

2012—2016 Five-Year Capital Plan



July 21, 2011



READERS ROADMAP TO THIS DOCUMENT

This Readers Roadmap is a guide to help the reader navigate through the North Texas Tollway Authority's Capital Plan. This document is designed to give the board, bond holders, elected officials, the public, and staff a detailed look at expected capital expenses for the years covered in the plan.

Capital Plan Layout

The capital plan is divided into seven sections. Footnotes and page references are used to direct the reader to other sections of the document for more detail. The sections are as follows:

Capital Plan Overview

This section contains a map of the NTTA roadways, an introduction and background for the plan, documents that discuss the types of projects and funding involved; a long term financial plan with expected revenues and expenses; and a schedule showing expected costs by project type. The section also contains a graphical representation of the 2011 Flow of Funds and other Informational Graphs.

Project Sections

Projects are grouped into one of five categories:

- A. Major Maintenance Projects**
- B. Capital Improvement Projects**
- C. NTTA System Construction Projects**
- D. Special Project System Construction Projects**
- E. Corridors Under Study**

Each of these sections has a summary, a project listing, and a detail page for each project listed.

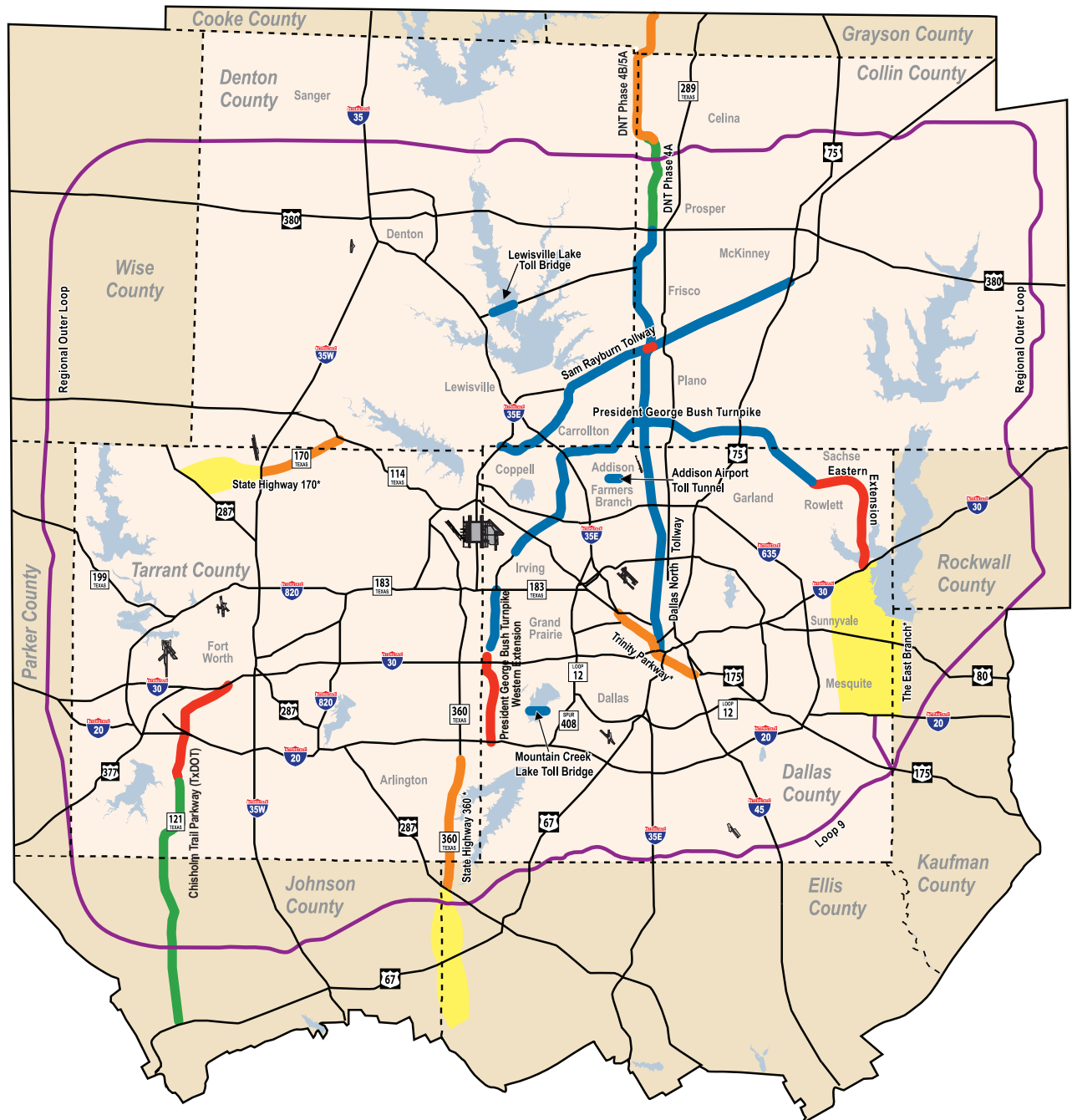
Appendices – The last section contains a Capital Plan Index that references each project name and page number. Also included are the Capital Plan Calendar and documents describing the Capital Plan Process, the Authority's Major Revenue Source, Outstanding Debt Service, and Estimated Operating Expenditures.

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CAPITAL PLAN
OVERVIEW
SECTION





LEGEND 

-  Existing
-  Under Construction
-  In Development
-  Corridor Study
-  Study Area
-  Regional Outer Loop
-  County Line
-  Airports

TOLL FACILITIES

-  President George Bush Turnpike
-  Dallas North Tollway
-  Sam Rayburn Tollway
-  Addison Airport Toll Tunnel
-  Lewisville Lake Toll Bridge
-  Mountain Creek Lake Toll Bridge

* Project subject to market valuation

June 2011

Introduction and Overview

Introduction

This document is the North Texas Tollway Authority's (NTTA or the Authority) five-year capital plan to maintain, renew, improve, or replace capital assets. The process of developing a formal five-year capital plan (the plan) was initiated in late 2009 and finalized by the third quarter of 2010.

The plan includes the current year estimated expenditures approved through the annual budget process and five subsequent year estimates that are for planning purposes only. The subsequent years will be reevaluated, updated and extended annually during the budget process. As a multi-year planning tool the plan consists of projects being carried over from previous years and projects being initiated within the next five years.

The five-year plan is adopted by the Board and any changes to the plan require Board approval. However, the inclusion of projects and their expenditures in the plan does not constitute a firm commitment by the Authority to the project, especially as the planning extends further into the future.

Long Term Financial Plans

The three major factors in developing the Authority's long term financial plans are the traffic and revenue estimates provided by the Traffic and Revenue Engineers, the estimated operating expenses provided by the General Engineer Consultants, and the estimated net debt service provided by the Financial Advisors. These estimates are generated during the initial feasibility study phase of the tollway projects and are prepared for a total of 50 years. They are updated during the investment grade phase and at the time of preparing the official statements for the issuance of bond debt.

The main issues guiding the updating of the 2012 Capital Plan are the Authority's desire to maintain a 1.5 times debt service coverage; and the desire to create reserves within the Capital Improvement Fund to pay for projects with cash on hand and not with the issuance of debt. Priority is given to projects associated with safety and projects that will enhance revenue.

A. Revenue Fund Long Term Plan

The majority, about 92%, of the long term revenue plan is the toll revenue estimates provided by the Traffic and Revenue Engineers (See Major Revenue Source pages (113-116)). The estimated other revenues, about 8%, are provided by the Authority and include video tolling fees and other charges and estimated projected interest earnings at 3.00% on the First and Second Tier Debt Service Funds and an estimated balance of \$20 million in the Capital Improvement Fund. Total revenue growth is expected to average 9% per year between 2011 and 2016. All NTTA revenues on deposit in the

Introduction and Overview

Revenue Fund must be distributed to the other funds in accordance to the Trust Agreement (See Revenue Distribution page 114-116).

B. Operations and Maintenance Fund Long Term Plan

The operations and maintenance fund long term plan encompasses all the day-to-day expenses of operating the Authority. Expenditures related to employee compensation, retirement, and health and welfare benefits; account for about 47% of operating cost for 2012.

The estimated operating expenses for the base year, or Budget 2012, are prepared by the individual departments and compared to the General Engineers Consultant estimated amount. The operating expenses are expected to increase an average of 3% per year between 2012 and 2016. The highest increase in 2012 corresponds to one full year of President George Bush Turnpike Eastern Extension (PGBT EE) being open for operations. (See Appendix F Page 119)

The Operations and Maintenance Fund is funded from the Revenue Fund. This means that the required revenues to match expenditures and maintain the required balance will be transferred to the fund (See Revenue Distribution page 114 and Cash Balances page 110).

C. Debt Service Funds Long Term Plan

The 1st, 2nd, and 3rd Tier Bond Interest and Redemption Funds are utilized to accumulate the amounts necessary to pay the principal and interest on debt as they become due. The long term plan estimates are provided by the Financial Advisor. The funds are funded from the Revenue Fund; which means that the revenues are expected to match the required debt service and will be transferred from the Revenue Fund (See Revenue Distribution page 114).

