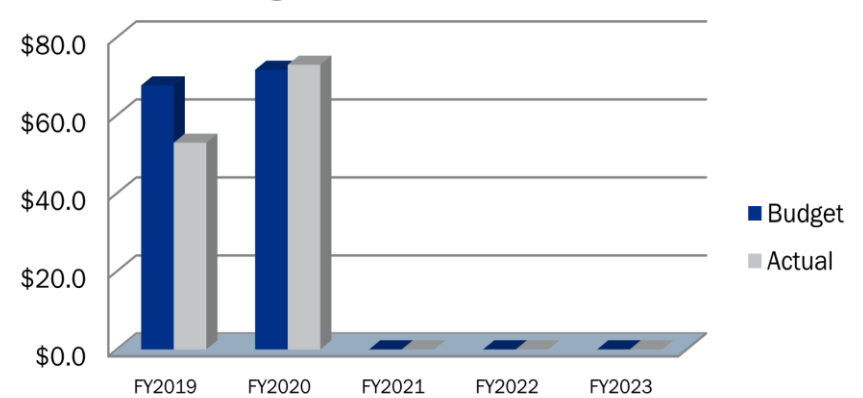
CIF Projects re-evaluated and prioritized throughout the year

Feasibility Study Fund Budget to Actual (Millions)



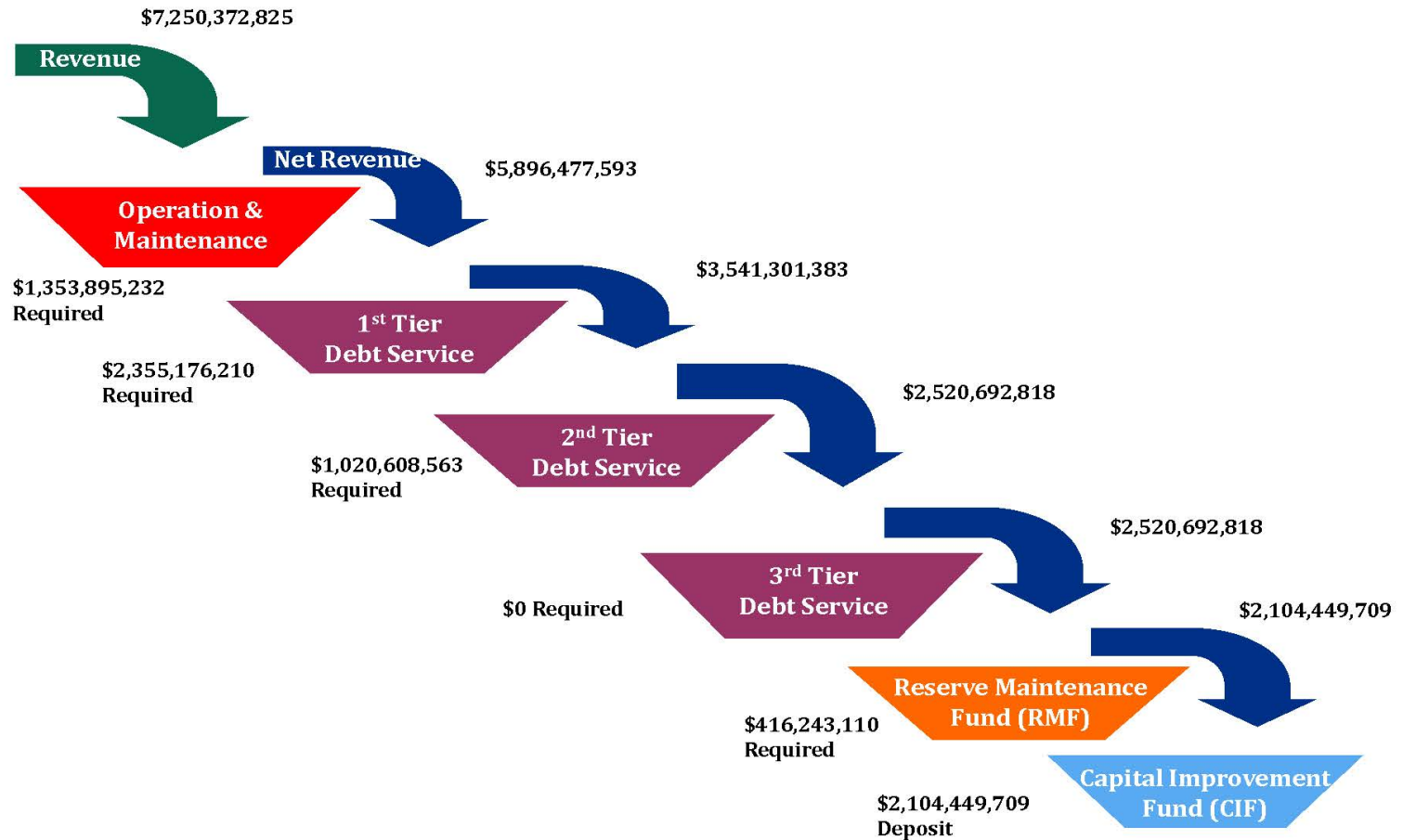
North Texas Tollway Authority

Construction Fund Budget to Actual (Millions)



All construction projects coming to completion FY2025 - FY2029 Five-Year Capital Plan

NTTA System Flow of Funds FY2025 - FY2029



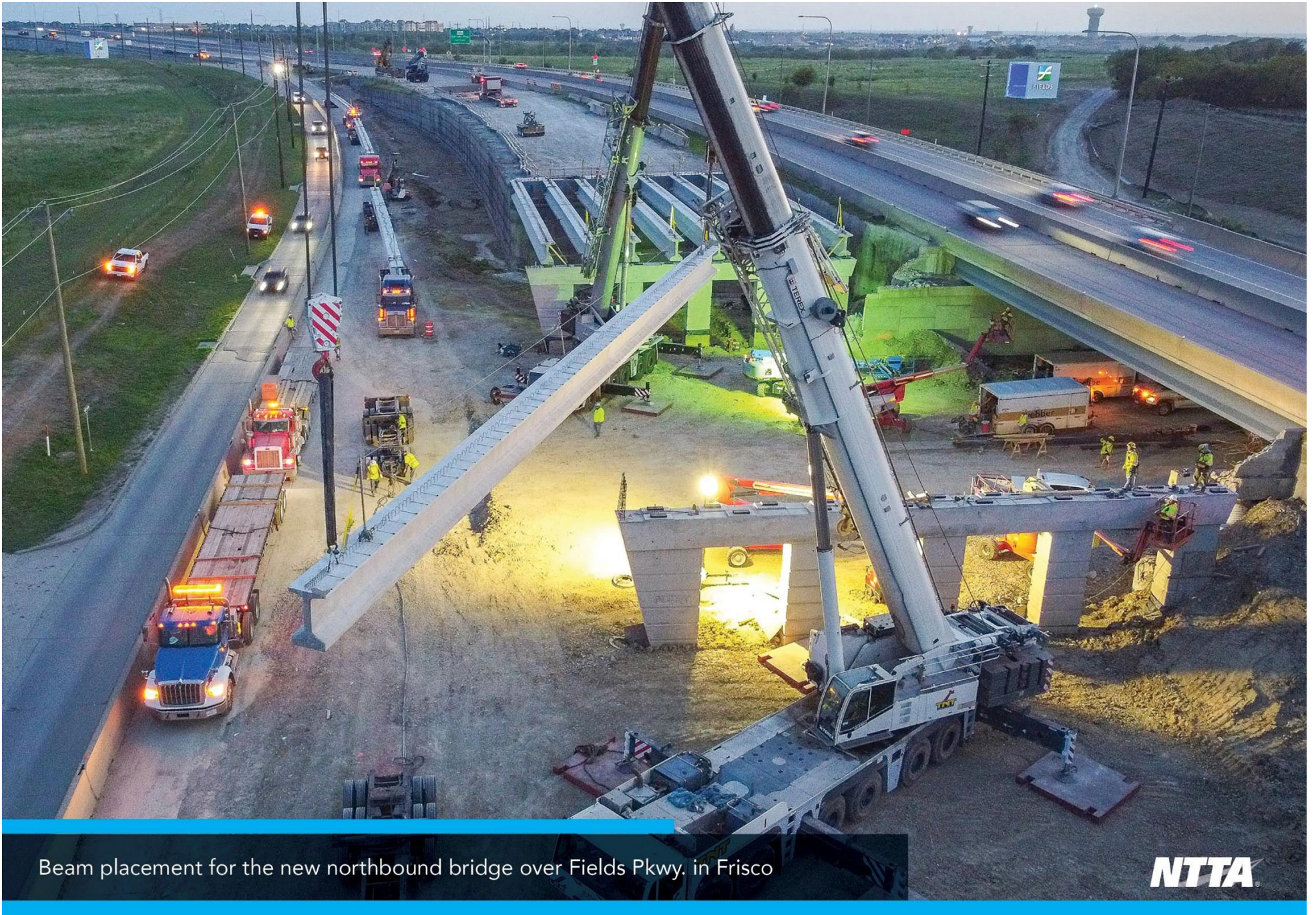


Roadside Safety Services assisting a customer on the Sam Rayburn Tollway





RESERVE MAINTENANCE PROJECTS



Beam placement for the new northbound bridge over Fields Pkwy. in Frisco

NTTA

Reserve Maintenance Projects

Project Description Summary:

Reserve maintenance projects include repairs and maintenance, painting, renewals, replacements, improvements, and other projects necessary for the safe or efficient operation of NTTA toll roads or to prevent loss of revenues. These projects are not typically included as part of the normal, day-to-day operations, but should be viewed as part of the overall long-term maintenance of NTTA assets.

Projects include, but are not limited to the following:

ANNUAL ASSET CONDITION INSPECTION

An inspection of NTTA assets is performed annually to assist in identifying potential maintenance projects. This allows staff to properly allocate funds during the annual budgeting process. It also allows staff to plan for future major maintenance expenditures. The Capital Plan includes \$18.3 million for this category over the next five years.

SYSTEM-WIDE MAINTENANCE PROJECTS (ROADWAY, BRIDGES, BUILDINGS, WALLS, AND OTHER ASSETS)

NTTA has chosen to maintain all its long-term assets at an approved performance level. Each year after the annual asset condition inspection is completed by the general engineering consultant; individual projects are prioritized and then selected for inclusion into the following fiscal year budget. The Capital Plan includes \$320.2 million for this category over the next five years.

FLEET, EQUIPMENT ADDITIONS/PURCHASES, AND REPLACEMENTS

NTTA purchases additional fleet vehicles and equipment in proportion to any increases in lane miles. NTTA replaces fleet vehicles and equipment at specific intervals based on useful life and necessity. Once purchased, fleet vehicles and equipment are used primarily for ongoing operations and maintenance. The Capital Plan includes \$29.9 million for this category over the next five years.

HARDWARE/SOFTWARE REPLACEMENTS AND UPGRADES

NTTA purchases and replaces hardware and software at specific intervals based on useful life and necessity. Once implemented, the hardware and software are primarily used for ongoing operations and maintenance. The Five-Year Capital Plan includes \$86.2 million for this category.

OTHER ASSOCIATED PROJECT COST

NTTA has additional cost associated with projects for safety service tools, legal fees, and procurement. The Five-Year Capital Plan includes \$1.0M for this category.



**Reserve Maintenance Fund - (1201) - Project List
FY2025 - FY2029 CAPITAL PLAN**

Project	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five Year Total FY2025 - FY2029
<i>Procurement Services - (10521)</i>							
60120012: Procurement Ads-RMF	19,000	19,000	19,000	19,000	19,000	0	76,000
Procurement Services - (10521) Total	19,000	19,000	19,000	19,000	19,000	0	76,000
<i>Legal Services - (10911)</i>							
40120012: Legal Fees-RMF	40,000	40,000	40,000	40,000	40,000	40,000	200,000
Legal Services - (10911) Total	40,000	40,000	40,000	40,000	40,000	40,000	200,000
<i>Information Technology - (20111)</i>							
1000431: IT Roadway Systems	4,800,000	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000	21,000,000
1000825: Server Hardware Upgrades and Replacements	8,970,000	8,970,000	8,970,000	8,970,000	8,970,000	8,970,000	44,850,000
1000826: Computer Hardware Upgrades and Replacements	1,676,500	1,676,500	1,676,500	1,676,500	1,676,500	1,676,500	8,382,500
1000827: Printer Hardware Upgrades and Replacements	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
1000828: Network Equip. & Comm. Systems Replacement	1,888,500	1,888,500	1,888,500	1,888,500	1,888,500	1,888,500	9,442,500
1000829: Software and Licensing	450,000	300,000	300,000	300,000	300,000	300,000	1,500,000
Information Technology - (20111) Total	17,985,000	17,235,000	17,235,000	17,235,000	17,235,000	17,235,000	86,175,000
<i>Admin Infrastructure - (20221)</i>							
1000009: Landscape	550,000	550,000	600,000	600,000	600,000	650,000	3,000,000
1000026: RMF - Fleet	7,152,400	8,611,100	6,228,300	5,795,600	4,321,500	4,980,950	29,937,450
1000030: Facility Improvements	4,778,554	5,847,000	6,042,000	4,064,000	4,124,000	4,424,000	24,501,000
1000047: General Engineering - Asset Mgmt	0	980,000	500,000	500,000	500,000	500,000	2,980,000
Admin Infrastructure - (20221) Total	12,480,954	15,988,100	13,370,300	10,959,600	9,545,500	10,554,950	60,418,450
<i>Roadway - (20231)</i>							
1000841: 360T Comprehensive Maintenance Agreement	0	700,000	700,000	5,300,000	400,000	340,000	7,440,000
Roadway - (20231) Total	0	700,000	700,000	5,300,000	400,000	340,000	7,440,000
<i>Project Delivery - (20511)</i>							
1000011: Restriping	5,566,000	6,357,200	6,558,215	14,225,400	13,246,500	12,438,600	52,825,915
1000013: Erosion Mitigation & Drainage Repairs	12,206,000	4,683,000	9,023,000	8,643,000	4,415,000	2,700,000	29,464,000
1000018: Pavement Repair and Rehab	18,038,000	24,140,000	30,360,000	18,925,800	15,740,600	14,128,400	103,294,800
1000020: Signage	2,230,000	2,629,100	2,788,450	838,550	1,847,500	6,543,000	14,646,600
1000028: System-Wide Bridge Repair	5,830,000	11,350,000	7,075,000	7,357,000	1,480,000	7,050,000	34,312,000
1000031: Inspection Services	3,352,529	3,355,261	3,643,043	3,409,572	3,787,000	4,090,828	18,285,704
1000040: Walls, Railings and Steel Elements Repair	3,947,000	7,400,000	6,194,600	5,055,000	3,423,000	1,875,000	23,947,600
1000041: Lighting Replacement or Repair	200,000	325,000	515,000	3,000,000	3,000,000	0	6,840,000
1000042: General Engineering - RMF	2,900,000	2,984,600	3,129,000	3,280,000	3,440,000	3,608,000	16,441,600
Project Delivery - (20511) Total	54,269,529	63,224,161	69,286,308	64,734,322	50,379,600	52,433,828	300,058,219
<i>TIM Administration - (20611)</i>							
80120012: Traffic Engineering Fees-RMF	130,000	125,000	125,000	125,000	125,000	0	500,000
80120013: Roadway Safety Serv Tools	125,000	150,000	150,000	200,000	225,000	0	725,000
TIM Administration - (20611) Total	255,000	275,000	275,000	325,000	350,000	0	1,225,000
Totals	\$85,049,483	\$97,481,261	\$100,925,608	\$98,612,922	\$77,969,100	\$80,603,778	\$455,592,669



**Reserve Maintenance Fund - (1201) - Project List
FY2025 - FY2029 CAPITAL PLAN**

Project	Estimated FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five Year Total FY2025 - FY2029
FY2024 Carryover Projects and Adjustments							
<i>Procurement Services - (10521)</i>							
60120012: Procurement Ads-RMF	(3,924)	0	0	0	0	0	0
<i>Information Technology - (20111)</i>							
1000825: Server Hardware Upgrades and Replacements	(7,930,399)	0	0	0	0	0	0
1000826: Computer Hardware Upgrades and Replacements	(1,261,281)	0	0	0	0	0	0
1000827: Printer Hardware Upgrades and Replacements	(200,000)	0	0	0	0	0	0
1000828: Network Equip. & Comm. Systems Replacement	(1,522,959)	0	0	0	0	0	0
1000829: Software and Licensing	(430,700)	0	0	0	0	0	0
<i>Admin Infrastructure - (20221)</i>							
1000009: Landscape	(451,284)	0	0	0	0	0	0
1000026: RMF - Fleet	4,515,303	0	0	0	0	0	0
1000030: Facility Improvements	(3,413,604)	0	0	0	0	0	0
<i>Project Delivery - (20511)</i>							
1000011: Restriping	(3,093,446)	0	0	0	0	0	0
1000013: Erosion Mitigation & Drainage Repairs	(5,335,057)	0	0	0	0	0	0
1000018: Pavement Repair and Rehab	(8,471,111)	0	0	0	0	0	0
1000020: Signage	(453,639)	0	0	0	0	0	0
1000028: System-Wide Bridge Repair	(1,199,457)	0	0	0	0	0	0
1000031: Inspection Services	(986,696)	0	0	0	0	0	0
1000040: Walls, Railings and Steel Elements Repair	(3,242,264)	0	0	0	0	0	0
1000041: Lighting Replacement or Repair	(284,275)	0	0	0	0	0	0
<i>TIM Administration - (20611)</i>							
80120012: Traffic Engineering Fees-RMF	(125,000)	0	0	0	0	0	0
80120013: Roadway Safety Serv Tools	(130,000)	0	0	0	0	0	0
Totals	(34,019,793)	\$0	\$0	\$0	\$0	\$0	\$0
Totals FY2025-FY2029 Reserve Maintenance Project Costs	\$51,029,690	\$97,481,261	\$100,925,608	\$98,612,922	\$77,969,100	\$80,603,778	\$455,592,669

