

NORTH TEXAS TOLLWAY AUTHORITY
Minutes of the Board of Directors Retreat
January 28, 2022

A public notice of this meeting containing all items was posted at a place convenient to the public in the administrative offices of North Texas Tollway Authority, provided to the Secretary of State, and provided to the County Clerks of Collin County, Tarrant County, Denton County, and Dallas County as required by Chapter 551 of the Texas Government Code, referred to as "The Open Meetings Act."

Minutes of the North Texas Tollway Authority Board of Directors Retreat held at the Rough Creek Lodge, 5165 County Road 2013, Glen Rose, Texas, at 10:00 a.m. on January 28, 2022.

CALL TO ORDER

Chairman Mahalik called the meeting to order at 10:05 a.m.

1. Establishment of Quorum

Chairman Mahalik established a quorum by calling the roll.

The following Board members were present in the meeting:

John Mahalik	Chair
*Jane Willard	Vice Chair
Pete Kamp	Director
*Tim Carter	Director
George (Tex) Quesada	Director
Marcus Knight	Director
Scott Levine	Director
*Lynn Gravley	Director
Mojoy Haddad	Director

* Vice Chair Willard and Directors Carter and Gravley participated by phone.

NTTA employees attending the meeting were: James Hofmann, CEO/Executive Director; Lorelei Griffith, Secretary; Karen Madison Ponds, Assistant Secretary; Horatio Porter, CFO/Treasurer; Dena Stroh, General Counsel; Elizabeth Mow, Assistant Executive Director of Infrastructure; Nancy St. Pierre, Director of Public Affairs; Jeff Dailey, Assistant Executive Director of Operations; and Linh Truong, Director of Internal Audit.

2. Welcome and opening remarks

James Hofmann, CEO/Executive Director, introduced Linh Truong, Director of Internal Audit, and Jeff Dailey, Assistant Executive Director of Operations. Mr. Hofmann gave a brief background on both new additions to the Executive team.

3. 2021 year in review

James Hofmann, CEO/Executive Director, presented on NTTA's growth and 2021 accomplishments.

4. 2022 priorities

James Hofmann, CEO/Executive Director, discussed the environment for NTTA in 2022. Horatio Porter, Chief Financial Officer; Jeff Dailey, Assistant Executive Director of Operations; Elizabeth Mow, Assistant Executive Director of Infrastructure; and Nancy St. Pierre, Director of Public Affairs, presented their priorities for 2022 and responded to questions from the Board.

5. Lunch

There was no discussion.

6. Toll services

James Hofmann, CEO/Executive Director, presented an overview of the current agreement.

Elizabeth Mow, Assistant Executive Director of Infrastructure, presented an update on the current agreement and scenarios for the Board regarding their vision through 2025. The Board discussed the scenarios and asked staff questions.

7. Collections plan update

Horatio Porter, Chief Financial Officer; Dena Stroh, General Counsel; and Jeff Dailey, Assistant Executive Director of Operations, presented an update and targeted action on the collections plan and responded to questions from the Board.

8. 2023-2027 strategic plan

Nancy St. Pierre, Director of Public Affairs, presented on the current strategic plan. There were no questions from the Board.

9. 2022 performance metrics

Horatio Porter, Chief Financial Officer, briefed the Board on the current performance metrics. There were no questions from the Board.

10. EXECUTIVE SESSION – Pursuant to chapter 551, subchapter D, Texas Government Code:

A. Section 551.074(a)(1), to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee:

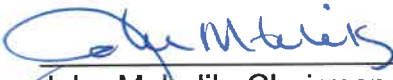
1. Executive Director evaluation and goals

B. Section 551.071, to receive advice from legal counsel about pending or contemplated litigation and/or settlement offers or other legal matters regarding.

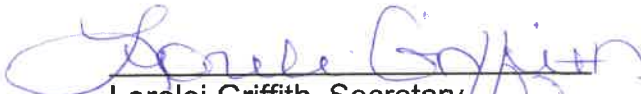
1. Internal Audit update

Chairman Mahalik called the Board into Executive Session at 3:55 p.m. and reconvened the meeting into open session at 5:11 p.m. No final action, decision, or vote with regard to any matter was taken during the Executive Session.

11. The meeting was called into recess at 5:12 p.m., to be reconvened at 8:00 a.m. on Saturday, January 29, 2022.



John Mahalik, Chairman



Lorelei Griffith, Secretary