D. Reserve Maintenance Fund Long Term Plan

This is the Authority's long term plan for the renewal and replacement of capital assets. The Authority elected to use the Modified Approach to account for maintenance of the Authority's infrastructure assets. As required by the Trust Agreement, an annual inspection of the Authority's roadways is conducted by the Authority's General Engineering Consultant. This inspection provides an overall rating, indicating the average condition of all of the Authority's infrastructure assets (roadways, bridges, and facilities). The assessment of conditions is made by visual and mechanical tests designed to reveal any condition that would reduce user benefits below the maximum level of service. The Authority's goal is to maintain the Authority's infrastructure assets at a rating of 8 or better (1 to 10 scale), and has established a minimum level for GASB No. 34 purposes of a condition level of 6 or greater. These condition levels were

Introduction and Overview

adopted by the Board of Directors by Resolution No. 02-31 on June 19, 2002 and further clarified by Resolution No. 07-169 on December 19, 2008.

The repairs resulting from the annual inspection of the systems assets, account for about 85% of the 2011 Budget expenditures. The replacement of information technology hardware and software accounts for another 7%. The projected amounts for 2012 are the Authority's estimation based on what is currently known as of April 2011. This amount is escalated at an average annual 3% for the years 2013 to 2016. The 2012 through 2016 projected amounts will be adjusted based on the previous year inspection report (see Major Maintenance Projects pages 23-36).

The Reserve Maintenance Fund is funded from the Revenue Fund. This means that the required revenues to match expenditures and maintain the required balance will be transferred to the fund (See Revenue Distribution page 114 and Cash Balances page 110).

E. Capital Improvement Fund/FSF-Revolving Account Long Term Plan

The Capital Improvement Fund accounts for the Authority's long term plan for the enlargements, extensions, additions, improvements, reconstruction and replacement, and certain cost of repairs to the System (see Capital Improvement Projects pages 37-79). The projects listed for 2012 to 2016 have been approved by executive management through the capital plan process (see Capital Plan Process pages 109-112).

The fund receives a transfer from the Revenue Fund to the extent of any available excess revenues (See Revenue Distribution page 114). In addition, the Authority may issue bonds to finance these costs of the Capital Improvement Fund.

The Capital Improvement Fund revolving account, or the Feasibility Study Fund, is to be used only to pay the expenses of studying the cost and feasibility and any other expenses relating to the preparation and issuance of bonds for the acquisition and construction of a proposed turnpike project for the Authority; the financing of the improvement, extension or expansion of an existing turnpike or Authority; for private participation, as authorized by law, in the financing of a proposed turnpike project or Authority, or the refinancing of an existing turnpike project or Authority or the improvement, extension or expansion of a turnpike project or Authority.

In accordance with House Bill 749, an act of the 72nd Legislature of Texas, the Authority may transfer an amount from a surplus fund (currently Capital Improvement Fund) established for a turnpike project to the Feasibility Study Fund. However, the Authority may not transfer an amount that results in a balance in the surplus fund that is less than the minimum balance required in the trust agreement for that project, if any. The current Trust Agreement does not have a

Introduction and Overview

required minimum balance for the Capital Improvement Fund; however, the Authority's Executive Management is in the process of establishing a reserve fund (See Cash Balances page 110).

F. NTTA Systems Construction Funds

The long term plans for constructing or acquiring toll projects for the Authority are contained in the Construction Funds (See NTTA System Construction Projects pages 81-90). These funds are funded with bond proceeds and amounts from other sources that are specific for the project.

In order to complete the PGBT EE and the remaining portion of the SRT, the Authority anticipates it will need to issue approximately \$53.73 million in additional bonds. Because of the significant funds that will be needed to complete construction of PGBT EE and the SRT, such funds will not be generated internally by the Authority.

G. Special Project Systems Construction Funds

These funds are funded with bond proceeds and amounts from other sources that are specific for the project.

The Authority issued \$400 million of bonds secured by revenues deposited into the Capital Improvement Fund. These bonds are subordinate to the Authority's Third Tier Bonds. The proceeds of the bonds are expected to finance a portion of the cost of developing President George Bush Turnpike – Western Extension (PGBT-WE), formally SH 161 and Chisholm Trail Parkway (CPT), formally SWP/CT (See Special System Construction Projects pages 91-94).

Additionally, in April of 2011, the Authority issued approximately \$1.1 billion in bonds and bond anticipation notes to finance an upfront payment to TxDOT for PGBT-WE and the development and construction of PGBT-WE and CTP. This debt is not issued under the NTTA Trust Agreement and is not secured by the NTTA System revenues, but instead is issued under separate Special Projects System Trust Agreement. Neither PGBT-WE nor CTP is expected to be added to the NTTA System in the foreseeable future. As of March 2010, the Authority has only agreed to undertake PGBT-WE. Any agreement or decision to undertake the CTP project will be subject to establishing the financial feasibility of the project.

H. Corridors Under Study

Any agreement or decision to undertake these projects will be subject to establishing the financial feasibility of the project. Feasible corridor projects will be funded with bond proceeds and amounts from other sources that are specific for the project (See Corridors Under Study pages 95-105).

Project Types & Funding Sources

Major Maintenance Projects

Projects that fall into this category include maintenance projects that do not recur on an annual or more frequent basis.

Funding for these projects are paid with the remaining revenues available after O&M costs and Debt Service have been satisfied.

Capital Improvement Projects

Projects that fall into this category include existing roadway enlargements, extensions, additions, improvements and/or reconstruction. In addition projects with capital expenses unrelated to new road construction and/or maintenance are included here.

Funding for these projects are paid with the remaining annual revenues available after O&M costs, Debt Service and Reserve Maintenance Costs have been satisfied.

NTTA System Construction Projects

Projects that fall into this category include NTTA System Roadways that are currently under construction and projects that will be funded with bond proceeds.

In most cases funding for these projects already exists and came primarily from the sale of Revenue Bonds, however other funding sources such as loans, grants, reimbursements & equity contributions were also considered.

Special Project System Construction Projects

Projects that fall into this category include Non NTTA System Roadway Projects

Funding for these projects will come primarily from the sale of Revenue Bonds, however other funding sources such as loans, grants, reimbursements & equity contributions are being considered.

Corridors Under Study

Projects that fall into this category include potential roadways that are undergoing analysis to determine feasibility.

Funding for these projects will come primarily from the sale of Revenue Bonds, however other funding sources such as loans, grants, reimbursements & equity contributions will also be considered.



LONG TERM FINANCIAL PLANS

Operating Revenues

YEARS	2011	2012	2013	2014	2015	2016
REVENUE FUND						
Estimated Beginning Available Cash Balance	-	-	-	-	-	-
INFLOWS						
Estimated Toll Revenues	395,570,900	456,092,300	498,678,900	536,553,600	571,493,700	610,971,400
Estimated Other Revenues	29,106,763	29,812,582	29,338,464	28,933,156	28,603,866	28,442,436
TOTAL INFLOWS	424,677,663	485,904,882	528,017,364	565,486,756	600,097,566	639,413,836
OUTFLOWS						
Transfer to:	-	-	-	-	-	-
TOTAL OUTFLOWS	-	-	-	-	-	-
Total Revenues Available for Operations	424,677,663	485,904,882	528,017,364	565,486,756	600,097,566	639,413,836



LONG TERM FINANCIAL PLANS

Operating Expenditures

YEARS	2011	2012	2013	2014	2015	2016
Total Revenues Available for Operations	424,677,663	485,904,882	528,017,364	565,486,756	600,097,566	639,413,836
OPERATIONS AND MAINTENANCE FUND						
Estimated Beginning Available Cash Balance	12,620,383	18,509,450	18,376,297	18,643,434	19,027,511	19,511,731
INFLOWS						
Transfer from Revenue Fund	116,945,769	110,124,632	112,127,742	114,549,144	117,554,606	120,433,210
TOTAL INFLOWS	116,945,769	110,124,632	112,127,742	114,549,144	117,554,606	120,433,210
OUTFLOWS						
Estimated Operating Expenses	(111,056,702)	(110,257,785)	(111,860,605)	(114,165,067)	(117,070,386)	(119,952,807)
TOTAL OUTFLOWS	(111,056,702)	(110,257,785)	(111,860,605)	(114,165,067)	(117,070,386)	(119,952,807)
Estimated Ending Available Cash Balance	18,509,450	18,376,297	18,643,434	19,027,511	19,511,731	19,992,134
Net Revenues Available for Debt Service	307,731,894	375,780,250	415,889,622	450,937,612	482,542,960	518,980,626