Project Detail

Project Number: 60120012
Project Title: Procurement Ads-RMF
Fund: 1201
Roll-up Department Level 3: NTTA-10521-Procurement
Project Type:

Budget Year: 2025
Manager:
Project Partner:
Total Project Cost:
Prior Year Cost:

Descripton:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	19,000
2026	19,000
2027	19,000
2028	19,000
2029	-
	\$ 76,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
523203	Public Information Fees	19,000
	Total Expenses / Expenditure	\$ 19,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number: 40120012
Project Title: Legal Fees-RMF
Fund: 1201
Roll-up Department Level 3: NTTA-10910- Legal Services

Budget Year: 2025
Manager:
Project Partner:
Total Project Cost:

Project Type: Other

Prior Year Cost:

Descripton:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	40,000
2026	40,000
2027	40,000
2028	40,000
2029	40,000
	\$ 200,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521202	Legal Fees	40,000
	Total Expenses / Expenditure	\$ 40,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000431	Budget Year:	2025
Project Title:	IT Roadway Systems	Manager:	Information Technology
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:
Descriptor:	IT roadway systems replacement parts, tools and services required to maintain performance.	
Justification:	IT roadway systems must be replaced and maintained to collect toll and traffic data (i.e., toll and intelligent transportation system cameras, lane controllers, readers and antenna, uninterruptable power supplies, etc.).	
Comments:	N/A	

Project Forecast

Year	Total Budget
2025	4,200,000
2026	4,200,000
2027	4,200,000
2028	4,200,000
2029	4,200,000
	\$ 21,000,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
541401	Infrastructure Rdway/Hwy/Bridg	4,200,000
	Total Expenses / Expenditure	\$ 4,200,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000825	Budget Year:	2025
Project Title:	Server Hardware Upgrades and Replacements	Manager:	Information Technology
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111-Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	NTTA servers and storage infrastructure are on a three-to-five-year replacement schedule; requires support, maintenance, and associated services.		
Justification:	The infrastructure for the various NTTA systems requires replacement, and support and maintenance agreements.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		8,970,000
2026		8,970,000
2027		8,970,000
2028		8,970,000
2029		8,970,000
	\$	44,850,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	8,970,000
	Total Expenses / Expenditure	\$ 8,970,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000826	Budget Year:	2025
Project Title:	Computer Hardware Upgrades and Replacements	Manager:	Information Technology
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Supply, upgrade, or replace end point computers, workstations and laptops, and associated support and maintenance services.		
Justification:	End point computers, workstations and laptops, have a usable lifespan of three to four years and require extended support, maintenance, and other services.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		1,676,500
2026		1,676,500
2027		1,676,500
2028		1,676,500
2029		1,676,500
	\$	8,382,500

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	1,676,500
	Total Expenses / Expenditure	\$ 1,676,500

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000827	Budget Year:	2025
Project Title:	Printer Hardware Upgrades and Replacements	Manager:	Information Technology
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Replace, upgrade, and add printers; support, maintain, parts and supplies, and other associated services.		
Justification:	The average life cycle for a printer is three to five years and business needs may require upgraded or additional printers.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	200,000
2026	200,000
2027	200,000
2028	200,000
2029	200,000
	\$ 1,000,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	200,000
	Total Expenses / Expenditure	\$ 200,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	1000828	Budget Year:	2025
Project Title:	Network Equip. & Comm. Systems Replacement	Manager:	Information Technology
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Replacement, upgrade, or additional network and communications systems hardware, software, support, maintenance, and services.		
Justification:	Network and communications systems (i.e., switches, routers, etc.) have a replacement life cycle of three to five years.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		1,888,500
2026		1,888,500
2027		1,888,500
2028		1,888,500
2029		1,888,500
	\$	9,442,500

Project Details 2025

Account	Description	Total Amount
531106	Electronic Supplies	1,888,500
	Total Expenses / Expenditure	\$ 1,888,500

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	1000829	Budget Year:	2025
Project Title:	Software and Licensing	Manager:	Information Technology
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Software and other services associated with requirements identified by NTTA departments.		
Justification:	Software required for user licenses and to increase the efficiency of operations (i.e., end user technologies like Adobe, Cisco Agents licenses, Verint licenses, etc.).		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	300,000
2026	300,000
2027	300,000
2028	300,000
2029	300,000
	\$ 1,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	300,000
	Total Expenses / Expenditure	\$ 300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000009	Budget Year:	2025
Project Title:	Landscape	Manager:	Maintenance
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20221-Admin Infrastructure	Total Project Cost:	
Project Type:		Prior Year Cost:	

Descriptor: Revitalization/replacement of plants in landscape beds due to age or disease.

Justification: To maintain NTTA assets to the Board-approved level of quality. Projects must be performed at the "right time" to prevent higher cost of repairs at a later time.

Comments: N/A

Project Forecast

Year	Total Budget
2025	550,000
2026	600,000
2027	600,000
2028	600,000
2029	650,000
	\$ 3,000,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
522202	Landscaping	550,000
	Total Expenses / Expenditure	\$ 550,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000026	Budget Year:	2025
Project Title:	RMF - Fleet	Manager:	Maintenance
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20221-Admin Infrastructure	Total Project Cost:	
Project Type:		Prior Year Cost:	

Descriptor: Purchase/replacement of trucks, fleet & equipment.

Justification: Replace equipment determined more costly to operate & maintain than new equipment or is unable to operate at a level effective enough to maintain NTTA's system to Board-approved performance level.

Comments: N/A

Project Forecast

Year	Total Budget
2025	8,611,100
2026	6,228,300
2027	5,795,600
2028	4,321,500
2029	4,980,950
	\$ 29,937,450

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531611	Machinery	1,185,100
531621	Vehicles	7,426,000
	Total Expenses / Expenditure	\$ 8,611,100

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000030	Budget Year:	2025
Project Title:	Facility Improvements	Manager:	Maintenance
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20221-Admin Infrastructure	Total Project Cost:	
Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Building improvements, extensions, enlargements, additions, reconstruction and replacement. Projects include HVAC Replacements and AATT fan replacement.		
Justification:	To maintain NTTA assets to the Board-approved level of quality. Projects must be performed at the "right time" to prevent higher cost of repairs at a later time.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		5,847,000
2026		6,042,000
2027		4,064,000
2028		4,124,000
2029		4,424,000
	\$	24,501,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
541302	Building Improvements	5,847,000
	Total Expenses / Expenditure	\$ 5,847,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000047	Budget Year:	2025
Project Title:	General Engineering - Asset Mgmt	Manager:	
Fund:	1201	Project Partner:	
Roll-up Department Level 3:	NTTA-20221-Admin Infrastructure	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
----------------------	--------------------	-------------------------	--

Descriptor: Professional services providing technical support to monitor assets throughout their life cycle, inventory condition assessment, GIS modeling, predictive modeling, deterioration trend analysis and ensuring data accuracy and integrity of assets.

Justification: To support asset management software in order to maintain NTTA assets to Board-approved level of quality.

Comments:

Project Forecast

Year	Total Budget
2025	980,000
2026	500,000
2027	500,000
2028	500,000
2029	500,000
	\$ 2,980,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521201	Consulting/Professional	980,000
	Total Expenses / Expenditure	\$ 980,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000841	Budget Year:	2025
Project Title:	360T Comprehensive Maintenance Agreement	Manager:	
Fund:	1201	Project Partner:	
Roll-up Department Level 3:	NTTA-20231-Roadway	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
----------------------	--------------------	-------------------------	--

Descriptor: Repair projects for roadway pavements, bridge, and ROW erosion, such as striping, pavement profile and surface friction improvements, restriping, sign replacements, installation of erosion mats and earth work.

Justification: To maintain NTTA assets at or above the Board-approved level of quality and ultimately for the safety of NTTA's customers. Projects must be performed at the "right time" to prevent further higher cost of repairs at a later time.

Comments:

Project Forecast

Year	Total Budget
2025	700,000
2026	700,000
2027	5,300,000
2028	400,000
2029	340,000
	\$ 7,440,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
522201	Repairs and Maintenance	700,000
	Total Expenses / Expenditure	\$ 700,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	1000011	Budget Year:	2025
Project Title:	Restriping	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:
Descriptor:	Major roadway re-striping projects. To address pavement markings, pavement markers, delineation and object markers that have met the end of their useful life.	
Justification:	To maintain visibility and reflectivity, especially during nighttime and inclement weather conditions, to enhance traffic safety.	
Comments:		

Project Forecast

Year	Total Budget
2025	6,357,200
2026	6,558,215
2027	14,225,400
2028	13,246,500
2029	12,438,600
	\$ 52,825,915

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
522204	Pavement Markings	6,357,200
	Total Expenses / Expenditure	\$ 6,357,200

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	1000013	Budget Year:	2025
Project Title:	Erosion Mitigation & Drainage Repairs	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Major channel, ditch or embankment erosion projects. To mitigate erosion along channels encroaching on bridge columns or outfall systems, stabilize embankments, add/repair/enlarge drainage structures to adequately convey water, or regrade ditches to re-establish proper flow.		
Justification:	To maintain NTTA assets at or above the Board-approved level of quality. Projects must be performed at the "right time" to prevent higher cost of repairs at a later time.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	4,683,000
2026	9,023,000
2027	8,643,000
2028	4,415,000
2029	2,700,000
	\$ 29,464,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
541401	Infrastructure Rdway/Hwy/Bridg	4,683,000
	Total Expenses / Expenditure	\$ 4,683,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	1000018	Budget Year:	2025
Project Title:	Pavement Repair and Rehab	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
----------------------	--------------------	-------------------------	--

Descriptor: Major roadway repair or rehabilitation projects. To address base failures, significant sub-grade movement, joint deterioration, unsealed joints and cracks, pavement surface deterioration of mainlanes and shoulders & surface skid resistance.

Justification: To maintain NTTA assets at or above the Board-approved level of quality. Projects must be performed at the "right time" to prevent higher cost of repairs at a later time.

Comments: N/A

Project Forecast

Year	Total Budget
2025	24,140,000
2026	30,360,000
2027	18,925,800
2028	15,740,600
2029	14,128,400
	\$ 103,294,800

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
522205	Pavement & Shoulders	24,140,000
	Total Expenses / Expenditure	\$ 24,140,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	1000020	Budget Year:	2025
Project Title:	Signage	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Major roadway sign replacement projects. To address large guide sign and roadside panels that have met the end of their useful life due to degradation of their retroreflectivity.		
Justification:	To maintain visibility and reflectivity to enhance traffic safety.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	2,629,100
2026	2,788,450
2027	838,550
2028	1,847,500
2029	6,543,000
	\$ 14,646,600

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
522203	Signing Expense	2,629,100
	Total Expenses / Expenditure	\$ 2,629,100

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000028	Budget Year:	2025
Project Title:	System-Wide Bridge Repair	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511-Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
----------------------	--------------------	-------------------------	--

Descriptor: Bridge repair projects include such items as approach slab settlement or buckling, abutment wall cracking, bent cap cracking, bearing replacements, and bridge deck deterioration.

Justification: To maintain NTTA assets at or above the Board-approved level of quality and ultimately for the safety of NTTA's customers. Projects must be performed at the "right time" to prevent further higher cost of repairs at a later time.

Comments: N/A

Project Forecast

Year	Total Budget
2025	11,350,000
2026	7,075,000
2027	7,357,000
2028	1,480,000
2029	7,050,000
	\$ 34,312,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
522206	Bridge Repairs	11,350,000
	Total Expenses / Expenditure	\$ 11,350,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	1000031	Budget Year:	2025
Project Title:	Inspection Services	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Annual visual inspection of NTTA's assets such as pavement, bridges, tunnel walls, roadside appurtenances, buildings/facilities, etc.		
Justification:	To assess asset condition and to assist in identifying potential repair projects. Inspection process allows NTTA to maintain their assets at or above the Board-approved performance level.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	3,355,261
2026	3,643,043
2027	3,409,572
2028	3,787,000
2029	4,090,828
	\$ 18,285,704

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	3,355,261
	Total Expenses / Expenditure	\$ 3,355,261

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000040	Budget Year:	2025
Project Title:	Walls, Railings and Steel Elements Repair	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
----------------------	--------------------	-------------------------	--

Descriptor: Retaining, screen and sound walls, railings and structural steel element surface finish improvements. Projects include items such as surface protection of various walls, railings and structural steel elements.

Justification: To maintain NTTA assets at or above the Board-approved level of quality. Projects must be performed at the "right time" to prevent higher cost of repairs at a later time.

Comments:

Project Forecast

Year	Total Budget
2025	7,400,000
2026	6,194,600
2027	5,055,000
2028	3,423,000
2029	1,875,000
	\$ 23,947,600

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
541401	Infrastructure Rdway/Hwy/Bridg	7,400,000
	Total Expenses / Expenditure	\$ 7,400,000

Operating	Exp (Rev)	FTE Impact
Budget Year		
2025		-

Project Detail

Project Number:	1000041	Budget Year:	2025
Project Title:	Lighting Replacement or Repair	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Major roadway illumination repair or replacement projects. To address lighting needs, replacement or upgrades due to improvements in technology.		
Justification:	To maintain or improve visibility to enhance traffic safety.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		325,000
2026		515,000
2027		3,000,000
2028		3,000,000
2029		-
	\$	6,840,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	325,000
	Total Expenses / Expenditure	\$ 325,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000042	Budget Year:	2025
Project Title:	General Engineering - RMF	Manager:	Project Delivery
Fund:	1201	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Professional services providing project management oversight for the planning and design of routine maintenance and repair/rehab projects, the annual 5-year RMF budget development, and other duties to support the Project Delivery and Maintenance Departments.		
Justification:	To maintain NTTA assets to the Board-approved level of quality and ultimately the safety of NTTA's customers.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	2,984,600
2026	3,129,000
2027	3,280,000
2028	3,440,000
2029	3,608,000
	\$ 16,441,600

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	2,984,600
	Total Expenses / Expenditure	\$ 2,984,600

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	80120012	Budget Year:	2025
Project Title:	Traffic Engineering Fees-RMF	Manager:	
Fund:	1201	Project Partner:	
Roll-up Department Level 3:	NTTA-20611-Traffic and Incident Management	Total Project Cost:	
Project Type:		Prior Year Cost:	

Descriptor: This budget is for engineering fees related to traffic safety studies, preliminary safety studies, and traffic engineering support under the RMF Budget.

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	125,000
2026	125,000
2027	125,000
2028	125,000
2029	-
	\$ 500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521207	Traffic Engineering Fees	125,000
	Total Expenses / Expenditure	\$ 125,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	80120013	Budget Year:	2025
Project Title:	Roadway Safety Serv Tools	Manager:	
Fund:	1201	Project Partner:	
Roll-up Department Level 3:	NTTA-20611-Traffic and Incident Management	Total Project Cost:	
Project Type:	Facilities/Roadway	Prior Year Cost:	

Descriptor: This budget is used to replace tools and equipment on the Roadside Safety Services vehicles, such as jacks, air hoses, spill kits, and hand tools.