LONG TERM FINANCIAL PLANS

Debt Service

YEARS	2011	2012	2013	2014	2015	2016
Net Revenues Available for Debt Service	307,731,894	375,780,250	415,889,622	450,937,612	482,542,960	518,980,626
DEBT SERVICE FUNDS						
Estimated Beginning Available Cash Balance	-	16,400,000	16,400,000	-	-	-
INFLOWS						
Transfer from Capital Improvement Fund	16,400,000					
Capitalized interest transfer	-					
Transfer from Revenue Fund	202,030,621	287,203,944	319,038,831	356,027,331	375,004,808	396,287,288
TOTAL INFLOWS	218,430,621	287,203,944	319,038,831	356,027,331	375,004,808	396,287,288
OUTFLOWS						
1st Tier Net Debt Service ⁽¹⁾	(181,385,725)	(249,479,065)	(277,400,556)	(297,989,056)	(316,966,533)	(338,249,013)
2nd Tier Net Debt Service ⁽¹⁾	(20,313,396)	(37,724,879)	(58,038,275)	(58,038,275)	(58,038,275)	(58,038,275)
3rd Tier Net Debt Service ⁽¹⁾	(331,500)	-	-	-	-	-
TOTAL OUTFLOWS	(202,030,621)	(287,203,944)	(335,438,831)	(356,027,331)	(375,004,808)	(396,287,288)
Estimated Ending Available Cash Balance	16,400,000	16,400,000	-	-	-	-
Net Revenues Available for Major Maintenance Projects	105,701,273	88,576,306	96,850,791	94,910,281	107,538,152	122,693,338
First Tier Debt Service Coverage	1.70	1.51	1.50	1.51	1.52	1.53
All Debt Service Coverage	1.32	1.18	1.13	1.16	1.19	1.21
CIF Subordinated Debt Coverage	1.12	1.15	1.13	1.09	1.12	1.15
(1) See page 117						



LONG TERM FINANCIAL PLANS MAJOR MAINTENANCE PROJECTS

YEARS	2011	2012	2013	2014	2015	2016
Net Revenues Available for Major Maintenance Projects	105,701,273	88,576,306	96,850,791	94,910,281	107,538,152	122,693,338
RESERVE MAINTENANCE FUND						
Estimated Beginning Available Cash Balance	34,521,140	51,544,605	33,215,346	5,000,000	5,000,000	5,000,000
INFLOWS						
Transfer from Revenue Fund	42,289,060	8,815,969	-	24,378,632	24,105,644	25,293,673
TOTAL INFLOWS	42,289,060	8,815,969	-	24,378,632	24,105,644	25,293,673
OUTFLOWS						
RMF 2010 Carryover Expenses	(6,398,605)	(500,000)	-	-	-	-
RMF Project Expenses ⁽¹⁾	(20,456,371)	(18,831,625)	(24,962,500)	(21,028,200)	(20,654,700)	(21,739,200)
RMF 2011 Carryover Expenses	4,655,500	(4,655,500)	-	-	-	-
RMF Professional Fees	(218,257)	(224,805)	(231,549)	(238,496)	(245,650)	(253,020)
RMF Salaries/Wages	(2,847,862)	(2,933,298)	(3,021,297)	(3,111,936)	(3,205,294)	(3,301,453)
TOTAL OUTFLOWS	(25,265,595)	(27,145,228)	(28,215,346)	(24,378,632)	(24,105,644)	(25,293,673)
Estimated Ending Cash Balance/RMF Reserve	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Estimated Ending Available Cash Balance	46,544,605	28,215,346	-	-	-	-
Net Revenues Available for Capital Improvement Projects	63,412,213	79,760,337	96,850,791	70,531,649	83,432,508	97,399,665

(1) See pages 24-36 for detail



LONG TERM FINANCIAL PLANS CAPITAL IMPROVEMENT PROJECTS

YEARS	2011	2012	2013	2014	2015	2016
Net Revenues Available for Capital Improvement Projects	63,412,213	79,760,337	96,850,791	70,531,649	83,432,508	97,399,665
CAPITAL IMPROVEMENT FUND						
Estimated Beginning CIF Uncommitted Cash Balance	136,595,032	53,430,204	3,051,064	8,972,131	18,270,452	41,710,290
INFLOWS						
Transfer from Revenue Fund	63,412,213	79,760,337	96,850,791	70,531,649	83,432,508	97,399,665
CIF Bond Payment Account Release	5,073,499	-	-	-	-	-
Bond Issues	200,000,000	-	-	-	-	-
Reimbursement from PGBT-WE for Expenditures	184,470,116	-	-	-	-	-
TOTAL INFLOWS	452,955,828	79,760,337	96,850,791	70,531,649	83,432,508	97,399,665
OUTFLOWS						
CIF Subordinated Debt	(23,416,150)	(23,416,150)	(23,416,150)	(23,416,150)	(23,416,150)	(23,416,150)
ISTEA Payment	(8,250,000)	(8,250,000)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)
Commercial Paper	(65,000,000)	-	-	-	-	-
Transfer to Bond Interest	(16,400,000)	-	-	-	-	-
Equity Contribution to PGBT-WE Construction	(71,024,764)	-	-	-	-	-
Equity Contribution to CTP Construction (1)	(264,305,713)	-	-	-	-	-
CIF Project Expenses (2)	(62,408,780)	(86,395,907)	(29,502,096)	(24,801,265)	(24,410,623)	(8,632,027)
CIF Professional Fees	(748,905)	(1,036,751)	(354,025)	(297,615)	(292,927)	(103,584)
CIF Salaries/Wages	(1,560,220)	(2,159,898)	(737,552)	(620,032)	(610,266)	(215,801)
Transfer to Special Project Systems	-	-	-	-	-	-
Transfer to Corridors Under Study	(3,470,635)	(3,451,349)	(1,109,500)	(1,059,500)	(72,000)	(72,000)
Transfer to Feasibility Study Fund	(2,625,000)	(2,756,250)	(2,894,063)	(3,038,766)	(3,190,704)	(3,350,239)
TOTAL OUTFLOWS	(519,210,167)	(127,466,305)	(66,013,386)	(61,233,327)	(59,992,670)	(43,789,801)
Transfer to CIF Bond Payment Account	-	-	-	-	-	-
Transfer to Rainy Day Fund Account	(16,910,489)	(2,673,173)	(24,916,338)	-	-	-
Estimated Ending CIF Uncommitted Cash Balance	53,430,204	3,051,064	8,972,131	18,270,452	41,710,290	95,320,154
CIF Bond Payment Account						
Estimated Beginning CIF Bond Payment Account Cash Balance	40,197,724	35,124,225	35,124,225	35,124,225	35,124,225	35,124,225
Transfers from CIF Cash Account	-	-	-	-	-	-
Transfers to CIF Cash Account	(5,073,499)	-	-	-	-	-
Estimated Ending CIF Bond Payment Account Cash Balance	35,124,225	35,124,225	35,124,225	35,124,225	35,124,225	35,124,225
CIF Rainy Day Fund Account						
Estimated Beginning CIF Rainy Day Fund Account Cash Balance	5,500,000	22,410,489	25,083,662	50,000,000	50,000,000	50,000,000
Transfers from CIF Cash Account	16,910,489	2,673,173	24,916,338	-	-	-
Transfers to CIF Cash Account	-	-	-	-	-	-
Estimated Ending CIF Rainy Day Fund Account Cash Balance	22,410,489	25,083,662	50,000,000	50,000,000	50,000,000	50,000,000
Estimated Ending Total CIF Cash Balances	110,964,918	63,258,951	94,096,356	103,394,677	126,834,515	180,444,379

(1) Amount and timing of transfer to CPT project (or other capital projects) to be determined during the final financing of the project.

(2) See pages 38-90 for detail



LONG TERM FINANCIAL PLANS

Feasibility Studies

YEARS	2011	2012	2013	2014	2015	2016
REVOLVING ACCOUNT - FEASIBILITY STUDY FUND						
Estimated Beginning Available Cash Balance	-	-	-	-	-	-
INFLOWS						
Bond Issues						
Transfer from Capital Improvement Fund	2,625,000	2,756,250	2,894,063	3,038,766	3,190,704	3,350,239
TOTAL INFLOWS	2,625,000	2,756,250	2,894,063	3,038,766	3,190,704	3,350,239
OUTFLOWS						
Professional Fees	(1,338,750)	(1,405,688)	(1,475,972)	(1,549,770)	(1,627,259)	(1,708,622)
Salaries/Wages	(682,500)	(716,625)	(752,456)	(790,079)	(829,583)	(871,062)
Traffic Engineering Fees	(603,750)	(633,938)	(665,634)	(698,916)	(733,862)	(770,555)
TOTAL OUTFLOWS	(2,625,000)	(2,756,250)	(2,894,063)	(3,038,766)	(3,190,704)	(3,350,239)
Estimated Ending Available Cash Balance	-	-	-	-	-	-



LONG TERM FINANCIAL PLANS NTTA SYSTEM CONSTRUCTION PROJECTS

	TOTAL	2011	2012	2013	2014	2015	2016
CONSTRUCTION FUNDS - NTTA SYSTEM							
Estimated Beginning Available Cash Balance	340,040,257	340,040,257	137,498,879	95,247,969	76,815,197	66,774,119	48,341,373
INFLOWS							
Reimbursement Agreements:							
City of Denton ILA - LLTB	-	-	-	-	-	-	-
Collin County, Allen, & McKinney ILA - SRT	-	-	-	-	-	-	-
TxDOT - SRT	-	-	-	-	-	-	-
Bond Issues	132,954,921	-	-	-	53,730,000	79,224,921	-
TOTAL INFLOWS	132,954,921	-	-	-	53,730,000	79,224,921	-
OUTFLOWS							
Allocated Cost: Salaries, Professional Fees, Legal Fees	(6,070,027)	(2,599,248)	(542,213)	(236,551)	(818,385)	(1,253,257)	(620,373)
LLTB Expenses ⁽¹⁾	(1,032,663)	(882,663)	(150,000)	-	-	-	-
SRT Expenses ⁽²⁾	(100,042,996)	(85,386,886)	(11,907,030)	(2,149,367)	(595,716)	(3,997)	-
PGBT EE Expenses ⁽³⁾	(144,416,721)	(113,090,054)	(29,510,667)	(1,816,000)	-	-	-
DNT Phase 3 Expenses ⁽⁴⁾	(544,327)	(503,327)	(41,000)	-	-	-	-
DNT 4th Lane ⁽⁵⁾	(110,205,007)	(36,000)	(50,000)	(7,309,316)	(32,379,527)	(50,216,366)	(20,213,798)
DNT/PGBT Interchange and ramps Modifications ⁽⁶⁾	(101,026,443)	(43,200)	(50,000)	(6,921,538)	(29,977,450)	(46,184,047)	(17,850,208)
PGBT Widening IH35E - US78 ⁽⁷⁾	(9,656,994)	-	-	-	-	-	(9,656,994)
TOTAL OUTFLOWS	(472,995,178)	(202,541,378)	(42,250,910)	(18,432,772)	(63,771,078)	(97,657,667)	(48,341,373)
Estimated Ending Available Cash Balance	0	137,498,879	95,247,969	76,815,197	66,774,119	48,341,373	0
(1) See page 89 for detail (2) See page 90 for detail (3) See page 84 for detail (4) See page 86 for detail (5) See page 87 for detail (6) See page 88 for detail (7) See page 85 for detail							



LONG TERM FINANCIAL PLANS SPECIAL SYSTEM CONSTRUCTION PROJECTS

TOTAL	2011	2012	2013	2014	2015	2016	
SPECIAL PROJECT SYSTEM - President George Bush Turnpike - Western Extension							
Estimated Beginning Available Cash Balance	-	-	163,592,500	53,899,651	13,498,709	13,358,539	13,358,539
INFLOWS							
Regional Transportation Commission Contribution	12,000,000	-	12,000,000	-	-	-	-
Equity Contribution from NTTA System	71,024,764	71,024,764	-	-	-	-	-
PGBT-WE Revenue Distribution	7,219,191	7,219,191	-	-	-	-	-
Escrowed Upfront Payment Interest	295,600	295,600	-	-	-	-	-
TIFIA Loan	326,599,991	326,599,991	-	-	-	-	-
Bond Issues	603,864,062	603,864,062	-	-	-	-	-
TOTAL INFLOWS	1,021,003,608	1,009,003,608	12,000,000	-	-	-	-
OUTFLOWS							
PGBT-WE Expenses ⁽¹⁾⁽⁴⁾	(345,590,816)	(185,438,831)	(120,131,144)	(39,882,470)	(138,371)	-	-
Payments to TxDOT	(469,370,276)	(469,370,276)	-	-	-	-	-
Payments to CIF	(184,470,116)	(184,470,116)	-	-	-	-	-
Allocated Cost: Salaries, Professional Fees, Legal Fees	(4,492,681)	(2,410,705)	(1,561,705)	(518,472)	(1,799)	-	-
Bond Issuance Cost	(3,721,180)	(3,721,180)	-	-	-	-	-
TOTAL OUTFLOWS	(1,007,645,069)	(845,411,108)	(121,692,849)	(40,400,942)	(140,170)	-	-
Estimated Ending Available Cash Balance	13,358,539	163,592,500	53,899,651	13,498,709	13,358,539	13,358,539	13,358,539
TOTAL	2011	2012	2013	2014	2015	2016	
SPECIAL PROJECT SYSTEM - Chisholm Trail Parkway							
Estimated Beginning Available Cash Balance	68,368,900	628,500,837	283,348,705	28,884,635	(0)	(0)	
INFLOWS							
Reimbursement Agreements							
TxDOT formal Agreement	23,967,448	18,041,719	5,925,729	-	-	-	-
ILA w/ CoFW for Davidson Yard & Hump Lead	109,136	109,136	-	-	-	-	-
Transfer from Capital Improvement Fund ⁽⁵⁾	264,305,713	264,305,713	-	-	-	-	-
Bond Issues	532,842,209	532,842,209	-	-	-	-	-
TOTAL INFLOWS	821,224,506	815,298,777	5,925,729	-	-	-	-
OUTFLOWS							
CTP Expenses ⁽²⁾⁽³⁾⁽⁴⁾	(878,177,104)	(251,892,241)	(346,572,419)	(251,198,490)	(28,513,954)	-	-
Allocated Cost: Salaries, Professional Fees, Legal Fees	(11,416,302)	(3,274,599)	(4,505,441)	(3,265,580)	(370,681)	-	-
TOTAL OUTFLOWS	(889,593,406)	(255,166,840)	(351,077,860)	(254,464,070)	(28,884,635)	-	-
Estimated Ending Available Cash Balance	(68,368,900)	628,500,837	283,348,705	28,884,635	(0)	(0)	(0)
<p>(1) PGBT-WE was approved by the Board of Directors in February 2010 and financed in April 2011. See page 91 & 94 for detail.</p> <p>(2) Any agreement or decision to undertake any of the potential construction projects will be subject to establishing the financial feasibility of the projects. See pages 91 & 93 for detail.</p> <p>(3) Once financial feasibility is established, the project must then be approved by the Board of Directors and funding sources must be determined to officially accept a project. See page 91-94 for detail.</p> <p>(4) The expenses included are based on the Toll Equity Loan Agreement (TELA) estimated costs.</p> <p>(5) Final allocation to CTP project (or other capital projects) will be determined during final financing of the project.</p>							



LONG TERM FINANCIAL PLANS CORRIDORS UNDER STUDY

	2011	2012	2013	2014	2015	2016	Total Years 2011 -2016	Remaining Project Cost
Corridors Under Study Fund								
Estimated Beginning Available Cash Balance	-	-	-	-	-	-	-	-
INFLOWS								
Reimbursement Agreements:								
TxDOT - Trinity Parkway	-	-	-	-	-	-	-	-
Transfer from Capital Improvement Fund	3,470,635	3,451,349	1,109,500	1,059,500	72,000	72,000	9,234,984	-
Bond Issues	-	-	-	-	-	-	-	-
TOTAL INFLOWS	3,470,635	3,451,349	1,109,500	1,059,500	72,000	72,000	9,234,984	-
OUTFLOWS								
SH 360 ⁽¹⁾⁽²⁾⁽³⁾	(782,171)	(778,705)	-	-	-	-	(1,560,876)	(588,459,360)
SH 170 ⁽¹⁾⁽²⁾⁽³⁾	(1,139,216)	(1,986,644)	(1,037,500)	(987,500)	-	-	(5,150,860)	(269,534,486)
DNT Phase 4A ⁽¹⁾⁽²⁾	(63,796)	(49,000)	(24,000)	(24,000)	(24,000)	(24,000)	(208,796)	(355,896,850)
DNT Phase 4B-5A ⁽¹⁾⁽²⁾	(704,835)	(337,000)	(24,000)	(24,000)	(24,000)	(24,000)	(1,137,835)	(724,700,304)
Trinity Parkway ⁽¹⁾⁽²⁾	(744,838)	(250,000)	(24,000)	(24,000)	(24,000)	(24,000)	(1,090,838)	(1,663,236,738)
Outer Loop Southwest (Loop 9)	-	(25,000)	-	-	-	-	(25,000)	-
Collin County Outer Loop Southwest	(11,779)	(25,000)	-	-	-	-	(36,779)	-
PGBT EE - East Branch ⁽¹⁾⁽²⁾	(24,000)	-	-	-	-	-	(24,000)	(1,921,444,849)
TOTAL OUTFLOWS	(3,470,635)	(3,451,349)	(1,109,500)	(1,059,500)	(72,000)	(72,000)	(9,234,984)	(5,523,272,587)
Estimated Ending Available Cash Balance	-	-	-	-	-	-	-	(5,523,272,587)

(1) Any agreement or decision to undertake any of these corridor projects will be subject to establishing the financial feasibility of the projects. See pages 95-105 for detail.
(2) Once financial feasibility is established, the project must then be approved by the Board of Directors and funding sources must be determined to officially accept a project.
(3) Project costs shown for SH 170 and SH 360 are for their respective Sections 1 only. See pages 101 & 102 for detail