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	150,000
2026	150,000
2027	200,000
2028	225,000
2029	-
	\$ 725,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531601	Small Tools and Shop Supplies	150,000
	Total Expenses / Expenditure	\$ 150,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

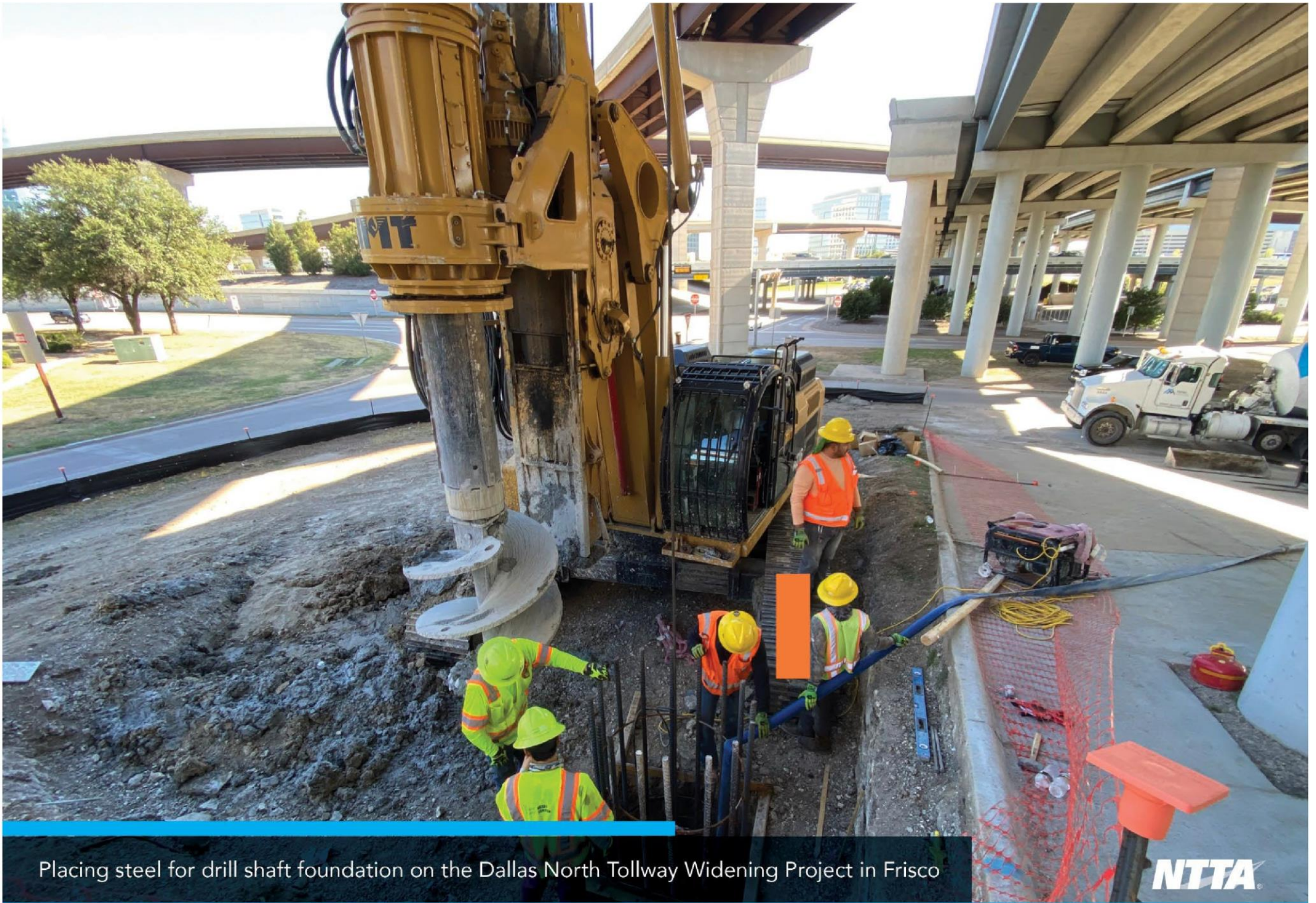


NTTA Maintenance at work

NTTA



CAPITAL IMPROVEMENT PROJECTS



Placing steel for drill shaft foundation on the Dallas North Tollway Widening Project in Frisco



Capital Improvement Projects

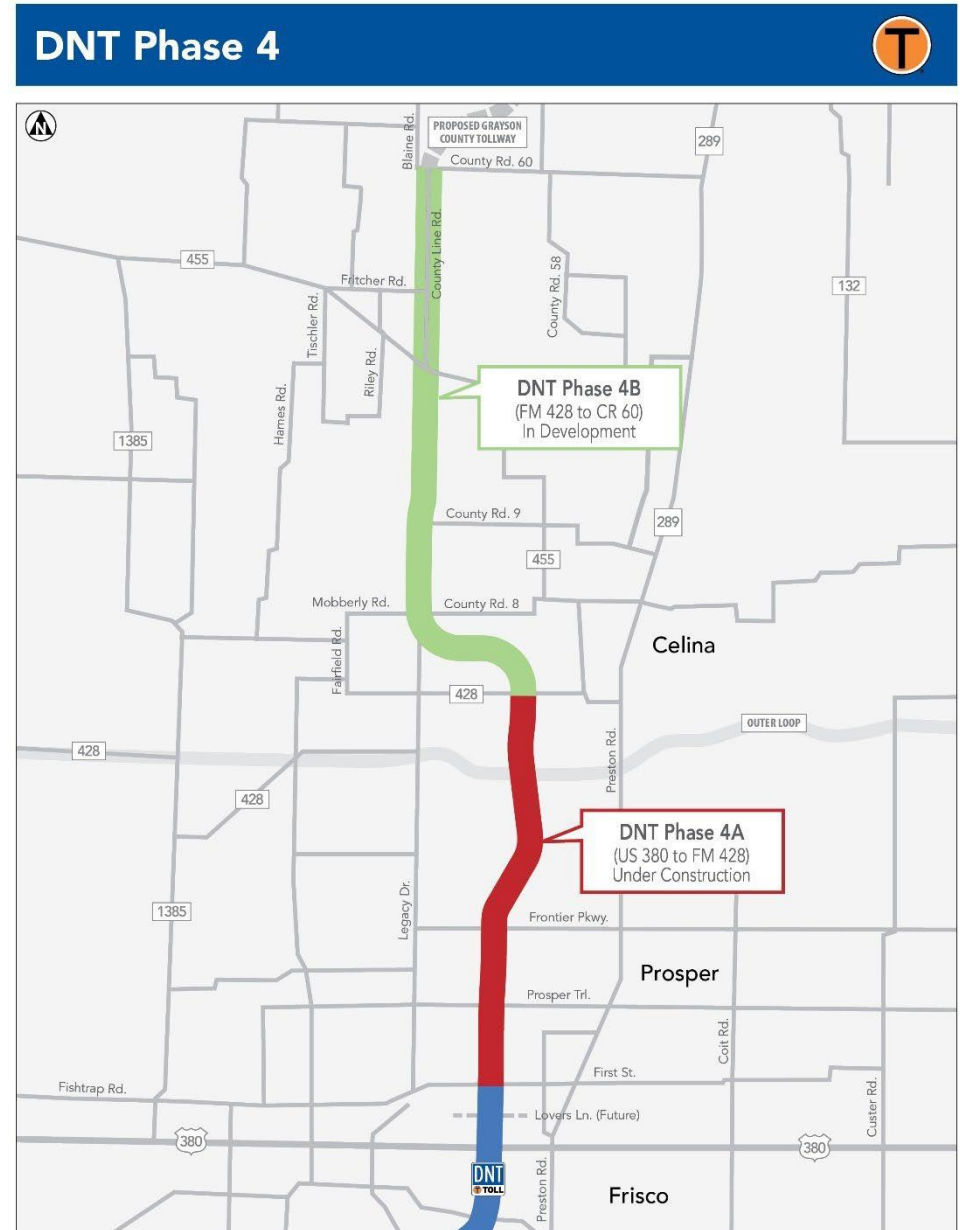
Capital improvement projects may include repairs, resurfacing, additions, renewals, improvements, reconstruction and replacements, acquisition of right-of-way, engineering design and studies. Projects include but are not limited to the following:

DALLAS NORTH TOLLWAY PHASE 4B

The Phase 4B extension is an approximate 8-mile section from FM 428 to Grayson County. The FY2025-FY2029 Capital Plan includes \$34.9 million for planning and design. Total project costs are estimated at \$541.3 million.

DALLAS NORTH TOLLWAY PHASE 4A

The Phase 4A extension is an approximate 6-mile section from U.S. 380 to FM 428, construction began in FY2024 and is scheduled for completion in FY2027. The FY2025-FY2029 Capital Plan includes \$325.6 million for this project. Total project costs are estimated at \$459.7 million.



Capital Improvement Projects (continued)

DALLAS NORTH TOLLWAY WIDENING (SRT TO U.S. 380)

NTTA is adding an additional lane in each direction to DNT from SRT to U.S. 380. Construction began in FY2022 and is scheduled for completion in FY2025. The FY2025-FY2029 Capital Plan includes \$35.5 million for this project. Total project costs are estimated at \$157.3 million.



Capital Improvement Projects (continued)

PGBT/360 TOLLWAY CONNECTOR

The proposed project connects PGBT from south of Mayfield Road to 360 Tollway at north of Camp Wisdom Road in southern Tarrant County. The FY2025-FY2029 Capital Plan includes \$122.9 million for this project. The total estimated project costs are \$363.3 million.

360 TOLLWAY SECTION 1 IMPROVEMENTS

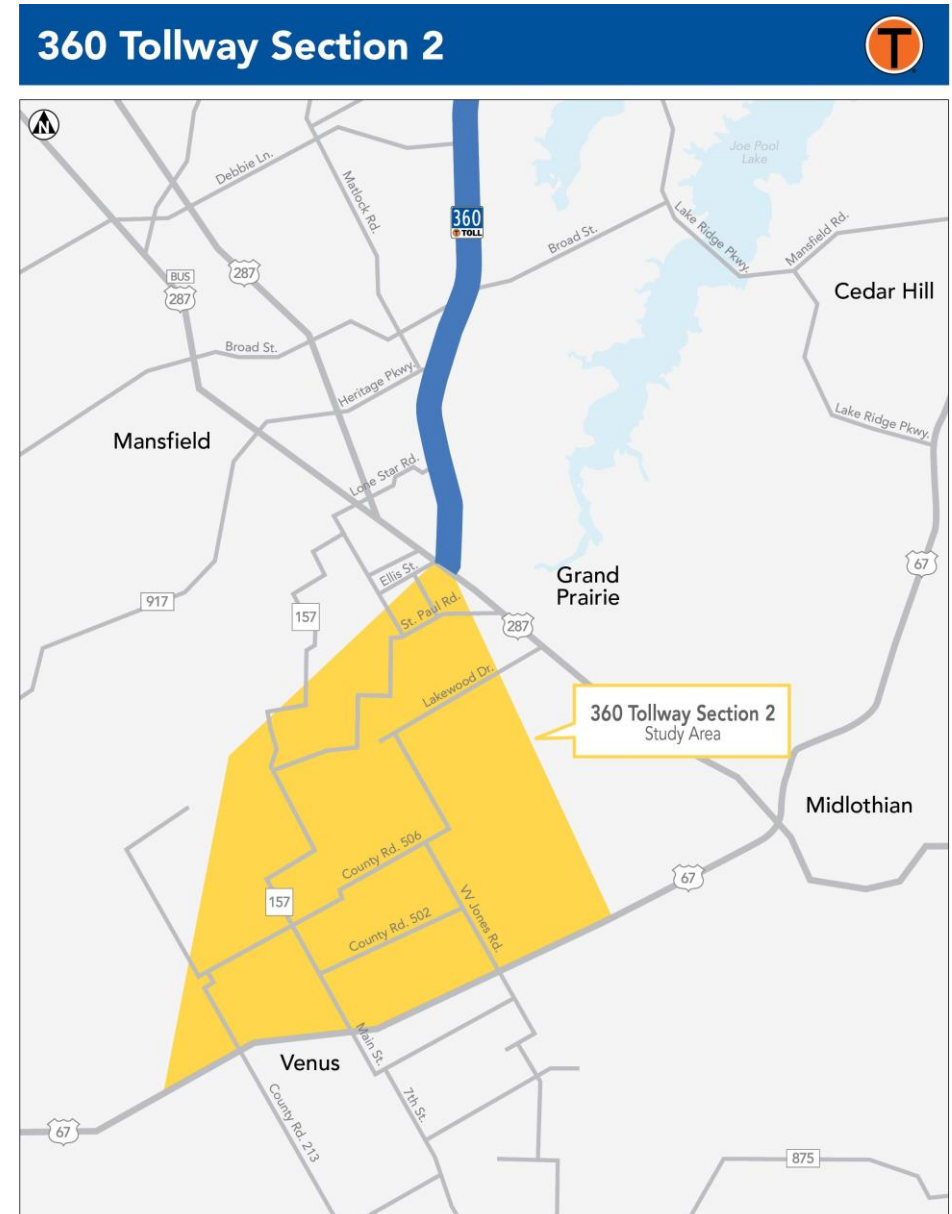
The 360 Tollway improvements are proposed for north of Camp Wisdom Road to US 287. The FY2025 – FY2029 Capital Plan includes \$25.7 million for turf and irrigation improvements, landscape, and maintenance.



Capital Improvement Projects (continued)

360 TOLLWAY SECTION 2

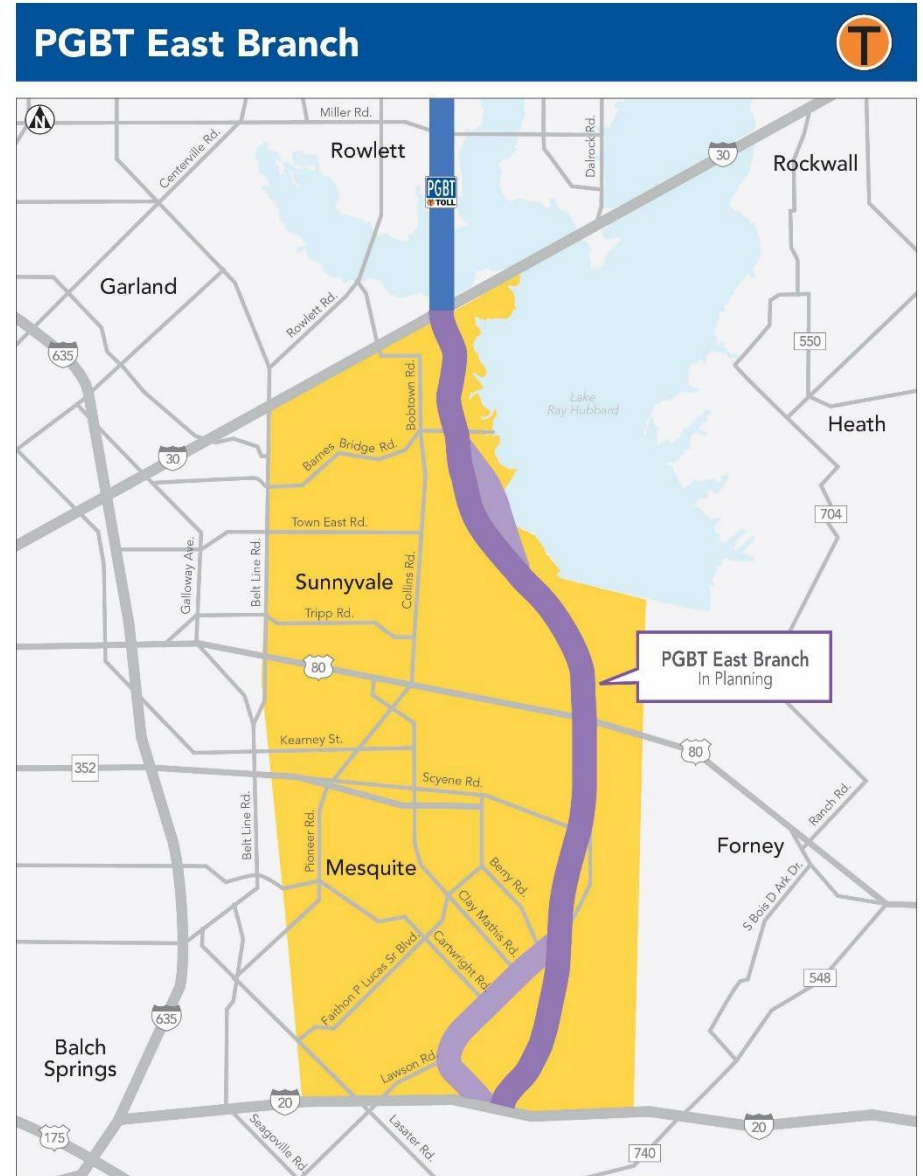
The 360 Tollway Section 2 proposed project runs approximately 5.5-miles from US 287 to US 67. The FY2025 – FY2029 Capital Plan includes \$5.9 million for planning that began in FY2024.