2012 - 2016 CAPITAL PLAN SUMMARY

Project Classification	Estimated 2011	2012	2013	2014	2015	2016	Total 2012 - 2016
Major Maintenance Projects ⁽¹⁾	22,199,476	23,987,125	24,962,500	21,028,200	20,654,700	21,739,200	112,371,725
Capital Improvement Projects ⁽²⁾	62,408,780	86,395,907	29,502,096	24,801,265	24,410,623	8,632,027	173,741,918
NTTA System Construction Projects ⁽³⁾	199,942,130	41,708,697	18,196,221	62,952,693	96,404,410	47,721,000	266,983,021
Special System Construction Projects ⁽⁴⁾	437,331,072	466,703,563	291,080,960	28,652,325	-	-	786,436,848
Corridors Under Study ⁽⁵⁾	3,470,635	3,451,349	1,109,500	1,059,500	72,000	72,000	5,764,349
Total	721,881,458	618,795,292	363,741,777	137,434,483	141,469,733	78,092,227	1,339,533,512

(1) See pages 23-36

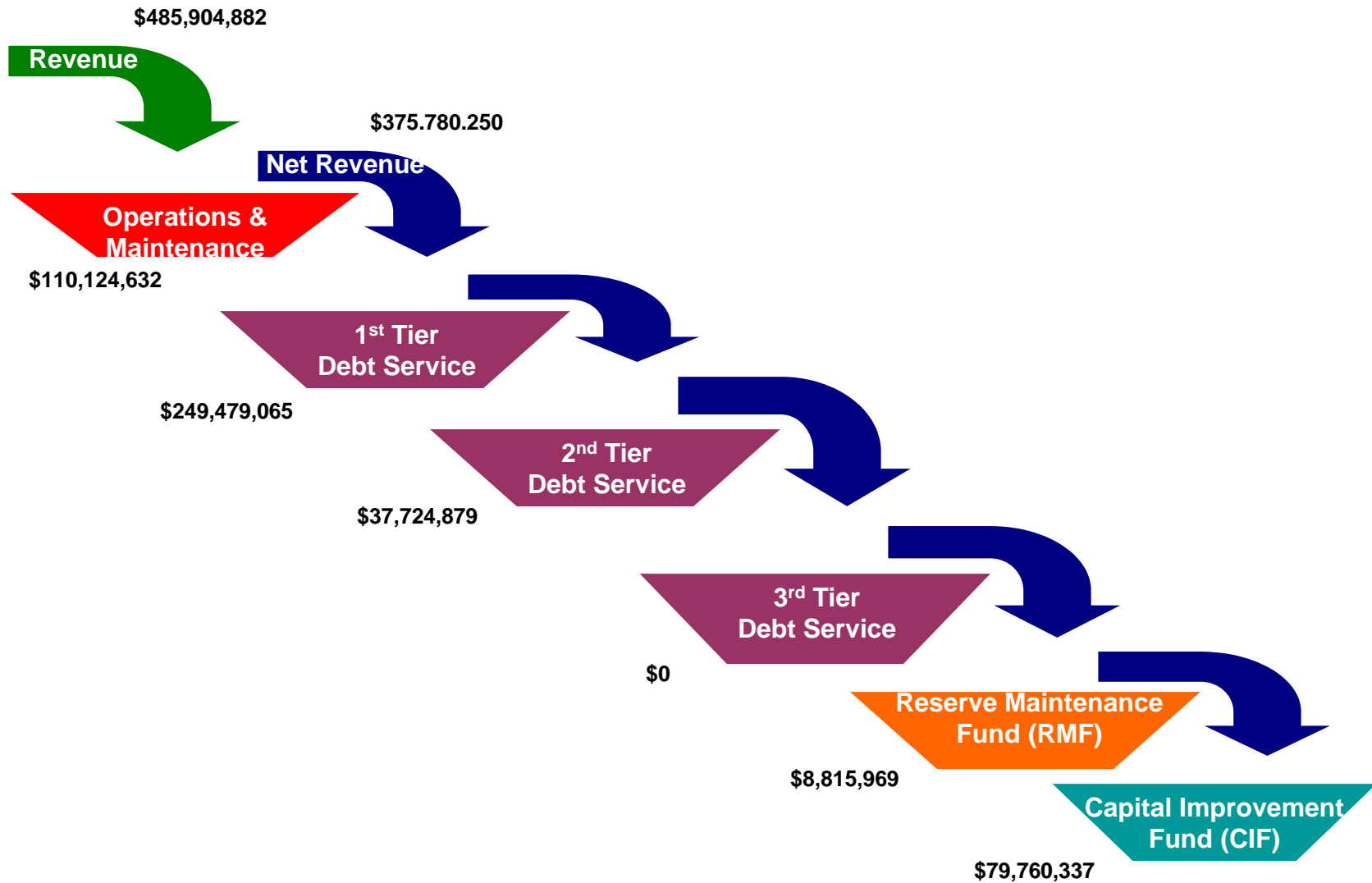
(2) See pages 37-79

(3) See pages 81-90

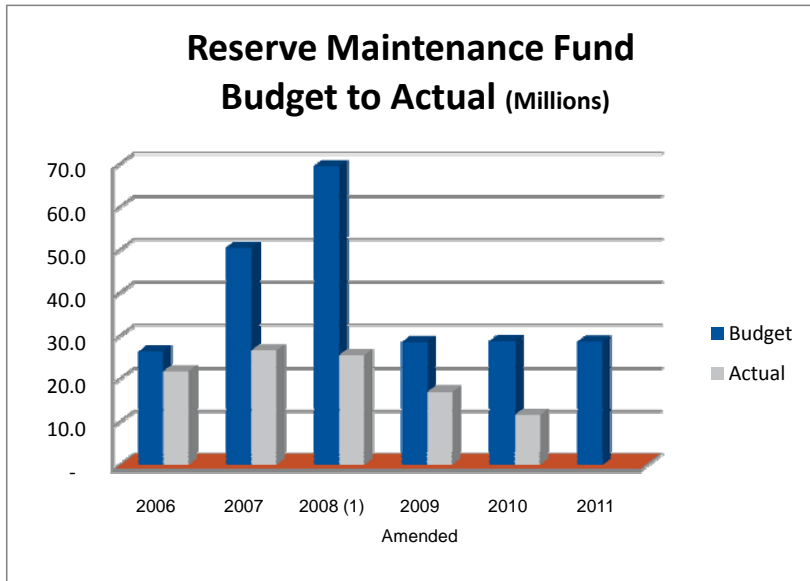
(4) See pages 91-94

(5) See pages 95-105

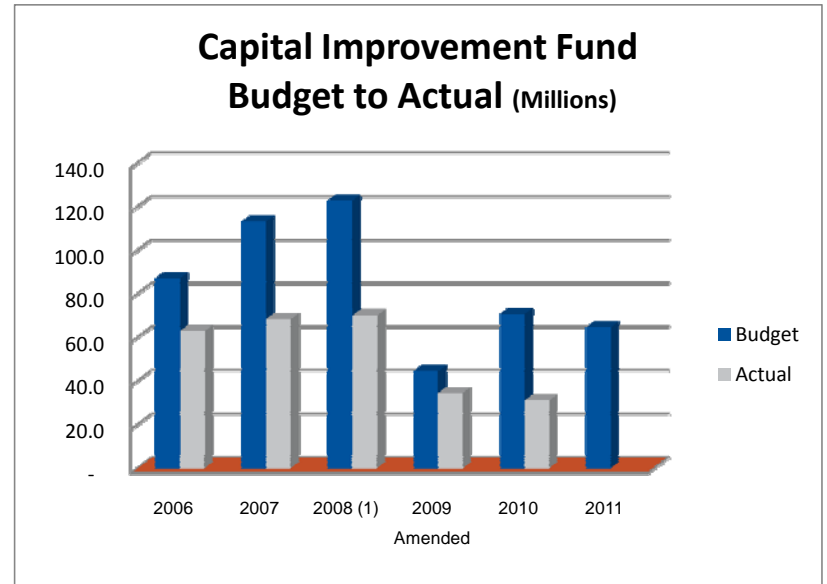
NTTA System Flow of Funds 2012



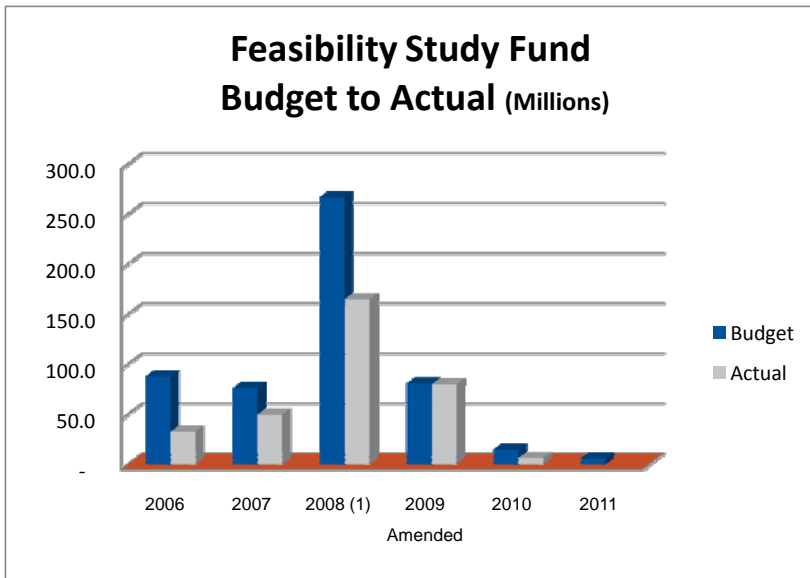
Informational Graphs



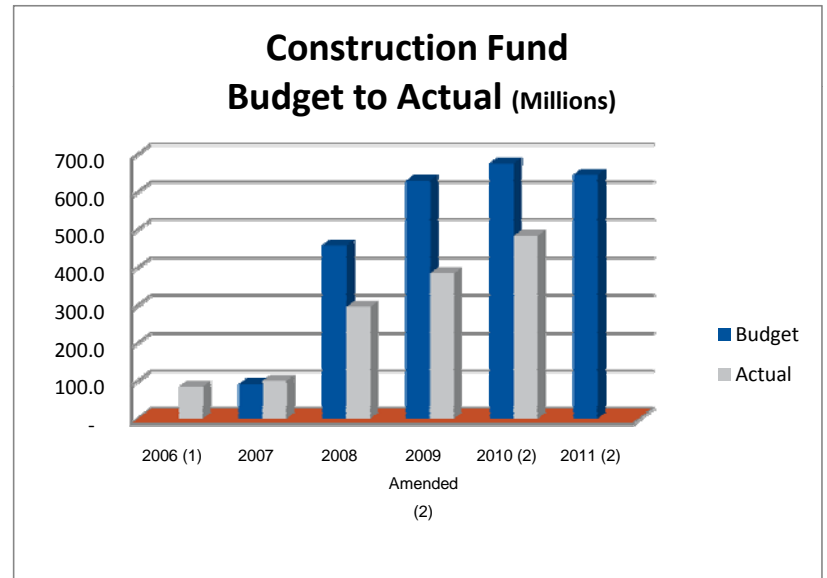
(1) 2008 Projects re-evaluated and prioritized due to downturn in the economy



(1) 2008 Projects re-evaluated and prioritized due to downturn in the economy



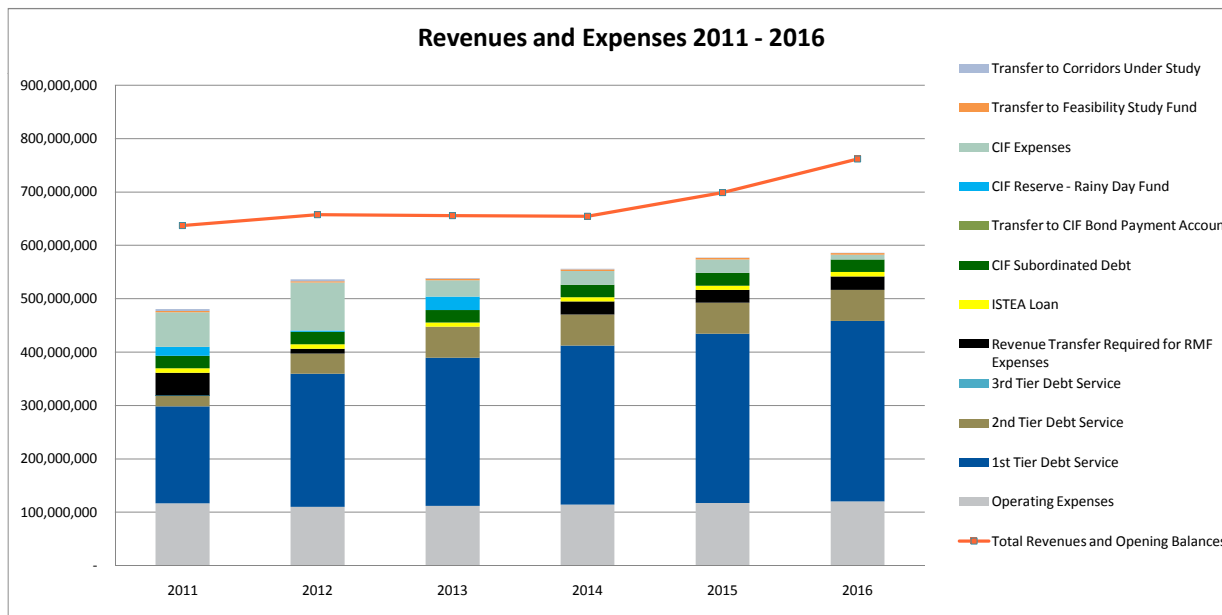
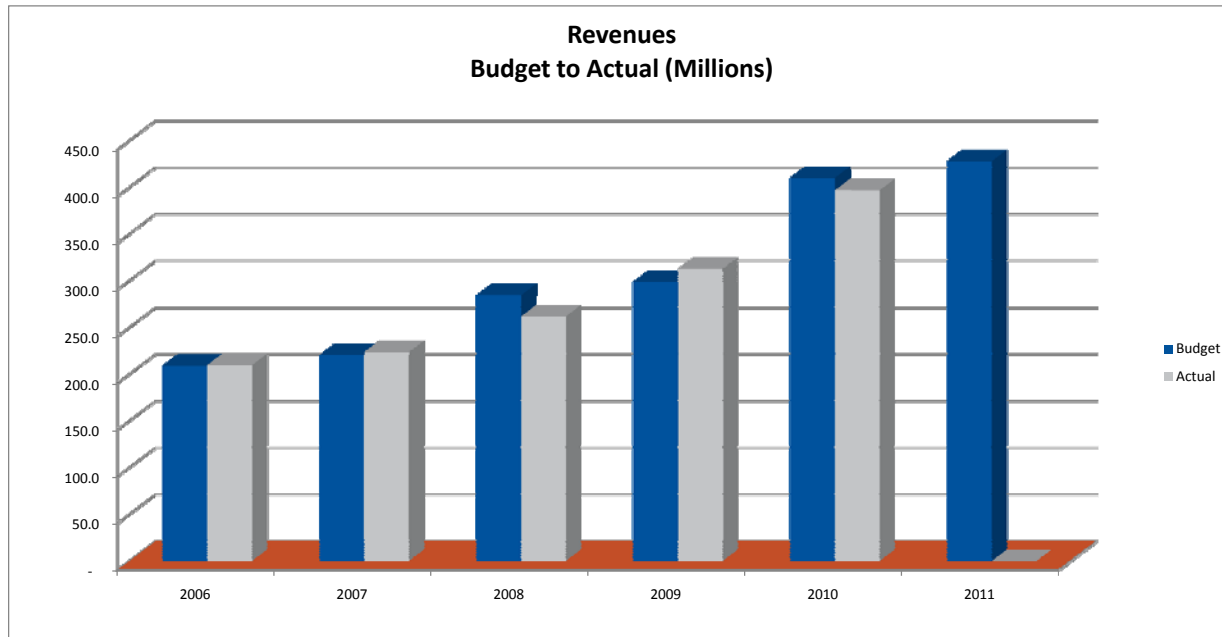
(1) Includes construction cost for PGBTEE Right-of-Way, CTP & PGBT-WE (SH 161)