Capital Improvement Projects (continued)

PGBT EAST BRANCH

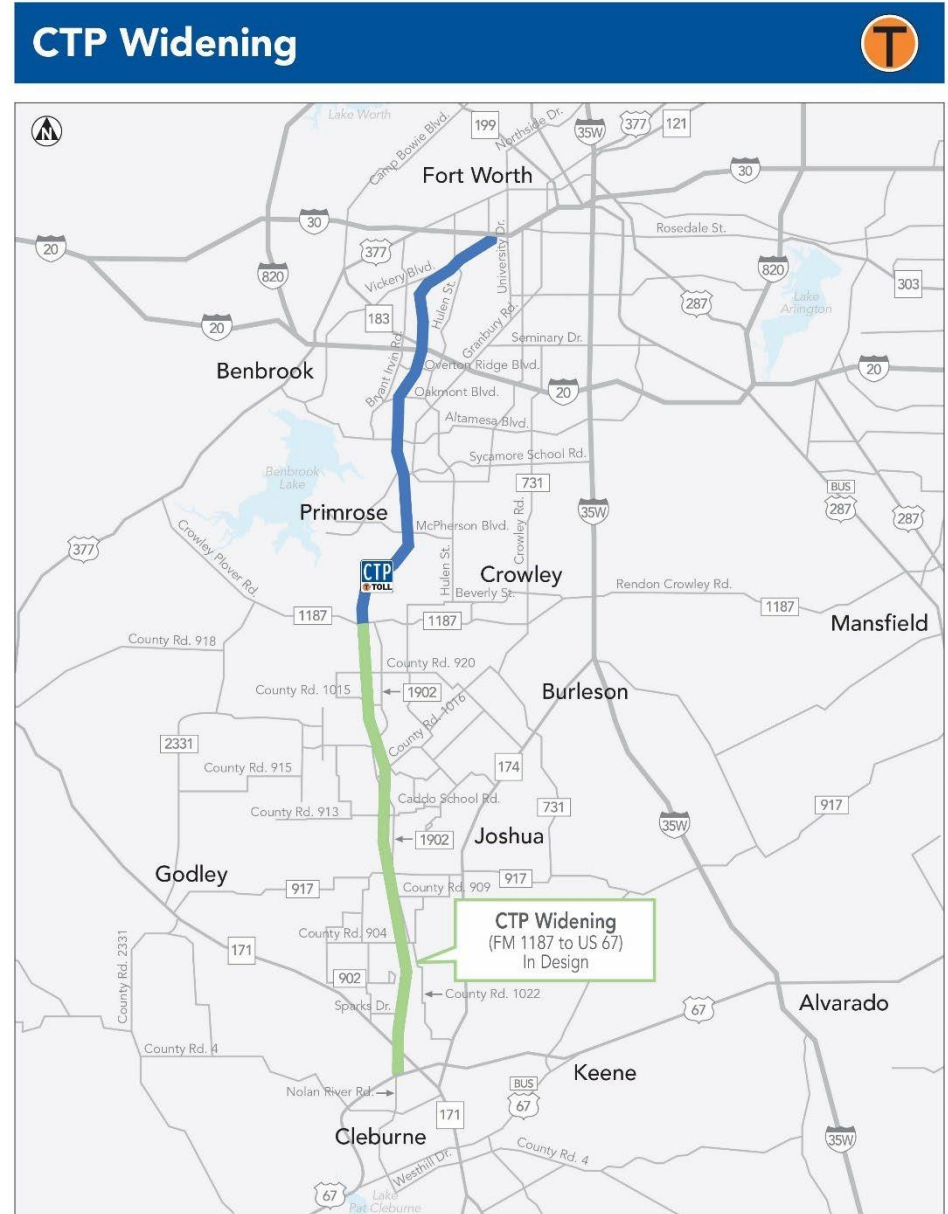
The proposed project would extend approximately 11.2-miles from I-30 to I-20. The FY2025-FY2029 Capital Plan contains \$259.9 million for planning, design, and right-of-way. The total estimated project costs are \$1.7 billion.



Capital Improvement Projects (continued)

CTP SOUTH 2-LANES

This project adds one lane in each direction from FM 1187 to U.S. 67. The FY2025 – FY2029 Capital Plan includes \$278.8 million for planning, design, and construction. Total estimated project costs are \$290.0 million.



Capital Improvement Projects (continued)

Project Description Summary:

EQUIPMENT/HARDWARE/SOFTWARE

As NTTA grows, it is important to upgrade infrastructure to maintain satisfactory services to internal and external customers. This includes upgrading equipment, hardware, and software. Some of the major upgrades included in the FY2025 – FY2029 Capital Plan are as follows: lane system upgrade, back office system, infrastructure managed services, disaster recovery, enterprise storage, intelligent transportation systems, and items related to information security and compliance. The FY2025 – FY2029 Capital Plan includes \$305.3 million for this category.

ROADWAYS

Various improvement projects are planned across the NTTA System including but not limited to repairs, resurfacing, reconstruction, and replacements. The FY2025 – FY2029 Capital Plan includes \$1.2 billion for this category.

RECONSTRUCTION/REPAIR OF RETAINING WALLS

Several retaining wall projects are being developed to address identified issues. The FY2025 – FY2029 Capital Plan includes \$111.7 million.

PGBT AND SRT ILLUMINATION PROJECTS

Repairs and addition of lighting for President George Bush Turnpike (PGBT) and Sam Rayburn Tollway (SRT). The FY2025 – FY2029 Capital Plan includes \$111.5 million for these projects.

BUILDINGS

Buildings are being constructed, modified, improved, or expanded as the NTTA System expands. Annual reviews are conducted to identify any required improvements. Over the next five years, the Capital Plan includes \$42.6 million for this category.

OTHER ASSOCIATED PROJECT COST

NTTA has additional cost associated with projects for lockbox replacement, professional fees, and procurement. The Five-Year Capital Plan includes \$7.8M for this category.



**Capital Improvement Fund - (1501) - Project List
FY2025 - FY2029 CAPITAL PLAN**

Project	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five Year Total FY2025 - FY2029
<i>Procurement Services - (10521)</i>							
60150012: Procurement Ads-CIF	12,000	12,000	12,000	12,000	12,000	0	48,000
Procurement Services - (10521) Total	12,000	12,000	12,000	12,000	12,000	0	48,000
<i>Treasury & Financial Planning - (10531)</i>							
50150012: Consulting Fees	67,900	67,900	67,900	67,900	67,900	67,900	339,500
50150013: Trustee Fees	75,000	75,000	75,000	75,000	75,000	75,000	375,000
50150014: Rating Agency Fees	91,000	91,000	91,000	91,000	91,000	91,000	455,000
50150015: Traffic & Revenue Fees	500,000	155,000	800,000	160,000	825,000	165,000	2,105,000
Treasury & Financial Planning - (10531) Total	733,900	388,900	1,033,900	393,900	1,058,900	398,900	3,274,500
<i>Legal Services - (10911)</i>							
40150012: Legal Fees-CIF	650,000	650,000	650,000	650,000	650,000	650,000	3,250,000
Legal Services - (10911) Total	650,000	650,000	650,000	650,000	650,000	650,000	3,250,000
<i>Information Technology - (20111)</i>							
7000005: Business Intelligence System	3,450,000	2,470,000	2,220,000	2,220,000	2,220,000	2,220,000	11,350,000
7000006: PCI Compliance	3,100,000	6,332,000	3,650,000	5,000,000	3,650,000	3,700,000	22,332,000
7000008: Disaster Recovery	6,250,000	5,250,000	5,250,000	5,250,000	3,250,000	3,250,000	22,250,000
7000011: Intelligent Transportation Systems - Traffic and Incident Management	2,500,000	4,075,000	2,250,000	2,050,000	2,050,000	3,050,000	13,475,000
7000017: Enterprise Project Delivery System	300,000	300,000	300,000	0	0	0	600,000
7000018: Corporate Website	150,000	150,000	150,000	150,000	150,000	0	600,000
7000021: PeopleSoft Human Resource System	300,000	300,000	300,000	0	0	0	600,000
7000022: Digital Aerial Photography	100,000	175,000	210,000	210,000	210,000	210,000	1,015,000
7000033: Microsoft Enterprise Agreement	550,000	100,000	250,000	250,000	250,000	500,000	1,350,000
7000040: Virtualization	1,750,000	400,000	1,550,000	1,800,000	1,800,000	1,800,000	7,350,000
7000042: Computer Hardware Upgrade	500,000	100,000	0	0	0	0	100,000
7000050: Geographic Information System	600,000	542,500	602,000	580,000	460,500	438,000	2,623,000
7000054: Service Desk Management System	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
7000064: Conference Room Audio Video	175,000	175,000	175,000	175,000	175,000	175,000	875,000
7000067: Data Logger Auditing Tool for Lane System	620,000	1,050,000	650,000	480,000	480,000	480,000	3,140,000
7000068: National Interoperability	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
7000070: Multi-Channel Communications System	2,500,000	3,300,000	2,300,000	2,300,000	2,300,000	2,300,000	12,500,000
7000071: LoneStar Traffic Management System	1,050,000	1,050,000	750,000	750,000	750,000	750,000	4,050,000
7000086: NTTA Employee Portal	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
7000115: C*Cure Facility Access System	800,000	1,550,000	850,000	50,000	50,000	0	2,500,000
7000116: Backup System	400,000	400,000	400,000	400,000	400,000	400,000	2,000,000
7000117: Lane Level Toll Collection System	1,500,000	1,500,000	1,400,000	1,350,000	1,350,000	1,350,000	6,950,000
7000134: Back Office System	4,000,000	4,290,000	4,000,000	4,000,000	4,000,000	4,000,000	20,290,000
7000172: Infrastructure Managed Services - Data Centers	5,500,000	5,300,000	5,300,000	5,300,000	5,300,000	5,300,000	26,500,000



**Capital Improvement Fund - (1501) – Project List
FY2025 - FY2029 CAPITAL PLAN**

Project	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five Year Total FY2025 - FY2029
7000173: Cloud Expansion Project	1,000,000	100,000	0	0	0	0	100,000
7000174: PeopleSoft Replacement Project	3,200,000	7,400,000	7,400,000	2,300,000	1,900,000	650,000	19,650,000
7000175: Equinix Data Center	2,100,000	8,800,000	9,925,000	9,825,000	4,500,000	1,000,000	34,050,000
7000176: CJIS Compliance	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
7000177: New Debt and Cash Management Software	300,000	0	0	0	0	0	0
7000179: Lockbox Replacement Assessment	250,000	1,250,000	0	0	0	0	1,250,000
7000180: CSC Print Vendor	2,500,000	3,500,000	0	0	0	0	3,500,000
7000181: Payment Processor Replacement	500,000	1,335,000	1,500,000	0	0	0	2,835,000
7000183: CSC Business Continuity	100,000	0	0	0	0	0	0
7000184: Planned Collection Initiatives	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	20,000,000
7000188: Expand Parking Using TollTag	300,000	300,000	100,000	100,000	100,000	100,000	700,000
7000195: IT General Operations Consultant	2,000,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
7000197: Assetworks Replacement Project	500,000	3,000,000	2,000,000	250,000	250,000	250,000	5,750,000
7000198: Maintenance Tool Firmware Upgrade Project	50,000	10,000	10,000	10,000	10,000	0	40,000
7000199: NTTAMarketPlace.org	50,000	0	0	0	0	0	0
7000205: PMIS Replacement	300,000	0	0	0	0	0	0
7000206: RFID Asset Management Software	300,000	100,000	100,000	50,000	50,000	50,000	350,000
7000207: Enterprise Applications Support Services	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
7000211: CCure Integration with Genetec	300,000	100,000	0	0	0	0	100,000
7000214: Project Management and Technical Support	2,850,000	4,250,000	4,250,000	4,250,000	4,250,000	4,250,000	21,250,000
7000220: Human Resource Digital Form Project	300,000	0	0	0	0	0	0
7000221: Human Resource Training Program	500,000	0	0	0	0	0	0
7000222: BlueBeam License Expansion (Project Delivery)	50,000	50,000	10,000	10,000	10,000	10,000	90,000
7000223: Customer Services and Revenue Systems Project Management	1,100,000	1,500,000	500,000	350,000	350,000	350,000	3,050,000
7000224: Program Management System (TBD)	300,000	0	0	0	0	0	0
7001253: Command Center Radio System	250,000	100,000	100,000	350,000	350,000	150,000	1,050,000
7001257: Digital Cabinet Access System	0	425,000	225,000	50,000	50,000	50,000	800,000
7001258: Cisco Intersight	0	365,000	365,000	365,000	365,000	365,000	1,825,000
7001259: Image Cloud Archive	0	500,000	500,000	500,000	500,000	500,000	2,500,000
7001260: Tolling Equipment for Rdwy	0	325,000	1,450,000	575,000	280,000	225,000	2,855,000
7001261: VMS and ITS Expansion	0	400,000	350,000	350,000	350,000	350,000	1,800,000
7001262: OpenSUSE for Rdwy	0	500,000	350,000	350,000	350,000	350,000	1,900,000
7001263: Bluetooth Sensors for Rdwy	0	75,000	50,000	0	0	0	125,000
Information Technology - (20111) Total	62,395,000	81,644,500	70,192,000	60,450,000	50,960,500	42,023,000	305,270,000
<i>Admin Infrastructure - (20221)</i>							
1000835: Systemwide Facility Improvements	6,667,590	4,700,000	5,950,000	7,150,000	6,255,000	5,600,000	29,655,000
Admin Infrastructure - (20221) Total	6,667,590	4,700,000	5,950,000	7,150,000	6,255,000	5,600,000	29,655,000



**Capital Improvement Fund - (1501) – Project List
FY2025 - FY2029 CAPITAL PLAN**

Project	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five Year Total FY2025 - FY2029
<i>Project Delivery - (20511)</i>							
1000042: General Engineering - CIF	250,000	0	0	0	0	0	0
1000045: Winter Operations Facilities	2,250,000	550,000	5,500,000	900,000	5,500,000	500,000	12,950,000
1000046: General Engineering - CIF	0	250,000	250,000	250,000	250,000	250,000	1,250,000
2000000: PGBT EE	30,000	30,000	25,000	0	0	0	55,000
2000005: PGBT Continuous Illumination	6,040,000	13,909,000	29,379,000	21,962,000	4,180,000	0	69,430,000
2100007: DNT PH4A Bridges over U.S. 380	280,000	0	0	0	0	0	0
2100008: DNT PH4B (Frontage Road)	10,000	0	0	0	0	0	0
2100010: DNT 4B (Segment 6)	50,000	50,000	3,690,006	11,447,248	10,015,696	9,708,968	34,911,918
2100011: DNT Widening (SRT to U.S. 380)	51,204,174	31,104,738	3,917,326	518,948	0	0	35,541,012
2100012: DNT Corridor Study	1,026,025	50,000	0	0	0	0	50,000
2100013: DNT Phase 4A	95,730,005	137,495,217	112,197,631	74,328,799	1,552,187	0	325,573,834
2100015: Interchange Improvements	0	250,000	250,000	0	0	0	500,000
2100310: DNT South End Design Guidelines Implementation	0	0	1,700,292	13,737,499	8,237,308	965,360	24,640,459
2500003: SRT Widening	550,000	0	0	0	0	0	0
2500004: SRT Continuous Illumination	594,000	1,349,000	1,349,000	9,801,000	19,486,000	10,078,000	42,063,000
2900001: 360T Section 1 Improvements	700,000	1,850,000	11,750,000	10,700,000	1,479,698	0	25,779,698
2900002: 360T Section 2	2,800,000	2,800,000	2,800,000	300,000	0	0	5,900,000
3000000: PGBT East Branch	2,848,570	3,538,107	27,669,629	44,876,692	71,890,445	111,890,445	259,865,318
3900001: PGBT/360 Tollway Connector	250,000	3,939,516	5,494,081	14,615,353	13,482,725	85,398,623	122,930,298
7000072: MSE Wall Program	22,200,000	11,600,000	18,650,000	25,350,000	29,550,000	26,500,000	111,650,000
7200000: CTP	150,000	125,000	50,000	25,000	0	0	200,000
7200001: CTP South 2-Lanes	7,621,297	31,898,280	80,925,774	92,161,760	63,653,897	10,160,759	278,800,470
7200002: CTP Worth Creek Parkway Overpass	1,433,724	1,980,710	9,697,187	9,664,034	923,706	0	22,265,637
Project Delivery - (20511) Total	196,017,795	242,769,568	315,294,926	330,638,333	230,201,662	255,452,155	1,374,356,644
<i>TIM Administration - (20611)</i>							
80150012: Traffic Engineering Fees-CIF	325,000	325,000	325,000	400,000	400,000	0	1,450,000
80150013: Traffic Safety and Flow	16,920,000	17,475,000	16,775,000	15,000,000	13,475,000	0	62,725,000
TIM Administration - (20611) Total	17,245,000	17,800,000	17,100,000	15,400,000	13,875,000	0	64,175,000
Totals	\$283,721,285	\$347,964,968	\$410,232,826	\$414,694,233	\$303,013,062	\$304,124,055	\$1,780,029,144



**Capital Improvement Fund - (1501) – Project List
FY2025 - FY2029 CAPITAL PLAN**

Project	Estimated FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five Year Total FY2025 - FY2029
FY2024 Carryover Projects and Adjustments							
<i>Treasury & Financial Planning - (10531)</i>							
50150014: Rating Agency Fees	(91,000)	0	0	0	0	0	0
50150015: Traffic & Revenue Fees	(60,917)	0	0	0	0	0	0
<i>Legal Services - (10911)</i>							
40150012: Legal Fees-CIF	(650,000)	0	0	0	0	0	0
<i>Information Technology - (20111)</i>							
7000005: Business Intelligence System	(1,231,264)	0	0	0	0	0	0
7000008: Disaster Recovery	(1,003,094)	0	0	0	0	0	0
7000011: Intelligent Transportation Systems - Traffic and Incident Management	(1,004,896)	0	0	0	0	0	0
7000017: Enterprise Project Delivery System	(300,000)	0	0	0	0	0	0
7000022: Digital Aerial Photography	(150,000)	0	0	0	0	0	0
7000033: Microsoft Enterprise Agreement	(550,000)	0	0	0	0	0	0
7000040: Virtualization	(1,596,612)	0	0	0	0	0	0
7000050: Geographic Information System	(500,000)	0	0	0	0	0	0
7000050: Geographic Information System	(595,030)	0	0	0	0	0	0
7000054: Service Desk Management System	(300,000)	0	0	0	0	0	0
7000064: Conference Room Audio Video	(175,000)	0	0	0	0	0	0
7000067: Data Logger Auditing Tool for Lane System	(620,000)	0	0	0	0	0	0
7000068: National Interoperability	(759,499)	0	0	0	0	0	0
7000070: Multi-Channel Communications System	(2,288,690)	0	0	0	0	0	0
7000071: LoneStar Traffic Management System	(891,500)	0	0	0	0	0	0
7000086: NTTA Employee Portal	(200,765)	0	0	0	0	0	0
7000115: C*Cure Facility Access System	(800,000)	0	0	0	0	0	0
7000116: Backup System	(400,000)	0	0	0	0	0	0
7000117: Lane Level Toll Collection System	(1,386,285)	0	0	0	0	0	0
7000134: Back Office System	(3,439,993)	0	0	0	0	0	0
7000172: Infrastructure Managed Services - Data Centers	(105,664)	0	0	0	0	0	0
7000173: Cloud Expansion Project	(1,000,000)	0	0	0	0	0	0
7000174: PeopleSoft Replacement Project	(2,945,595)	0	0	0	0	0	0
7000175: Equinix Data Center	(2,100,000)	0	0	0	0	0	0
7000176: CJIS Compliance	(300,000)	0	0	0	0	0	0
7000177: New Debt and Cash Management Software	(300,000)	0	0	0	0	0	0
7000179: Lockbox Replacement Assessment	(250,000)	0	0	0	0	0	0
7000180: CSC Print Vendor	(2,500,000)	0	0	0	0	0	0
7000181: Payment Processor Replacement	(500,000)	0	0	0	0	0	0