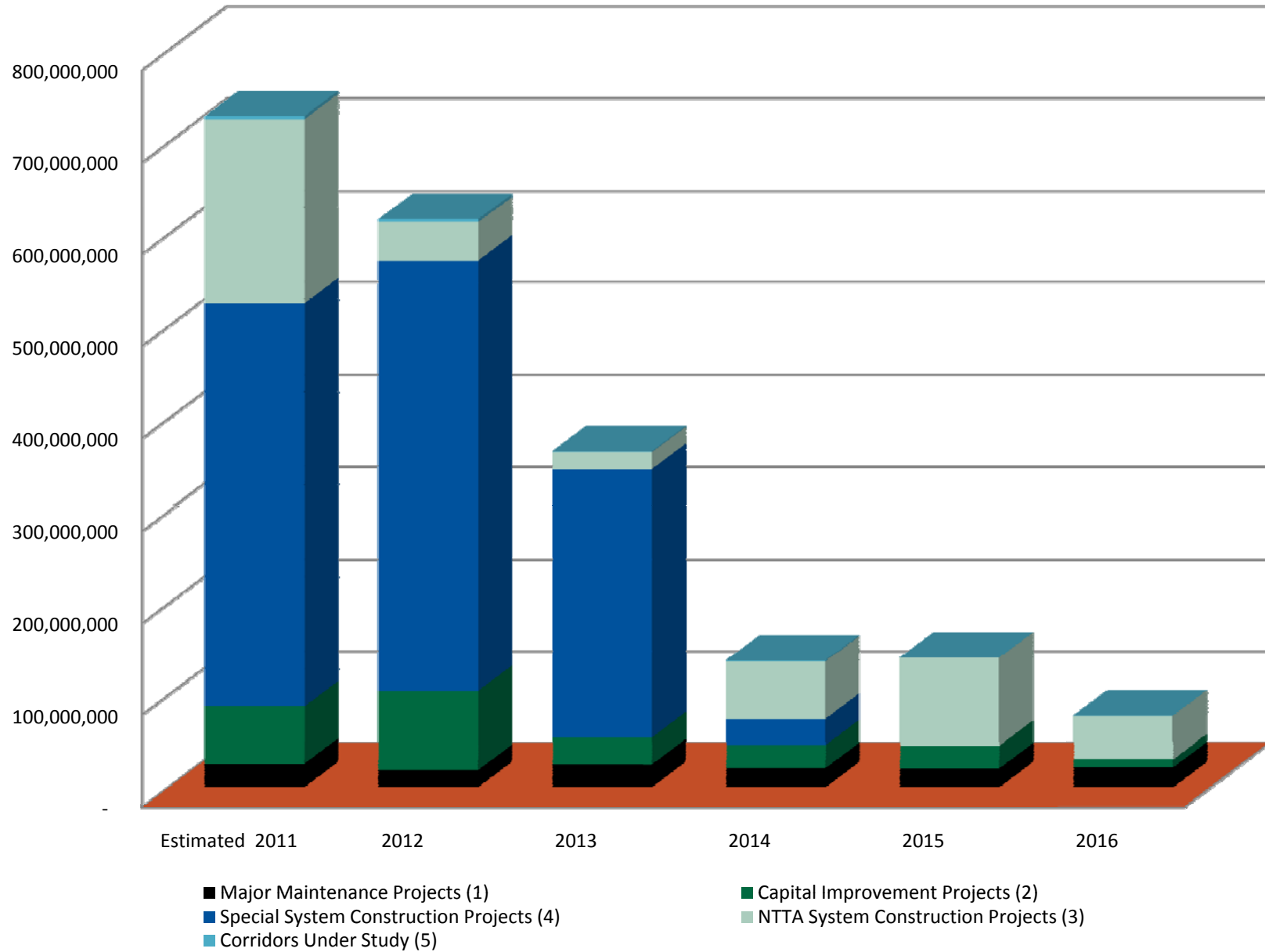
(1) 2005 & 2006 budget tracked by total project cost and not on an annual basis

(2) Includes PGBT-WE (SH 161) and CTP construction

Informational Graphs



Capital Plan Expenses by Project Type



MAJOR
MAINTENANCE
PROJECTS
SECTION



Major Maintenance Projects

Major Maintenance Projects include repairs & maintenance, painting, renewals, replacements, improvements, and other projects necessary for the safe or efficient operation of the Tollways or to prevent loss of revenues. Major maintenance projects include: costs for engineering expenses relating to the functions of the Authority; for equipment; expenses of maintenance, and operating expenses not occurring at annual or shorter periods. These projects are not typically included as part of the normal, day to day operations, but rather should be viewed as part of the overall long term maintenance of the NTTA assets.

Projects include but are not limited to the following:

Fleet & Equipment Purchases / Additional & Replacements

The NTTA purchases additional fleet and equipment in proportion with any increases in lane miles. The NTTA replaces fleet & equipment at specific intervals based on useful life and necessity. Once purchased, Fleet and Equipment are primarily used for ongoing operations and maintenance.

System Wide Maintenance Projects (Roadway, Bridges, Buildings, Walls, & Other)

The NTTA has chosen to maintain all of its long-term assets at an approved performance level. Amounts and project types are allocated based on historical and projected data. Each year after the Annual Asset Condition Inspection has been completed; individual projects are prioritized and then selected for inclusion into the following fiscal year's budget. Detailed project requests are submitted during the annual budget process.

Annual Asset Condition Inspections

An inspection of NTTA assets is performed annually to assist in identifying potential maintenance projects. This allows the staff to properly allocate funds during the annual budgeting process. It also allows the staff to plan for future major maintenance expenditures.

Hardware/Software replacements and upgrades

The NTTA purchases and replaces hardware/software at specific intervals based on useful life and necessity. Once implemented the hardware/software are primarily used for ongoing operations and maintenance.

Major Maintenance - Project List

2012 - 2016 Capital Plan

Dept.	Project		Estimated 2011	Fiscal Year Planned Expenditures					Total 2012 - 2016
	No.	Name		2012	2013	2014	2015	2016	
IT-20111	1000431	Systemwide RMF IT Projects - Roadway	250,000	235,000	235,000	235,000	235,000	235,000	1,175,000
IT-20111	1000825	Server Hardware Upgrades and Replacements	300,000	709,600	400,000	400,000	400,000	500,000	2,409,600
IT-20111	1000826	Computer Hardware Upgrades and Replacements	365,000	375,100	317,800	327,300	337,100	347,200	1,704,500
IT-20111	1000827	Printer Hardware Upgrades and Replacements	140,000	88,500	91,200	93,900	96,700	99,600	469,900
IT-20111	1000828	Other IT Hardware Upgrades and Replacements	798,162	182,065	187,500	193,100	198,900	204,900	966,465
IT-20111	1000829	Software and Licensing	542,149	202,560	183,900	189,400	195,100	201,000	971,960
Maint. -20221	1000431	Systemwide RMF Projects - Roadway	12,460,000	10,975,000	11,523,700	12,099,900	12,704,900	13,340,100	60,643,600
Maint. -20221	1000831	Systemwide RMF Projects - Walls	10,560,000	-	-	-	-	-	-
Maint. -20221	1000833	Systemwide RMF Projects - Bridges	1,200,800	2,125,000	2,231,200	2,342,800	2,459,900	2,582,900	11,741,800
Maint. -20221	1000835	Systemwide RMF Projects - Buildings	500,000	556,500	250,000	262,500	275,600	289,400	1,634,000
Maint. -20221	1000836	Annual Inspection	1,165,000	1,945,000	2,042,200	2,384,300	2,251,500	2,364,100	10,987,100
Maint. -20221	1000840	RMF - Fleet	1,020,000	1,437,300	7,500,000	2,500,000	1,500,000	1,575,000	14,512,300
Maint. -20221	MT-0005	Systemwide RMF Projects - Other	1,850,000	-	-	-	-	-	-
Total Expenditures			31,151,111	18,831,625	24,962,500	21,028,200	20,654,700	21,739,200	107,216,225
2010 Carryover Projects									
Maint. -20221	1000431	Systemwide RMF Projects - Roadway	3,836,010	500,000	-	-	-	-	500,000
Maint. -20221	1000831	Systemwide RMF Projects - Walls	1,810,000	-	-	-	-	-	-
Maint. -20221	1000833	Systemwide RMF Projects - Bridges	500,000	-	-	-	-	-	-
Maint. -20221	1000835	Systemwide RMF Projects - Buildings	252,595	-	-	-	-	-	-
2011 Carryover Projects									
Maint. -20221	1000431	Systemwide RMF Projects - Roadway	(4,030,500)	4,030,500	-	-	-	-	4,030,500
Maint. -20221	1000833	Systemwide RMF Projects - Bridges	(625,000)	625,000	-	-	-	-	625,000
Maint. -20221		2011 Adjustment	(10,694,740)	-	-	-	-	-	-
Total 2012-2016 Capital Plan Expenditures			22,199,476	23,987,125	24,962,500	21,028,200	20,654,700	21,739,200	112,371,725
Total 2011 - 2015 Capital Plan Expenditures				32,425,372	34,524,384	35,676,257	37,422,409	-	
Net Change 2011 to 2012 Capital Plan			(31,151,111)	(8,438,247)	(9,561,884)	(14,648,057)	(16,767,709)	21,739,200	(58,827,808)

Project Title:	IT Roadway and Parking Spare Parts and Tools	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 1000431	
Description:	IT Roadway and Parking system parts and tools to maintain the system	Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201					Purpose Priority: 1	
		Operational and Maintenance Costs:						
Justification:	IT Roadway and Parking requires parts replacement and tools to maintain the system.	2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
	Budget	Budget					2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Infrastructure Rdway/Hwy/Bridg - (541401)	250,000	235,000	235,000	235,000	235,000	235,000	1,175,000	
Total Allocations	250,000	235,000	235,000	235,000	235,000	235,000	1,175,000	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund	250,000	235,000	235,000	235,000	235,000	235,000	1,175,000	
Total Funds	250,000	235,000	235,000	235,000	235,000	235,000	1,175,000	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Server Hardware Upgrades and Replacements		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 1000825	
Description: NTTA servers and storage infrastructure are on a 5 year replacement schedule.		Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201				Purpose Priority: 1	
		Operational and Maintenance Costs:					
Justification: The infrastructure for the various NTTA systems must have current support and maintenance agreements.		2012	2013	2014	2015	2016	
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
Totals	--	--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals
		2012	2013	2014	2015	2016	
Engineering & Maint (173005)	--	--	--	--	--	--	--
Planning (173007)	--	--	--	--	--	--	--
Design (173008)	--	--	--	--	--	--	--
Construction (176001)	--	--	--	--	--	--	--
Construction Management (176002)	--	--	--	--	--	--	--
Software (176003)	--	--	--	--	--	--	--
Equipment/Hardware (176004)	300,000	709,600	400,000	400,000	400,000	500,000	2,409,600
Implementation Consulting Services (176005)	--	--	--	--	--	--	--
Right-of-Way (173003)	--	--	--	--	--	--	--
Other (176999)	--	--	--	--	--	--	--
Total Allocations	300,000	709,600	400,000	400,000	400,000	500,000	2,409,600
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	300,000	709,600	400,000	400,000	400,000	500,000	2,409,600
Total Funds	300,000	709,600	400,000	400,000	400,000	500,000	2,409,600