**Capital Improvement Fund - (1501) – Project List
FY2025 - FY2029 CAPITAL PLAN**

Project	Estimated FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Five Year Total FY2025 - FY2029
FY2024 Carryover Projects and Adjustments							
7000183: CSC Business Continuity	(100,000)	0	0	0	0	0	0
7000184: Planned Collection Initiatives	(3,729,399)	0	0	0	0	0	0
7000188: Expand Parking Using TollTag	(300,000)	0	0	0	0	0	0
7000195: IT General Operations Consultant	(1,572,221)	0	0	0	0	0	0
7000197: Assetworks Replacement Project	(500,000)	0	0	0	0	0	0
7000198: Maintenance Tool Firmware Upgrade Project	(50,000)	0	0	0	0	0	0
7000199: NTTAMarketPlace.org	(50,000)	0	0	0	0	0	0
7000205: PMIS Replacement	(300,000)	0	0	0	0	0	0
7000206: RFID Asset Management Software	(271,562)	0	0	0	0	0	0
7000207: Enterprise Applications Support Services	(300,000)	0	0	0	0	0	0
7000211: CCure Integration with Genetec	(300,000)	0	0	0	0	0	0
7000214: Project Management and Technical Support	(1,527,317)	0	0	0	0	0	0
7000220: Human Resource Digital Form Project	(300,000)	0	0	0	0	0	0
7000221: Human Resource Training Program	(500,000)	0	0	0	0	0	0
7000222: BlueBeam License Expansion (Project Delivery)	(50,000)	0	0	0	0	0	0
7000223: Customer Services and Revenue Systems Project Management	(1,100,000)	0	0	0	0	0	0
7000224: Program Management System (TBD)	(300,000)	0	0	0	0	0	0
7001253: Command Center Radio System	(124,016)	0	0	0	0	0	0
<i>Admin Infrastructure - (20221)</i>							
1000835: Systemwide Facility Improvements	(4,714,722)	0	0	0	0	0	0
<i>Project Delivery - (20511)</i>							
1000042: General Engineering - RMF	(249,539)	0	0	0	0	0	0
1000045: Winter Operations Facilities	(262,222)	0	0	0	0	0	0
2000000: PGBT EE	(16,682)	0	0	0	0	0	0
2000005: PGBT Continuous Illumination	(4,740,120)	0	0	0	0	0	0
2100007: DNT PH4A Bridges over U.S. 380	92,860	0	0	0	0	0	0
2100008: DNT Phase 4B (Frontage Road)	(10,000)	0	0	0	0	0	0
2100010: DNT 4B (Segment 6)	(37,938)	0	0	0	0	0	0
2100011: DNT Widening (SRT to U.S. 380)	(19,686,443)	0	0	0	0	0	0
2100012: DNT Corridor Study	(261,746)	0	0	0	0	0	0
2100013: DNT Phase 4A	(13,867,399)	0	0	0	0	0	0
2500003: SRT Widening	(453,435)	0	0	0	0	0	0
2500004: SRT Continuous Illumination	(511,846)	0	0	0	0	0	0
2900001: 360T Section 1 Improvements	(651,516)	0	0	0	0	0	0
2900002: 360T Section 2	(2,243,741)	0	0	0	0	0	0
3000000: PGBT East Branch	(2,131,544)	0	0	0	0	0	0
3900001: PGBT/360 Tollway Connector	(232,445)	0	0	0	0	0	0
7000072: MSE Wall Program	100,487	0	0	0	0	0	0
7200000: CTP	(109,455)	0	0	0	0	0	0
7200001: CTP South 2-Lanes	(1,648,736)	0	0	0	0	0	0
7200002: CTP Worth Creek Parkway Overpass	(1,116,961)	0	0	0	0	0	0
<i>TIM Administration - (20611)</i>							
80150012: Traffic Engineering Fees-CIF	(325,000)	0	0	0	0	0	0
80150013: Traffic Safety and Flow	(14,365,626)	0	0	0	0	0	0
Totals	(107,814,088)	\$0	\$0	\$0	\$0	\$0	\$0
Totals FY2025-FY2029 Capital Improvement Project Costs	\$175,907,197	\$347,964,968	\$410,232,826	\$414,694,233	\$303,013,062	\$304,124,055	\$1,780,029,144

Project Detail

Project Number:	60150012	Budget Year:	2025
Project Title:	Procurement Ads-CIF	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-10521-Procurement Services	Total Project Cost:	
Project Type:	Other	Prior Year Cost:	

Descripton:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	12,000
2026	12,000
2027	12,000
2028	12,000
2029	-
	\$ 48,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
523203	Public Information Fees	12,000
	Total Expenses / Expenditure	\$ 12,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	50150012	Budget Year:	2025
Project Title:	Consulting Fees	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-10531-Treasury & Financial Planning	Total Project Cost:	
Project Type:	Other	Prior Year Cost:	

Descripton:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	67,900
2026	67,900
2027	67,900
2028	67,900
2029	67,900
	\$ 339,500

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521201	Consulting/Professional	67,900
	Total Expenses / Expenditure	\$ 67,900

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	50150013	Budget Year:	2025
Project Title:	Trustee Fees	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-10531-Treasury & Financial Planning	Total Project Cost:	
Project Type:	Other	Prior Year Cost:	

Description:

Justification:

Comments:

Project Forecast

Year		Total Budget
2025		75,000
2026		75,000
2027		75,000
2028		75,000
2029		75,000
		\$ 375,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521204	Trustee Fees	75,000
	Total Expenses / Expenditure	\$ 75,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	50150014	Budget Year:	2025
Project Title:	Rating Agency Fees	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-10513-Treasury & Financial Planning	Total Project Cost:	
Project Type:	Other	Prior Year Cost:	

Descripton:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	91,000
2026	91,000
2027	91,000
2028	91,000
2029	91,000
	\$ 455,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521205	Rating Agency Fees	91,000
	Total Expenses / Expenditure	\$ 91,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	50150015	Budget Year:	2025
Project Title:	Traffic & Revenue Fees	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-10531-Treasury & Financial Planning	Total Project Cost:	
Project Type:	Other	Prior Year Cost:	

Descripton:

Justification:

Comments:

Project Forecast

Year		Total Budget
2025		155,000
2026		800,000
2027		160,000
2028		825,000
2029		165,000
		\$ 2,105,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521207	Traffic Engineering Fees	155,000
	Total Expenses / Expenditure	\$ 155,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number: 40150012
Project Title: Legal Fees-CIF
Fund: 1501
Roll-up Department Level 3: NTTA-10911- Legal Services

Budget Year: 2025
Manager:
Project Partner:
Total Project Cost:

Project Type: Other

Prior Year Cost:

Descripton:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	650,000
2026	650,000
2027	650,000
2028	650,000
2029	650,000
	\$ 3,250,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521202	Legal Fees	650,000
	Total Expenses / Expenditure	\$ 650,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000005	Budget Year:	2025
Project Title:	Business Intelligence System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Descriptor:	Business intelligence system replacement and migration project; implementation of automated reporting and predictive analytics; systems and support services.
Justification:	Required to provide sufficient analytics and monitoring tools and reports for management and operations to maximize operational efficiencies and performance and maximize collection of revenue.
Comments:	N/A

Project Forecast

Year		Total Budget
2025		2,470,000
2026		2,220,000
2027		2,220,000
2028		2,220,000
2029		2,220,000
	\$	11,350,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	1,550,000
531651	Software	920,000
	Total Expenses / Expenditure	\$ 2,470,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000006	Budget Year:	2025
Project Title:	PCI Compliance	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	This provides for systems and services to prevent, detect, and safeguard against threats to data and satisfy compliance requirements; includes 24x7 cyber security monitoring and post breach services.		
Justification:	Required to protect data and systems against ever evolving security threats capabilities, and to stay compliant with regulatory requirements.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	6,332,000
2026	3,650,000
2027	5,000,000
2028	3,650,000
2029	3,700,000
	\$ 22,332,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	3,332,000
531641	Computers	2,000,000
531651	Software	1,000,000
	Total Expenses / Expenditure	\$ 6,332,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000008	Budget Year:	2025
Project Title:	Disaster Recovery	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Disaster recovery system and services.		
Justification:	Renewal, replacement, upgrade of disaster recovery business continuity systems.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		5,250,000
2026		5,250,000
2027		5,250,000
2028		3,250,000
2029		3,250,000
	\$	22,250,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	5,250,000
531641	Computers	-
	Total Expenses / Expenditure	\$ 5,250,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000011	Budget Year:	2025
Project Title:	Intelligent Transportation Systems - Traffic and Incident Management	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Descriptor: Plan, design, construction, enhancement, expansion, and enhancement intelligent transportation system cameras, dynamic message signs, wrong way driver and incident detection systems, video management system, traffic management systems, connected vehicle systems, and other related sensors.

Justification: Enhance safety and efficiency of NTTA roadway systems through improved roadway monitoring, incident detections, and emergency response.

Comments: N/A

Project Forecast

Year	Total Budget
2025	4,075,000
2026	2,250,000
2027	2,050,000
2028	2,050,000
2029	3,050,000
	\$ 13,475,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	1,000,000
531641	Computers	1,575,000
531651	Software	1,500,000
	Total Expenses / Expenditure	\$ 4,075,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000017	Budget Year:	2025
Project Title:	Enterprise Project Delivery System	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: As-needed enhancement and upgrade of the Enterprise Project Delivery System (EPDS) for contract tracking and management.

Justification: Implement enhancements to enterprise project delivery system.

Comments:

Project Forecast

Year	Total Budget
2025	300,000
2026	300,000
2027	-
2028	-
2029	-
	\$ 600,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	300,000
	Total Expenses / Expenditure	\$ 300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000018	Budget Year:	2025
Project Title:	Corporate Website	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	As-needed upgrades and enhancement to NTTA corporate website (NTTA.org).		
Justification:	As-needed enhancements.		
Comments:	N/A		

Project Forecast

		Total Budget
	2025	150,000
	2026	150,000
	2027	150,000
	2028	150,000
	2029	-
		\$ 600,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	150,000
	Total Expenses / Expenditure	\$ 150,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000021	Budget Year:	2025
Project Title:	PeopleSoft Human Resource System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
<hr/>			
Descriptor:	As-needed PeopleSoft human resource system enhancements.		
Justification:	As-needed enhancements (i.e., eVerge or NumbersOnly).		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		300,000
2026		300,000
2027		-
2028		-
2029		-
	<hr/>	\$ 600,000

Project Details 2025

Account	Description	Total Amount
<hr/>		
Expenses / Expenditure		
531651	Software	300,000
	Total Expenses / Expenditure	<hr/> \$ 300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
<hr/>		
2025		-

Project Detail

Project Number:	7000022	Budget Year:	2025
Project Title:	Digital Aerial Photography	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
Descriptor:	High-resolution aerial photography of NTTA roadways and assets.		
Justification:	Needed for project delivery, operations, and maintenance.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		175,000
2026		210,000
2027		210,000
2028		210,000
2029		210,000
	\$	1,015,000

Project Details 2025

Account	Description	Total Amount
521301	Consulting/Profess Serv Tech	175,000
	Total Expenses / Expenditure	\$ 175,000

Operating		Exp (Rev)	FTE Impact
Budget Year	2025		-

Project Detail

Project Number:	7000033	Budget Year:	2025
Project Title:	Microsoft Enterprise Agreement	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	MicroSoftt Enterprise License agreement and the premier support.		
Justification:	Planned and as-needed additions; additional funding is included in OMF.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		100,000
2026		250,000
2027		250,000
2028		250,000
2029		500,000
	\$	1,350,000

Project Details 2025

Account	Description	Total Amount
531651	Software	100,000
	Total Expenses / Expenditure	\$ 100,000

Operating		Exp (Rev)	FTE Impact
Budget Year	2025		-

Project Detail

Project Number:	7000040	Budget Year:	2025
Project Title:	Virtualization	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor:	Virtualization provides virtual desktops for onsite and remote users to allow secure access to NTTA information technology environment; provides for upgrades, enhancements, and expansions.
Justification:	Provides enhanced operational efficiency, security, business continuity, and reliability.
Comments:	N/A

Project Forecast

Year	Total Budget
2025	400,000
2026	1,550,000
2027	1,800,000
2028	1,800,000
2029	1,800,000
	\$ 7,350,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	400,000
	Total Expenses / Expenditure	\$ 400,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000042	Budget Year:	2025
Project Title:	Computer Hardware Upgrade	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
<hr/>			
Descripton:	Plan and implement essential upgrades of various hardware within the data center.		
Justification:	Enhance operational efficiencies, cyber security, and reliability.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		100,000
2026		-
2027		-
2028		-
2029		-
		\$ 100,000

Project Details 2025

Account	Description	Total Amount
<hr/>		
Expenses / Expenditure		
531641	Computers	100,000
	Total Expenses / Expenditure	\$ 100,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
<hr/>		
2025		-

Project Detail

Project Number:	7000050	Budget Year:	2025
Project Title:	Geographic Information System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Planned and as-needed enhancements and additions for business analytics, asset management, toll systems, roadway and facilities, and other systems.		
Justification:	Provides geographic based analytics and asset management capabilities.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		542,500
2026		602,000
2027		580,000
2028		460,500
2029		438,000
	\$	2,623,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	160,000
531651	Software	382,500
	Total Expenses / Expenditure	\$ 542,500

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000054	Budget Year:	2025
Project Title:	Service Desk Management System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Enhance, upgrade, and expand the service desk management, maintenance, and monitoring system.		
Justification:	Required to manage end point and end user systems.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		300,000
2026		300,000
2027		300,000
2028		300,000
2029		300,000
	\$	1,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	300,000
	Total Expenses / Expenditure	\$ 300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000064	Budget Year:	2025
Project Title:	Conference Room Audio Video	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
<hr/>			
Descriptor:	Audio and video systems enhancements, upgrades, and additions.		
Justification:	Planned and as-need to maximize meeting efficiency.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		175,000
2026		175,000
2027		175,000
2028		175,000
2029		175,000
	\$	875,000

Project Details 2025

Account	Description	Total Amount
<hr/>		
Expenses / Expenditure		
541403	Infrastructure - Other	175,000
	Total Expenses / Expenditure	\$ 175,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
<hr/>		
2025		-

Project Detail

Project Number:	7000067	Budget Year:	2025
Project Title:	Data Logger Auditing Tool for Lane System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Data logger auditing tool for lane system used to collect and analyze accuracy; additional logger tools and as-needed enhancements.		
Justification:	Required to ensure lanes systems are accurate. The data logger analyzes and verifies vehicle and transaction data traveling through the toll zone.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		1,050,000
2026		650,000
2027		480,000
2028		480,000
2029		480,000
	\$	3,140,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	200,000
531651	Software	850,000
	Total Expenses / Expenditure	\$ 1,050,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000068	Budget Year:	2025
Project Title:	National Interoperability	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Develop, enhance, expand, and support Central United States HUB and interoperability with South East, West and North East HUBs.		
Justification:	Required to enhance out of state toll revenue collection and customer service. This project is to expand national interoperability. It includes services to provide management, technical support, and system services to enhance the Central United States Interoperability Hub and to connect with other hubs. Currently seven agencies that equally contribute to this effort and reimburse NTTA. Therefore, NTTA's net cost is 1/7th of the total.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	1,000,000
2026	1,000,000
2027	1,000,000
2028	1,000,000
2029	1,000,000
	\$ 5,000,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	1,000,000
	Total Expenses / Expenditure	\$ 1,000,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000070	Budget Year:	2025
Project Title:	Multi-Channel Communications System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Upgrade, enhance, and support call center, telephone, and data communications systems.		
Justification:	To improve customer service and operational efficiencies; includes voice analytics, interactive voice response, toll and intelligent transportation, security, multi-channel applications (twitter, facebook, web chat, etc.), telephones, licensing, and software.		
Comments:			

Project Forecast

Year	Total Budget
2025	3,300,000
2026	2,300,000
2027	2,300,000
2028	2,300,000
2029	2,300,000
	\$ 12,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	3,300,000
	Total Expenses / Expenditure	\$ 3,300,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000071	Budget Year:	2025
Project Title:	LoneStar Traffic Management System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Plan and implement upgrades, expansions, enhancements, and replacement of the LoneStar advanced traffic management system.		
Justification:	Lonestar is an advanced traffic management system used by the Traffic and Incident Management (i.e., lane closure, wrong way driver, connected vehicle, etc.).		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		1,050,000
2026		750,000
2027		750,000
2028		750,000
2029		750,000
	\$	4,050,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	750,000
541401	Infrastructure Rdway/Hwy/Bridg	300,000
	Total Expenses / Expenditure	\$ 1,050,000

Operating

Budget Year		Exp (Rev)	FTE Impact
2025			-

Project Detail

Project Number:	7000086	Budget Year:	2025
Project Title:	NTTA Employee Portal	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111-Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Plan and implement enhancements to new employee portal (Microsoft SharePoint).		
Justification:	Key NTTA business application for communication, collaboration, and productivity.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		300,000
2026		300,000
2027		300,000
2028		300,000
2029		300,000
	\$	1,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	300,000
	Total Expenses / Expenditure	\$ 300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000115	Budget Year:	2025
Project Title:	C*Cure Facility Access System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111-Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Upgrade of the technology for Facility Access system		
Justification:	Facility access system managed secure access to all doors for NTTA facilities including walk-in customer service centers. This fund will be used to upgrade the technology		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	1,550,000
2026	850,000
2027	50,000
2028	50,000
2029	-
	\$ 2,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	300,000
531641	Computers	1,250,000
	Total Expenses / Expenditure	\$ 1,550,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000116	Budget Year:	2025
Project Title:	Backup System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	This fund will be used to enhance capabilities for the backup system.		
Justification:	System Backups are critical to system recovery incase of failures. It is critical to stay current with evolving technologies to enhance backup operations and keep them efficient so that they do not impact the system uptime.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	400,000
2026	400,000
2027	400,000
2028	400,000
2029	400,000
	\$ 2,000,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	400,000
	Total Expenses / Expenditure	\$ 400,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000117	Budget Year:	2025
Project Title:	Lane Level Toll Collection System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Plan, design, and implement upgrades and expansion to the lane level toll collection system (i.e., lane system assessment, etc.).		
Justification:	Needed to enhance toll collection, operational, and maintenance efficiency and reliability.		
Comments:	N/A		

Project Forecast

		Total Budget
	2025	1,500,000
	2026	1,400,000
	2027	1,350,000
	2028	1,350,000
	2029	1,350,000
		\$ 6,950,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	1,250,000
531651	Software	250,000
	Total Expenses / Expenditure	\$ 1,500,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000134	Budget Year:	2025
Project Title:	Back Office System	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
Descriptor:	Back-office toll system enhancements.		
Justification:	Needed to enhance operational capabilities, efficiencies, reporting, and improve customer service.		
Comments:	N/A		

Project Forecast

		Total Budget
	2025	4,290,000
	2026	4,000,000
	2027	4,000,000
	2028	4,000,000
	2029	4,000,000
		\$ 20,290,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	4,290,000
	Total Expenses / Expenditure	\$ 4,290,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000172	Budget Year:	2025
Project Title:	Infrastructure Managed Services - Data Centers	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: Plan, design, implement, operate, monitor, maintain, and manage data center infrastructure including support for cyber security.

Justification: Need to provide support and expertise to ensure expertise and support to maximize operational efficiency and reliability.

Comments:

Project Forecast

			Total Budget
	2025		5,300,000
	2026		5,300,000
	2027		5,300,000
	2028		5,300,000
	2029		5,300,000
		\$	26,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	5,300,000
	Total Expenses / Expenditure	\$ 5,300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000173	Budget Year:	2025
Project Title:	Cloud Expansion Project	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: Plan, design, implement, operate, monitor, maintain data center and other application cloud enhancements, expansion, upgrades, and migrations.

Justification: Needed to enhance operational efficiencies and business continuity.

Comments:

Project Forecast

		Total Budget
	2025	100,000
	2026	-
	2027	-
	2028	-
	2029	-
	\$	100,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	100,000
	Total Expenses / Expenditure	\$ 100,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000174	Budget Year:	2025
Project Title:	PeopleSoft Replacement Project	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111-Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: The purpose of this project is to replace the existing PeopleSoft application with an optimal solution that will satisfy business needs and provides HR and Finance functions with ease.

Justification: Explore new opportunities in the Accounting and HR application environments that can meet future NTTA business needs while providing a flexible enterprise solution.

Comments:

Project Forecast

Year	Total Budget
2025	7,400,000
2026	7,400,000
2027	2,300,000
2028	1,900,000
2029	650,000
	\$ 19,650,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	3,800,000
531651	Software	3,600,000
	Total Expenses / Expenditure	\$ 7,400,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000175	Budget Year:	2025
Project Title:	Equinix Data Center	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Descriptor: Implement site-to-site high availability or load sharing at Equinix datacenter for critical production environments, including storage, and share video with adjoining cities and counties.

Justification: Enhances failover capabilities and improves availability.

Comments:

Project Forecast

Year	Total Budget
2025	8,800,000
2026	9,925,000
2027	9,825,000
2028	4,500,000
2029	1,000,000
	\$ 34,050,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	8,800,000
	Total Expenses / Expenditure	\$ 8,800,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000176	Budget Year:	2025
Project Title:	CJIS Compliance	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: CJIS compliant third-party service provider for the Safety Operations Center (SOC) CAD environment.

Justification: Only CJIS certified staff can administer this environment.

Comments:

Project Forecast

Year	Total Budget
2025	300,000
2026	300,000
2027	300,000
2028	300,000
2029	300,000
	\$ 1,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	300,000
	Total Expenses / Expenditure	\$ 300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000179	Budget Year:	2025
Project Title:	Lockbox Replacement Assessment	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
Descriptor:	Re-procure Lockbox Vendor		
Justification:	Standard procurement process		
Comments:			

Project Forecast

Year		Total Budget
2025		1,250,000
2026		-
2027		-
2028		-
2029		-
	\$	1,250,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	750,000
531651	Software	500,000
	Total Expenses / Expenditure	\$ 1,250,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000180	Budget Year:	2025
Project Title:	CSC Print Vendor	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: Select a qualified vendor to provide Customer Billing and Notification Services (CBNS) supporting NTTA's Customer Service department in the printing and distribution (e.g., US mail, email, SMS-text) of customer-related documents including Monthly Billing Statements (MBS), Monthly Account Statements (MAS), Toll Enforcement Remedies (TER)-related correspondences and marketing documentation. These services should include the ability to interface the CBNS vendor's system with NTTA's TRIPS Back Office System (BOS) for the efficient processing, distribution, and reconciliation of MBSs, MASs and customer correspondence pieces to the customer, with the ability to store these pieces electronically on the customer's account; and provide data resources and programs such as National Change of Address (NCOA) to support NTTA in keeping customer addresses current.

Justification: Reduction of call volume handled at NTTA's Call Center (CC) as well as walk-in customers serviced at NTTA's Customer Service Centers (CSC) provides overall increase CSC and CC staff productivity resulting from improved ZipCash invoice design directing customers to more self-service options for payment of invoices and assistance with invoice questions.
Technology updates to system interfaces provides improved efficiencies in volume of invoices and correspondences sent to customers and the amount of data available to reconciliation reports.

Comments:

Project Forecast

Year	Total Budget
2025	3,500,000
2026	-
2027	-
2028	-
2029	-
\$	3,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	3,500,000
Total Expenses / Expenditure		\$ 3,500,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	7000181	Budget Year:	2025
Project Title:	Payment Processor Replacement	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
Descriptor:	Re-procure Payment processing Vendor		
Justification:	Standard procurement process		
Comments:			

Project Forecast

Year	Total Budget
2025	1,335,000
2026	1,500,000
2027	-
2028	-
2029	-
	\$ 2,835,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	1,335,000
	Total Expenses / Expenditure	\$ 1,335,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	7000184	Budget Year:	2025
Project Title:	Planned Collection Initiatives	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Descriptor: New planned collection initiatives to include alternate payment channels, affidavit process, civil lawsuits, ZipCash service providers, credit reporting, Expand transaction processing for other agencies etc.

Justification: To strategically expand transaction processing beyond North Texas for better customer service and improve collection results that would meet/exceed current service level agreements.

Comments:

Project Forecast

Year		Total Budget
2025		5,000,000
2026		5,000,000
2027		5,000,000
2028		5,000,000
2029		-
	\$	20,000,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	5,000,000
	Total Expenses / Expenditure	\$ 5,000,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

[Click here for Table of Contents](#)

Project Detail

Project Number:	7000188	Budget Year:	2025
Project Title:	Expand Parking Using TollTag	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Expand Parking in the region - event parking, state fair, Rangers, etc. using TollTag.		
Justification:	Initiative to support NTTA objective to be a customer-driven organization.		
Comments:			

Project Forecast

Year		Total Budget
2025		300,000
2026		100,000
2027		100,000
2028		100,000
2029		100,000
	\$	700,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	300,000
	Total Expenses / Expenditure	\$ 300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000195	Budget Year:	2025
Project Title:	IT General Operations Consultant	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Descriptor: IT General operations consultant

Justification: Similar to GEC for project delivery department, IT General Operations Consultant will support IT department with budgeting, project management, project prioritization and resource allocation to ensure the success of NTTA projects.

Comments:

Project Forecast

Year	Total Budget
2025	1,250,000
2026	1,250,000
2027	1,250,000
2028	1,250,000
2029	1,250,000
	\$ 6,250,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	1,250,000
	Total Expenses / Expenditure	\$ 1,250,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000197	Budget Year:	2025
Project Title:	Assetworks Replacement Project	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: Project requested by Maintenance for a new CMMS tool as an AssetWorks replacement

Justification: An upgraded asset management system is needed for roadway maintenance that provides improved integration with GIS and reporting from multiple platforms (Monthly MRP Inspections, Annual GEC Inspections, Bridge Inspections, Retaining Wall Inspections, etc.). The goal is to implement holistic approach to managing NTTA roadway assets that will enable improved and more efficient planning.

Comments:

Project Forecast

Year	Total Budget
2025	3,000,000
2026	2,000,000
2027	250,000
2028	250,000
2029	250,000
	\$ 5,750,000

Project Details 2025

Account	Description	Total Amount
<hr/>		
Expenses / Expenditure		
531651	Software	3,000,000
	Total Expenses / Expenditure	\$ 3,000,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
<hr/>		
2025		-

Project Detail

Project Number:	7000198	Budget Year:	2025
Project Title:	Maintenance Tool Firmware Upgrade Project	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Descriptor: Maintenance requested IT solutions that allows them efficient firmware updates for the proprietary tools used to maintain the NTTA Fleet.

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	10,000
2026	10,000
2027	10,000
2028	10,000
2029	-
	\$ 40,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	10,000
	Total Expenses / Expenditure	\$ 10,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	7000206	Budget Year:	2025
Project Title:	RFID Asset Management Software	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: IT related project to use RFID to manage IT related assets. Maintenance may also want this functionality.

Justification: NTTA has more than 8,500 information technology related assets in inventory. This project will automate and improve asset management and inventory tracking using Radio Frequency Identification (RFID) tagging technology.

Comments:

Project Forecast

Year	Total Budget
2025	100,000
2026	100,000
2027	50,000
2028	50,000
2029	50,000
	\$ 350,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	100,000
	Total Expenses / Expenditure	\$ 100,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000207	Budget Year:	2025
Project Title:	Enterprise Applications Support Services	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Descriptor: Staff Augmentation for Enterprise Applications projects.

Justification: This project provides project management and technical support for enterprise applications, including support for capital plan projects and other as needed application task and improvements.

Comments:

Project Forecast

Year	Total Budget
2025	300,000
2026	300,000
2027	300,000
2028	300,000
2029	300,000
	\$ 1,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	300,000
	Total Expenses / Expenditure	\$ 300,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000211	Budget Year:	2025
Project Title:	CCure Integration with Genetec	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor:	Display CCure events in Genetec
--------------------	---------------------------------

Justification: CCure is NTTA's application that monitors and manages physical access control to facilities (i.e., doors). This project will integrate the CCure with the Safety Operations Center (SOC) to work from the new video management system (Genetec). Essentially, causing CCure functionality to execute within Genetec so the SOC does not need to toggle between two applications at the same time.

Comments:

Project Forecast

Year	Total Budget
2025	100,000
2026	-
2027	-
2028	-
2029	-
	\$ 100,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	100,000
	Total Expenses / Expenditure	\$ 100,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000214	Budget Year:	2025
Project Title:	Project Management and Technical Support	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
Descriptor:	Project management and technical support to support information technology projects.		
Justification:	To deliver capital plan and operational projects.		
Comments:			

Project Forecast

Year		Total Budget
2025		4,250,000
2026		4,250,000
2027		4,250,000
2028		4,250,000
2029		4,250,000
	\$	21,250,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	4,250,000
	Total Expenses / Expenditure	\$ 4,250,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000222	Budget Year:	2025
Project Title:	BlueBeam License Expansion (Project Delivery)	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
Descriptor:	Additional licenses for Projecte Delivery		
Justification:	Additional licenses for Project Delivery		
Comments:			

Project Forecast

		Total Budget
	2025	50,000
	2026	10,000
	2027	10,000
	2028	10,000
	2029	10,000
		\$ 90,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	50,000
	Total Expenses / Expenditure	\$ 50,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7000223	Budget Year:	2025
Project Title:	Customer Services and Revenue Systems Project Management Services	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	
Descriptor:	Project management and technical support		
Justification:	4-year consulting services related to Customer Services and Revenue Systems Project Management Services		
Comments:			

Project Forecast

Year	Total Budget
2025	1,500,000
2026	500,000
2027	350,000
2028	350,000
2029	350,000
	\$ 3,050,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	1,500,000
	Total Expenses / Expenditure	\$ 1,500,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7001253	Budget Year:	2025
Project Title:	Command Center Radio System	Manager:	Information Technology
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	

Project Type:	Technology	Prior Year Cost:	
----------------------	------------	-------------------------	--

Descriptor: Enhance or add to the Radio Communications System used by the Safety Operations Center (SOC).

Justification: Needed to provide reliable communications for roadway operations and maintenance.

Comments: N/A

Project Forecast

Year	Total Budget
2025	100,000
2026	100,000
2027	350,000
2028	350,000
2029	150,000
\$	1,050,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521301	Consulting/Profess Serv Tech	50,000
531641	Computers	50,000
Total Expenses / Expenditure		\$ 100,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	7001257	Budget Year:	2025
Project Title:	Digital Cabinet Access System	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Description:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	425,000
2026	225,000
2027	50,000
2028	50,000
2029	50,000
	\$ 800,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	425,000
	Total Expenses / Expenditure	\$ 425,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7001258	Budget Year:	2025
Project Title:	Cisco Intersight	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Description:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	365,000
2026	365,000
2027	365,000
2028	365,000
2029	365,000
	\$ 1,825,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	365,000
	Total Expenses / Expenditure	\$ 365,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7001259	Budget Year:	2025
Project Title:	Image Cloud Archive	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Description:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	500,000
2026	500,000
2027	500,000
2028	500,000
2029	500,000
	\$ 2,500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	500,000
	Total Expenses / Expenditure	\$ 500,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7001260	Budget Year:	2025
Project Title:	Tolling Equipment for Rdwy	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Description:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	325,000
2026	1,450,000
2027	575,000
2028	280,000
2029	225,000
	\$ 2,855,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	325,000
	Total Expenses / Expenditure	\$ 325,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7001261	Budget Year:	2025
Project Title:	VMS and ITS Expansion	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20111- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Description:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	400,000
2026	350,000
2027	350,000
2028	350,000
2029	350,000
	\$ 1,800,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	400,000
	Total Expenses / Expenditure	\$ 400,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7001262	Budget Year:	2025
Project Title:	OpenSUSE for Rdwy	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20110- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Description:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	500,000
2026	350,000
2027	350,000
2028	350,000
2029	350,000
	\$ 1,900,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531651	Software	500,000
	Total Expenses / Expenditure	\$ 500,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7001263	Budget Year:	2025
Project Title:	Bluetooth Sensors for Rdwy	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20110- Information Technology	Total Project Cost:	
Project Type:	Technology	Prior Year Cost:	

Description:

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	75,000
2026	50,000
2027	-
2028	-
2029	-
	\$ 125,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
531641	Computers	75,000
	Total Expenses / Expenditure	\$ 75,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000835	Budget Year:	2025
Project Title:	Systemwide Facility Improvements	Manager:	Maintenance
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20221-Admin Infrastructure	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
----------------------	--------------------	-------------------------	--

Descriptor: Major building modifications and/or expansion. Building repairs or component/equipment replacements. Projects include roof repairs, HVAC equipment repairs and structural repairs.

Justification: Buildings are modified or expanded as NTTA system expands. Annual inspections are conducted to identify any improvements required.

Comments: To maintain NTTA assets at or above the Board-approved level of quality. Projects must be performed at the "right time" to prevent higher cost of repairs at a later time.

Project Forecast

Year	Total Budget
2025	4,700,000
2026	5,950,000
2027	7,150,000
2028	6,255,000
2029	5,600,000
	\$ 29,655,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
541302	Building Improvements	4,700,000
	Total Expenses / Expenditure	\$ 4,700,000

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	1000045	Budget Year:	2025
Project Title:	Winter Operations Facilities	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Construct roadway operations facilities, winter material stockpiles and storage areas at DNT North and South and PGBT East.		
Justification:	To provide or improve emergency response during inclement weather to maintain and enhance traffic safety.		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		550,000
2026		5,500,000
2027		900,000
2028		5,500,000
2029		500,000
	\$	12,950,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	550,000
	Total Expenses / Expenditure	\$ 550,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	1000046	Budget Year:	2025
Project Title:	General Engineering - CIF	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	
Project Type:	Facilities/Roadway	Prior Year Cost:	

Descriptor: Professional services providing project management oversight for the planning and design of CIF projects, CIF budget development and other duties to support the Project Delivery Department.

Justification: To maintain NTTA assets to the Board-approved level of quality and ultimately the safety of NTTA's customers.

Comments:

Project Forecast

Year	Total Budget
2025	250,000
2026	250,000
2027	250,000
2028	250,000
2029	250,000
	\$ 1,250,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	250,000
	Total Expenses / Expenditure	\$ 250,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2000000	Budget Year:	2025
Project Title:	PGBT EE	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:
Descriptor:	Right of way transfers with corridor cities and TxDOT per Project Agreements.	
Justification:	Limits: SH 78 to IH-30. Per the project agreements all frontage road ROW is to be transferred to TxDOT and certain TxDOT owned mainlane ROW needs to be transferred to NTTA.	
Comments:		

Project Forecast

Year	Total Budget
2025	30,000
2026	25,000
2027	-
2028	-
2029	-
	\$ 55,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
173003	Right of Way	30,000
	Total Expenses / Expenditure	\$ 30,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2000005	Budget Year:	2025
Project Title:	PGBT Continuous Illumination	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	75,240,000

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Project to study, design and construct continuous illumination along PGBT.		
	Schedule: Design: Mid 2021 - Mid 2025 Construction: 2024 - 2028		
Justification:	With increased traffic in the corridor, lighting is recommended as a safety improvement per AASHTO and TxDOT guidelines.		
Comments:	Estimate level E, \$75,240,000		

Project Forecast

Year	Total Budget
2025	13,909,000
2026	29,379,000
2027	21,962,000
2028	4,180,000
2029	-
	\$ 69,430,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	1,216,000
541401	Infrastructure Rdway/Hwy/Bridg	12,693,000
	Total Expenses / Expenditure	\$ 13,909,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2100010	Budget Year:	2025
Project Title:	DNT 4B (Segment 6)	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	541,358,231
Project Type:	Facilities/Roadway	Prior Year Cost:	

Descriptor: Limits: FM 428 to Grayson County. Approximately 8 miles.

Justification: Build mainlanes.

Schedule:
 Planning: 2026-2027
 Design: Start 2027

Comments: Estimate Level E, \$541,358,231.
 Cost includes Collin County's portion of the frontage road.

Project Forecast

Year	Total Budget
2025	50,000
2026	3,690,006
2027	11,447,248
2028	10,015,696
2029	9,708,968
	\$ 34,911,918

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	50,000
	Total Expenses / Expenditure	\$ 50,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2100011	Budget Year:	2025
Project Title:	DNT Widening (SRT to U.S. 380)	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	157,329,639

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Limits: SRT to US 380. Adds an additional lane in each direction to DNT.		
Justification:	Fields Parkway improvements are reimbursable from city of Frisco per ILA.		
	Schedule: Environmental & Schematic 2019-2021 Design 2021-2022 Construction 2022-2025 OTT 2025 Landscape Maintenance 2026-2027		
Comments:	Estimate Level A, \$157,329,639		

Project Forecast

Year	Total Budget
2025	31,104,738
2026	3,917,326
2027	518,948
2028	-
2029	-
	\$ 35,541,012

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	460,031
541401	Infrastructure Rdway/Hwy/Bridg	30,644,707
	Total Expenses / Expenditure	\$ 31,104,738

Operating	Budget Year	Exp (Rev)	FTE Impact
	2025		-

Project Detail

Project Number:	2100012	Budget Year:	2025
Project Title:	DNT Corridor Study	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:
Descriptor:	General engineering cost to study possible improvements for the DNT from I-35E to Grayson County.	
Justification:	Study for safety, capacity, and other operational enhancements.	
Comments:	N/A	

Project Forecast

Year		Total Budget
2025		50,000
2026		-
2027		-
2028		-
2029		-
		\$ 50,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	50,000
	Total Expenses / Expenditure	\$ 50,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2100013	Budget Year:	2025
Project Title:	DNT Phase 4A	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	459,693,220

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Limits: DNT from north of U.S. 380 to south of FM 428. Approximately 6 miles of mainlanes.		
Justification:	Build northbound and southbound mainlanes.		
	Schedule: Planning: 2020-2021 Design: 2022-2024 Construction: 2024-2027		
	Approximately \$16 million to be reimbursed by Town of Prosper and City of Celina.		
Comments:	Estimate Level B, \$459,693,220		

Project Forecast

Year	Total Budget
2025	137,495,217
2026	112,197,631
2027	74,328,799
2028	1,552,187
2029	-
	\$ 325,573,834

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	1,299,361
531261	Utility Relocation Costs	1,332,446
541401	Infrastructure Rdway/Hwy/Bridg	134,863,410
	Total Expenses / Expenditure	\$ 137,495,217

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2100015	Budget Year:	2025
Project Title:	Interchange Improvements	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	
Project Type:	Facilities/Roadway	Prior Year Cost:	

Descriptor: General planning including preliminary alternatives and cost estimates for various interchange improvements along the system (DNT/35E, SH 114/PGBT and CTP/US 67)

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	250,000
2026	250,000
2027	-
2028	-
2029	-
	\$ 500,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	250,000
	Total Expenses / Expenditure	\$ 250,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2100310	Budget Year:	2025
Project Title:	DNT South End Design Guidelines Implementation	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Limits: North of I-35 to south of I-635. Includes replacement of illumination, installation of bridge & ROW fencing, slope stabilization, landscape & irrigation improvements.		
Justification:	This project will start after the completion of the DNT Corridor study.		
Comments:	N/A		

Project Forecast

Year	Total Budget
2025	-
2026	1,700,292
2027	13,737,499
2028	8,237,308
2029	965,360
	\$ 24,640,459

Project Details 2025

Account	Description	Total Amount
Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2500004	Budget Year:	2025
Project Title:	SRT Continuous Illumination	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	42,063,000

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Project to study, design and construct continuous illumination along the Sam Rayburn Tollway.		
	Schedule: Design: 2024 - 2028 Construction: 2027 - 2029		
Justification:	With increased traffic in the corridor, lighting is recommended as a safety improvement per AASHTO and TxDOT guidelines.		
Comments:	Estimate Level E, \$42,063,000		

Project Forecast

Year	Total Budget
2025	1,349,000
2026	1,349,000
2027	9,801,000
2028	19,486,000
2029	10,078,000
	\$ 42,063,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	1,349,000
	Total Expenses / Expenditure	\$ 1,349,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2900001	Budget Year:	2025
Project Title:	360T Section 1 Improvements	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
----------------------	--------------------	-------------------------	--

Descriptor: Limits: North of Camp Wisdom Road to US 287.
 ROW survey and transfer per terms of ILA.
 Turf improvements, landscape and irrigation improvement, and maintenance.

Justification: This section of 360 requires these improvements to bring up to NTTA standards.

Comments:

Project Forecast

Year	Total Budget
2025	1,850,000
2026	11,750,000
2027	10,700,000
2028	1,479,698
2029	-
\$	25,779,698

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	1,800,000
541402	Infrastructure Right -of -Way	50,000
Total Expenses / Expenditure		\$ 1,850,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	2900002	Budget Year:	2025
Project Title:	360T Section 2	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	
Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Limits: From US 287 to US 67 (Approximately 5.5 miles)		
Justification:	Planning start mid-2024		
Comments:			

Project Forecast

Year		Total Budget
2025		2,800,000
2026		2,800,000
2027		300,000
2028		-
2029		-
	\$	5,900,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	2,800,000
	Total Expenses / Expenditure	\$ 2,800,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	3000000	Budget Year:	2025
Project Title:	PGBT East Branch	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	1,728,918,766

Project Type:	Facilities/Roadway	Prior Year Cost:
Descriptor:	Limits: I-30 to I-20 Approximately 11.2 miles	
Justification:	Schedule: Planning through 2026 Design & ROW Starting 2026	
Comments:	Estimate Level E, \$1,728,918,766	

Project Forecast

Year	Total Budget
2025	3,538,107
2026	27,669,629
2027	44,876,692
2028	71,890,445
2029	111,890,445
	\$ 259,865,318

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	3,538,107
	Total Expenses / Expenditure	\$ 3,538,107

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	3900001	Budget Year:	2025
Project Title:	PGBT/360 Tollway Connector	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	363,347,052
Project Type:	Facilities/Roadway	Prior Year Cost:	
<hr/>			
Descriptor:	Limits: Direct connector from PGBT to 360 Tollway along I-20.		
Justification:	Provide direct access from PGBT to 360 Tollway. Planning starts in 2025.		
Comments:	Estimate level E, \$363,347,052		

Project Forecast

Year	Total Budget
2025	3,939,516
2026	5,494,081
2027	14,615,353
2028	13,482,725
2029	85,398,623
	\$ 122,930,298

Project Details 2025

Account	Description	Total Amount
<hr/>		
Expenses / Expenditure		
521213	General Engineering	3,939,516
	Total Expenses / Expenditure	\$ 3,939,516

Operating		
Budget Year	Exp (Rev)	FTE Impact
<hr/>		
2025		-

Project Detail

Project Number:	7000072	Budget Year:	2025
Project Title:	MSE Wall Program	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Retaining wall rehabilitation projects.		
Justification:	Rehabilitation of MSE retaining walls systemwide		
Comments:	N/A		

Project Forecast

Year		Total Budget
2025		11,600,000
2026		18,650,000
2027		25,350,000
2028		29,550,000
2029		26,500,000
		\$ 111,650,000

Project Details 2025

Account	Description	Total Amount
541401	Infrastructure Rdway/Hwy/Bridg	11,600,000
	Total Expenses / Expenditure	\$ 11,600,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7200000	Budget Year:	2025
Project Title:	CTP	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:	
----------------------	--------------------	-------------------------	--

Descriptor: Right of way transfers with corridor cities and TxDOT per Project Agreements.

Justification: Limits: IH 30 to US 67
Per the project agreements CTP mainlane ROW is to be transferred from Fort Worth and TxDOT to NTTA. Select NTTA owned frontage road ROW to be transferred to Fort Worth.

Comments:

Project Forecast

Year	Total Budget
2025	125,000
2026	50,000
2027	25,000
2028	-
2029	-
	\$ 200,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
541402	Infrastructure Right -of -Way	125,000
	Total Expenses / Expenditure	\$ 125,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7200001	Budget Year:	2025
Project Title:	CTP South 2-Lanes	Manager:	Project Delivery
Fund:	1501	Project Partner:	N/A
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	289,938,000
Project Type:	Facilities/Roadway	Prior Year Cost:	
Descriptor:	Limits: Southbound mainlanes from FM 1187 to U.S. 67.		
Justification:	Build 2 southbound mainlanes. Schedule: Planning: 2022-2023 Design: 2023-2025 Construction: 2025-2028		
Comments:	Based on Level D estimate \$289,968,000		

Project Forecast

Year	Total Budget
2025	31,898,280
2026	80,925,774
2027	92,161,760
2028	63,653,897
2029	10,160,759
	\$ 278,800,470

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	5,500,335
541401	Infrastructure Rdway/Hwy/Bridg	26,397,945
	Total Expenses / Expenditure	\$ 31,898,280

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	7200002	Budget Year:	2025
Project Title:	CTP Worth Creek Parkway Overpass	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20511- Project Delivery	Total Project Cost:	

Project Type:	Facilities/Roadway	Prior Year Cost:
----------------------	--------------------	-------------------------

Descriptor: Construction of a new cross street and ramps for Worth Creek Parkway at CTP near Tarleton State University

Justification: Schedule:
 Planning 2023
 Design 2024-2025
 Construction 2026-2027

Comments:

Project Forecast

Year	Total Budget
2025	1,980,710
2026	9,697,187
2027	9,664,034
2028	923,706
2029	-
	\$ 22,265,637

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521213	General Engineering	1,762,927
541401	Infrastructure Rdway/Hwy/Bridg	-
541402	Infrastructure Right -of -Way	217,783
	Total Expenses / Expenditure	\$ 1,980,710

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	80150012	Budget Year:	2025
Project Title:	Traffic Engineering Fees-CIF	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20611-Traffic and Incident Management	Total Project Cost:	
Project Type:		Prior Year Cost:	

Descriptor: This budget is for engineering fees related to traffic safety studies, preliminary safety studies, and traffic engineering support under the CIF Budget.

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	325,000
2026	325,000
2027	400,000
2028	400,000
2029	-
	\$ 1,450,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
521207	Traffic Engineering Fees	325,000
	Total Expenses / Expenditure	\$ 325,000

Operating		
Budget Year	Exp (Rev)	FTE Impact
2025		-

Project Detail

Project Number:	80150013	Budget Year:	2025
Project Title:	Traffic Safety and Flow	Manager:	
Fund:	1501	Project Partner:	
Roll-up Department Level 3:	NTTA-20611-Traffic and Incident Management	Total Project Cost:	
Project Type:	Facilities/Roadway	Prior Year Cost:	

Descriptor: This budget is a group of projects focused on improving traffic safety, employee safety, and the flow of traffic. For example, this budget includes the Dynamic Message Sign Replacement (DMS) Project, additional DMS boards, additional roadway cameras, queue detection systems, mobile radios, and mobile video cameras.

Justification:

Comments:

Project Forecast

Year	Total Budget
2025	17,475,000
2026	16,775,000
2027	15,000,000
2028	13,475,000
2029	-
	\$ 62,725,000

Project Details 2025

Account	Description	Total Amount
Expenses / Expenditure		
541401	Infrastructure Rdway/Hwy/Bridg	17,475,000
	Total Expenses / Expenditure	\$ 17,475,000

Operating

Budget Year	Exp (Rev)	FTE Impact
2025		-

[Click here for Table of Contents](#)



APPENDICES



NTTA Maintenance works on the Dallas North Tollway



Appendix A - Index of Detail Pages

Project Name	Page #	Project Name	Page #
360T Comprehensive Maintenance Agreement	38	IT General Operations Consultant	104
360T Section 1 Improvements	133	IT Roadway Systems	28
360T Section 2	134	Landscape	34
Assetworks Replacement Project	105	Lane Level Toll Collection System	92
Back Office System	93	Lighting Replacement or Repair	46
Backup System	91	Lockbox Replacement Assessment	99
BlueBeam License Expansion (Project Delivery)	111	LoneStar Traffic Management System	88
Business Intelligence System	71	Maintenance Tool Firmware Upgrade Project	106
C*Cure Facility Access System	90	Microsoft Enterprise Agreement	79
CCure Integration with Genetec	109	MSE Wall Program	137
CJIS Compliance	98	Multi-Channel Communications System	87
Cloud Expansion Project	95	National Interoperability	86
Command Center Radio System	113	Network Equip. & Comm. Systems Replacement	32
Computer Hardware Upgrade - CIF	81	NTTA Employee Portal	89
Computer Hardware Upgrades and Replacements	30	Pavement Repair and Rehab	41
Conference Room Audio Video	84	Payment Processor Replacement	101
Corporate Website	76	PCI Compliance	72
CSC Print Vendor	100	PeopleSoft Human Resource System	77
CTP	138	PeopleSoft Replacement Project	96
CTP South 2-Lanes	139	PGBT Continuous Illumination	125
Customer Services and Revenue Systems Project Management Services	112	PGBT East Branch	135
Data Logger Auditing Tool for Lane System	85	PGBT EE	124
Digital Aerial Photography	78	PGBT/360 Tollway Connector	136
Disaster Recovery	73	Planned Collection Initiatives	102
DNT 4B (Segment 6)	126	Printer Hardware Upgrades and Replacements	31
DNT Corridor Study	128	Project Management and Technical Support	110
DNT Phase 4A	129	Restriping	39
DNT South End Design Guidelines Implementation	131	RFID Asset Management Software	107
DNT Widening (SRT to U.S. 380)	127	RMF - Fleet	35
Enterprise Applications Support Services	108	Roadway Safety Serv Tools	49
Enterprise Project Delivery System	75	Server Hardware Upgrades and Replacements	29
Equinix Data Center	97	Service Desk Management System	83
Erosion Mitigation & Drainage Repairs	40	Signage	42
Expand Parking Using TollTag	103	Software and Licensing	33
Facility Improvements	36	SRT Continuous Illumination	132
General Engineering - Asset Mgmt	37	System-Wide Bridge Repair	43
General Engineering - CIF	123	Systemwide Facility Improvements	121
General Engineering - RMF	47	Traffic Engineering Fees - CIF	141
Geographic Information System	82	Traffic Engineering Fees - RMF	48
Infrastructure Managed Services - Data Centers	94	Traffic Safety and Flow	142
Inspection Services	44	Virtualization	80
Intelligent Transportation Systems - Traffic and Incident Management	74	Walls, Railings and Steel Elements Repair	45
Interchange Improvements	130	Winter Operations Facilities	122

Appendix B – Capital Plan Process

INTRODUCTION

The North Texas Tollway Authority’s policy for the adoption of the Operating Budget (budget of current expenses, annual budget or Operation and Maintenance Fund) and payments into the Reserve Maintenance Fund for the subsequent fiscal year is outlined by the Amended and Restated Trust Agreement with Supplements.

In conjunction with development of the Operating Budget, staff prepares estimates of expenditures for the Reserve Maintenance Fund and Capital Improvement Fund, which is approved by the NTTA Board of Directors with a resolution.

CAPITAL PLAN PROCESS

Capital plan projects are classified into four categories: Reserve Maintenance Projects and Capital Improvement Projects (see Project Type and Funding Source, page 14). Each year, individual departments use a budget module to complete project forms for new projects or update the previous year projects for revised estimates and/or extend the year(s).

The requests are further classified by project type, purpose, and priority. These classifications assist in the decision making process. The Treasury Management department creates project lists and summary reports for the four project categories. In addition, they update the long term financial plan schedules. The forms, lists, reports, and schedules are compiled to create the Five-Year Capital Plan Project Book, which is delivered to the executive management team for review and approval.

Any changes from the review and approval process are incorporated into the reports, and the Five-Year Capital Plan book is created. The Capital Plan is presented to the NTTA Board of Directors’ Finance, Audit, and Administration Committee for review and recommendation. Upon the Committees’ recommendation, the Capital Plan is presented to the full Board of Directors for adoption.

CASH BALANCES

The Trust Agreement requires that some funds maintain cash balances. These cash balances contain both cash on deposit and investments held in the fund as follows:

Operation and Maintenance Fund is required to maintain a cash balance equal to one-sixth (1/6) of the total operating budget amount for the current fiscal year, plus all prior accruals for insurance and other periodic or regularly recurring expenses.

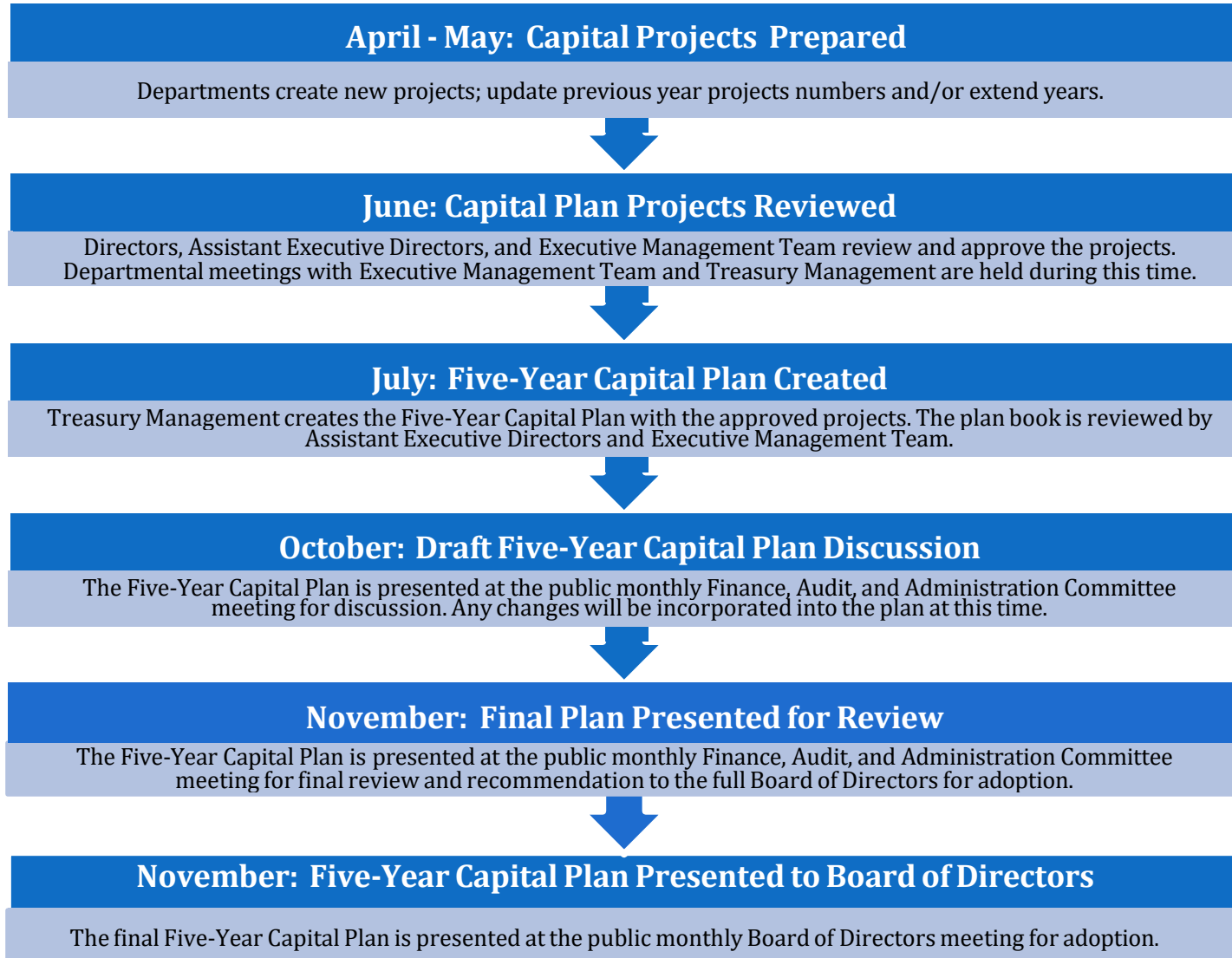
Appendix B – Capital Plan Process (continued)

Reserve Maintenance Fund is required to maintain a reserve balance of \$5.0 million.

Management determined it was prudent to retain funds within the Capital Improvement Fund as insurance against unanticipated needs. During FY2010, the Authority’s Board of Directors approved a Rainy Day Fund in the amount of \$50.0 million as the reserve in the Capital Improvement Fund. Additional transfers were made over time, bringing the current fund balance to \$99.4 million. In FY2024 an additional transfer of \$26.0 million is planned to bring the reserve to a total of \$125.4 million. In the FY2025-FY2029 Capital Plan, the Authority’s executive management anticipates a transfer of \$25.0 million to bring the Rainy Day Fund balance to \$150.4 million. Use of this reserve requires specific action by the NTTA Board of Directors and is for unanticipated needs or to ensure that subordinate CIF debt payments are made.

Appendix B – Capital Plan Process

CAPITAL PLAN PROCESS FLOW



Appendix C - FY2025 Capital Plan Calendar

Depts. Treas Mgmt	April 29 - May 17, 2024	Preparers enter Five-Year Capital Plan into Questica
FA&A Committee	May 02, 2024 (Thursday)	Finance, Audit, and Administration Committee - Budget Calendar Review
Approval- Directors	June 07, 2024 (Friday)	Directors Approve Five-Year Capital Plan in Questica
T&R/ Treasury Mgmt	June 07, 2024 (Friday)	Request updated transactions and revenues due from Traffic and Revenue consultants
Board	June 12, 2024 (Wednesday)	Board Budget Workshop
Approval- AEDs	June 28, 2024 (Friday)	Assistant Executive Directors Approve Five-Year Capital Plan in Questica
Approval- ED	July 05, 2024 (Friday)	Executive Directors Approve Five-Year Capital Plan in Questica
Treasury Mgmt	July 08-26, 2024	Five-Year Capital Plan assembled by Treasury Management
Review- ED & AEDs	August 23, 2024 (Friday)	Five-Year Capital Plan Budget Review by Executive Management Team completed
Deliverable	September 11, 2024 (Wednesday)	Five-Year Capital Plan delivered to Board Members
FA&A Committee	October 03, 2024 (Thursday)	Finance, Audit, and Administration Committee - First Review Five-Year Capital Plan
Treasury Mgmt	October 03 - Oct. 18, 2024	Incorporate any updates to Five-Year Capital Plan and prepare presentation on any changes
FA&A Committee	November 07, 2024 (Thursday)	Finance, Audit, and Administration Committee - Second Review Five-Year Capital Plan Review
Board Approval	November 20, 2024 (Wednesday)	Board Meeting Five-Year Capital Plan Approval
<i>Assumes Thursday Committee Meetings and Wednesday Board Meetings</i>		
Executive Directors/Assistant Executive Directors		
FA&A Committee Meetings		
Deliverables		
Board Meetings		

Appendix D – Major Revenue Source

Toll revenue collected on the NTTA System is the Authority's major source of revenue. It accounts for an estimated \$1.25 billion or 94.5% of the total estimated revenue in the FY2025 Operating Budget.

TOLL REVENUE

Chapter 366 of the Texas Transportation Code authorizes the NTTA to fix, revise, charge, and collect tolls for the use of the NTTA System and provides that such tolls will be so fixed and adjusted as to provide funds sufficient with other revenues, if any, to pay the cost of maintaining, repairing, and operating the NTTA System and the principal of and the interest on bonds issued in connection with the NTTA System as the same become due and payable, and to create reserves for such purposes. The Authority Act states that such tolls will not be subject to supervision or regulation by any agency of the State or any local governmental entity.

The Authority has adopted a toll rate schedule for the NTTA System in substantial conformity with the recommendations of NTTA's traffic and revenue engineers. The Authority covenants in the Trust Agreement that it will keep in effect a toll rate schedule that will raise and produce net revenues (total revenue less operating expenses) sufficient to satisfy its debt service requirements.

Independent traffic and revenue engineers, currently CDM Smith, provide the Authority's traffic and toll revenue estimates. CDM Smith conducted a toll sensitivity analysis of the NTTA System that shows the current and planned toll charges on the NTTA System are below the theoretical revenue maximization points. This demonstrates the potential, if needed, for revenue enhancement through toll increases above those assumed for forecasting purposes.

Appendix D – Major Revenue Source

The schedule below shows CDM Smith’s annual toll revenue estimates for the NTTA System for the next five years. Annual toll revenue growth is expected to average 4.6% per year between FY2025 and FY2029.

Estimated NTTA System Annual Toll Revenue					
Roadway	FY2025	FY2026	FY2027	FY2028	FY2029
DNT	\$363,326,600	\$379,000,600	\$409,064,200	\$435,993,100	\$452,675,400
PGBT	453,537,500	475,233,000	497,074,700	519,739,100	542,641,100
AATT	1,176,400	1,222,500	1,269,800	1,322,500	1,380,400
MCLB	1,727,000	1,787,900	1,843,000	1,907,600	1,974,800
LLTB	15,664,800	16,516,200	17,406,100	18,339,600	19,398,500
SRT	286,381,200	299,484,200	312,247,100	325,951,800	340,163,500
360 Tollway	33,913,300	36,868,600	39,225,000	41,518,900	43,875,700
CTP	91,366,700	97,368,600	103,725,400	110,626,300	118,153,900
System Totals	\$1,247,093,500	\$1,307,481,600	\$1,381,855,300	\$1,455,398,900	\$1,520,263,300

REVENUE DISTRIBUTION

The Authority covenants that all gross revenues (all tolls, other revenue, and income) arising or derived by the Authority from the operation and ownership of the Tollway (excepting investment income from all funds and accounts other than the Revenue Fund) will be collected by the Authority and deposited daily, as far as practicable, with the Trustee for the credit of the Revenue Fund. Notwithstanding the foregoing, tolls collected on behalf of TxDOT pursuant to a project agreement that provides for revenue sharing with TxDOT are required to be collected by the Authority and to be held and transferred to or upon the order of TxDOT as set forth in such project agreement. The Trustee is required to disburse amounts which are required to be on deposit in the various funds and accounts described below from the Revenue Fund on the required dates.

Under the Trust Agreement, the tolls and other revenues of the NTTA System on deposit in the Revenue Fund are applied in the following manner with each deposit being made as specified below in the sequence noted:

- 1) *First*, on or before the first day of each month, funds are deposited to the Operation and Maintenance Fund in an amount sufficient to make the balance of the Operation and Maintenance Fund equal to one-sixth (1/6) of the amount of the total Current Expenses in the current Annual Budget, plus all prior accruals for insurance and other periodic or regularly scheduled recurring expenses.

Appendix D – Major Revenue Source

- 2) Second, on or before the last Business Day preceding each interest payment date or principal (or sinking fund redemption) payment date for the First Tier Bonds (including First Tier Payment Obligations) or such other day as set forth in a Supplemental Agreement, funds are deposited to the applicable account in the First Tier Sinking Fund (or to a fund or account created to pay or repay amounts owed under a Credit Agreement entered into in connection with a series of First Tier Bonds in lieu of either of the foregoing) in the amounts due on any First Tier Bond (including First Tier Payment Obligations).
- 3) Third, on or before the first day of each month, funds are deposited to the credit of the First Tier Reserve Account (1) in the amount, if any, required to restore any deficiency in the First Tier Reserve Account due to a withdrawal or change in value of Authorized Investments in order to make the amount on deposit in the First Tier Debt Reserve Account equal to the First Tier Reserve Requirement, which restoration is intended to occur within 12 months of the occurrence of any such deficiency in 12 substantially equal monthly installments, and (2) in the amount set forth in a Supplemental Agreement if an amount different from the First Tier Reserve Requirement is required.
- 4) Fourth, on or before the last Business Day preceding each interest payment date or principal (or sinking fund redemption) payment date for the Second Tier Bonds (including Second Tier Payment Obligations) or such other day as set forth in a Supplemental Agreement, funds are deposited to the applicable account in the Second Tier Sinking Fund (or to a fund or account created to pay or repay amounts owed under a Credit Agreement entered into in connection with a series of Second Tier Bonds in lieu of either of the foregoing) in the amounts due on any Second Tier Bond (including Second Tier Payment Obligations).
- 5) Fifth, on or before the first day of each month, funds are deposited to the credit of the Second Tier Reserve Account or subaccount therein, if one is provided for in a Supplemental Agreement, in the amounts set forth in the Supplemental Agreement establishing the Second Tier Reserve Requirement or authorizing Additional Second Tier Bonds.
- 6) Sixth, on or before the last Business Day preceding each interest payment date or principal (or sinking fund redemption) payment date for the Third Tier Bonds (including Third Tier Payment Obligations) or such other day as set forth in a Supplemental Agreement, funds are deposited to the applicable account in the Third Tier Sinking Fund (or to a fund or account created to pay or repay amounts owed under a Credit Agreement entered into in connection with a series of Third Tier Bonds in lieu of either of the foregoing) in the amounts due on any Third Tier Bond (including Third Tier Payment Obligations).
- 7) Seventh, on or before the first day of each month, funds are deposited to the credit of the Third Tier Reserve Account or subaccount therein, if one is provided for in a Supplemental Agreement, in the amounts set forth in the Supplemental Agreement establishing the Third Tier Reserve Requirement or authorizing Additional Third Tier Bonds.

Appendix D – Major Revenue Source

- 8) Eighth, on or before the first day of each month, funds are required to be deposited in the Reserve Maintenance Fund in an amount equal to one-twelfth of the amount necessary in such fiscal year to accumulate in the Reserve Maintenance Fund an amount equal to the greater of (1) \$5 million, and (2) the amount as may be required in the then current Annual Budget to be deposited to the credit of the Reserve Maintenance Fund during the then current fiscal year; provided, however, that if the amount so deposited to the credit of the Reserve Maintenance Fund in any fiscal year is less than the budgeted amount, the requirement therefore will nevertheless be cumulative and the amount of any deficiency in any fiscal year is required to be added to the amount otherwise required to be deposited in each fiscal year thereafter until such time as such deficiency has been made up, unless such budget requirement has been modified by the Authority.
- 9) Ninth, at the end of each fiscal year any remaining funds on deposit in the Revenue Fund may be transferred to the Capital Improvement Fund.

Appendix E - Outstanding Debt Service

	A	B	E	F
FY Ending 12/31	First Tier Net Debt Service	Second Tier Net Debt Service	Subordinated Lien Bonds Debt Service	Total Net Debt Service
2024	437,524,600	246,677,745	8,636,443	692,838,787
2025	460,634,301	206,973,113	8,641,552	676,248,966
2026	469,024,600	201,215,113	8,640,533	678,880,245
2027	472,345,943	197,891,113	8,642,541	678,879,596
2028	487,299,483	190,622,113	8,646,166	686,567,761
2029	465,871,884	223,907,113	-	689,778,996
2030	402,530,911	287,804,720	-	690,335,631
2031	398,688,905	295,942,113	-	694,631,018
2032	441,246,811	253,384,763	-	694,631,574
2033	456,306,452	238,327,313	-	694,633,764
2034	520,010,867	174,627,363	-	694,638,229
2035	540,992,903	151,001,563	-	691,994,466
2036	568,166,478	125,159,363	-	693,325,841
2037	620,496,187	83,679,563	-	704,175,749
2038	474,075,686	83,037,363	-	557,113,048
2039	472,645,958	82,100,413	-	554,746,370
2040	477,443,774	80,176,813	-	557,620,587
2041	479,493,622	64,553,463	-	544,047,085
2042	486,548,811	60,329,763	-	546,878,573
2043	195,205,020	48,346,513	-	243,551,532
2044	180,498,799	76,068,763	-	256,567,562
2045	142,446,854	118,147,863	-	260,594,716
2046	28,406,807	114,379,863	-	142,786,669
2047	-	115,371,563	-	115,371,563
2048	-	96,900,193	-	96,900,193
Total	\$ 9,677,905,654	\$ 3,816,625,632	\$ 43,207,235	\$ 13,537,738,521





NTTA[®]

NORTH TEXAS TOLLWAY AUTHORITY

5900 W. Plano Parkway | Plano, Texas 75093 | ntta.org

November 20, 2024