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Computer Hardware Upgrades and Replacements	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 1000826	
Description: Supplying or replacing workstations and laptops for staff members throughout the authority.	Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: Computers/Laptops have a usable lifespan of 4 years. An extended warranty program is used to ensure the resource is available through that usable time frame.		2012	2013	2014	2015	2016	
	Personnel	--	--	--	--	--	--
	Supplies Expense	--	--	--	--	--	--
	Services and Charges	--	--	--	--	--	--
	Software Annual Support	--	--	--	--	--	--
	Property Management	--	--	--	--	--	--
Totals	--	--	--	--	--	--	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Computers (\$5,000+) - (542401)	365,000	375,100	317,800	327,300	337,100	347,200	1,704,500
Total Allocations	365,000	375,100	317,800	327,300	337,100	347,200	1,704,500
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	365,000	375,100	317,800	327,300	337,100	347,200	1,704,500
Total Funds	365,000	375,100	317,800	327,300	337,100	347,200	1,704,500

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Printer Hardware Upgrades and Replacements	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 1000827	
Description: Replacement of printers after useful life has expired. Average replacement cost for printers is \$3,500.	Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: Printer's average warranty is 4 years. Replaced after warranty expires to ensure availability of critical resource. 1/4 of inventory is 40 printers.		2012	2013	2014	2015	2016	
	Personnel	--	--	--	--	--	--
	Supplies Expense	--	--	--	--	--	--
	Services and Charges	--	--	--	--	--	--
	Software Annual Support	--	--	--	--	--	--
	Property Management	--	--	--	--	--	--
Totals	--	--	--	--	--	--	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Computers (under \$5,000) - (531641)	140,000	88,500	91,200	93,900	96,700	99,600	469,900
Total Allocations	140,000	88,500	91,200	93,900	96,700	99,600	469,900
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	140,000	88,500	91,200	93,900	96,700	99,600	469,900
Total Funds	140,000	88,500	91,200	93,900	96,700	99,600	469,900

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Other IT Hardware Upgrades and Replacements.	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 1000828	
Description: Non-recurring purchase of hardware associated with requirements identified by NTTA departments related to staff growth, hardware obsolescence, etc	Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: Increase in employee head-count or to increase efficiencies require the acquisition of hardware	2012	2013	2014	2015	2016		
	Personnel	--	--	--	--	--	--
	Supplies Expense	--	--	--	--	--	--
	Services and Charges	--	--	--	--	--	--
	Software Annual Support	--	--	--	--	--	--
	Property Management	--	--	--	--	--	--
Totals	--	--	--	--	--	--	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Infrastructure - Other - (541403)	798,162	182,065	187,500	193,100	198,900	204,900	966,465
Total Allocations	798,162	182,065	187,500	193,100	198,900	204,900	966,465
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	798,162	182,065	187,500	193,100	198,900	204,900	966,465
Total Funds	798,162	182,065	187,500	193,100	198,900	204,900	966,465

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Software and Licensing		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 1000829	
Description: Software and other services associated with requirements identified by NTTA departments		Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201				Purpose Priority: 1	
		Operational and Maintenance Costs:					
Justification: Software required for increased head-count or increase the efficiency of operations		2012	2013	2014	2015	2016	
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
Totals		--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016
		2011	2012	2013	2014	2015	2016
							Totals
Consulting/Profess Serv Tech - (521301)		350,200	--	--	--	--	--
Software (Under \$5,000) - (531651)		191,949	202,560	183,900	189,400	195,100	201,000
Total Allocations		542,149	202,560	183,900	189,400	195,100	201,000
Reimbursements							
Total Reimbursement		--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund		542,149	202,560	183,900	189,400	195,100	201,000
Total Funds		542,149	202,560	183,900	189,400	195,100	201,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Systemwide RMF Projects - Roadway		Department (Name/Dept #): Admin Infrastructure - (20221)/20221				CIP #: 1000431		
Description: Major rdwy repair or replacement projs. To address base failures, significant sub-grade movement, erosion or settlement at pavement edges & surface skid resistance.		Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201				Purpose Priority: --		
		Operational and Maintenance Costs:						
Justification: To maintain NTTA assets at or above the Board-appvd level of quality. Projects must be performed at the "right time" to prevent higher cost of repairs at a laer time.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)		--	300,000	315,000	330,700	347,300	364,600	1,657,600
Signing Expense - (522203)		--	1,900,000	--	--	--	--	1,900,000
Pavement Markings - (522204)		--	2,600,000	2,700,000	2,800,000	3,000,000	3,100,000	14,200,000
Pavement & Shoulders - (522205)		--	2,475,000	2,500,000	2,700,000	2,800,000	3,000,000	13,475,000
Infrastructure Rdway/Hwy/Bridg - (541401)		12,460,000	3,700,000	6,008,700	6,269,200	6,557,600	6,875,500	29,411,000
Total Allocations		12,460,000	10,975,000	11,523,700	12,099,900	12,704,900	13,340,100	60,643,600
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		12,460,000	10,975,000	11,523,700	12,099,900	12,704,900	13,340,100	60,643,600
Total Funds		12,460,000	10,975,000	11,523,700	12,099,900	12,704,900	13,340,100	60,643,600

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Systemwide RMF Projects - Walls		Department (Name/Dept #): Admin Infrastructure - (20221)/20221				CIP #: 1000831		
Description: Retaining & screening wall repair & replacement projects. Projects include things such as MSE wall joint repair & removal of failing sections of walls.		Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201				Purpose Priority: --		
		Operational and Maintenance Costs:						
Justification: To maintain MTTA assets at or above the Board-approved level of quality & ultimately the safety of the patrons. Projects must be performed at the "right time" to prevent higher cost of repairs at a later time.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	
							Totals	
Consulting/Profess Serv Tech - (521301)		880,000	--	--	--	--	--	
Infrastructure Rdway/Hwy/Bridg - (541401)		9,680,000	--	--	--	--	--	
Total Allocations		10,560,000	--	--	--	--	--	
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		10,560,000	--	--	--	--	--	
Total Funds		10,560,000	--	--	--	--	--	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Systemwide RMF Projects - Bridges		Department (Name/Dept #): Admin Infrastructure - (20221)/20221				CIP #: 1000833		
Description: Bridge repair projects include such things as approach slab settlement or buckling, abutment wall cracking, bent cap cracking, wearing of driver surface (skid resistance).		Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201				Purpose Priority: --		
		Operational and Maintenance Costs:						
Justification: To maintain NTTA assets at or above Board-approved level of quality & ultimately the safety of the patrons. Projs must be performed at the "right time" to prevent higher cost of repairs at a later time.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Bridge Repairs - (522206)	1,200,800	2,125,000	2,231,200	2,342,800	2,459,900	2,582,900	11,741,800	
Total Allocations	1,200,800	2,125,000	2,231,200	2,342,800	2,459,900	2,582,900	11,741,800	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund	1,200,800	2,125,000	2,231,200	2,342,800	2,459,900	2,582,900	11,741,800	
Total Funds	1,200,800	2,125,000	2,231,200	2,342,800	2,459,900	2,582,900	11,741,800	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Systemwide RMF Projects - Buildings		Department (Name/Dept #): Admin Infrastructure - (20221)/20221				CIP #: 1000835		
Description: Building repairs or componet/equipment replacements. Projects include such things as roof replacements, HVAC equipment replacement, and structural repairs.		Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201				Purpose Priority: --		
		Operational and Maintenance Costs:						
Justification: These projects are required to maintain NTTA assets at or above the Board-approved level of quality & must be performed at the "right time" to prevent much higher cost of repairs at a later time		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Building Improvements - (541302)	500,000	556,500	250,000	262,500	275,600	289,400	1,634,000	
Total Allocations	500,000	556,500	250,000	262,500	275,600	289,400	1,634,000	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund	500,000	556,500	250,000	262,500	275,600	289,400	1,634,000	
Total Funds	500,000	556,500	250,000	262,500	275,600	289,400	1,634,000	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Annual Inspection		Department (Name/Dept #): Admin Infrastructure - (20221)/20221				CIP #: 1000836		
Description: Inspection of NTTA assets.		Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201				Purpose Priority: 1		
Operational and Maintenance Costs:								
		2012	2013	2014	2015	2016		
Justification: To check conditions and to assist in identifying potential projects. Process allows NTTA to maintain their assets at or above the approved performance level.		Personnel	--	--	--	--	--	
		Supplies Expense	--	--	--	--	--	
		Services and Charges	--	--	--	--	--	
		Software Annual Support	--	--	--	--	--	
		Property Management	--	--	--	--	--	
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation		2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)		1,165,000	1,945,000	2,042,200	2,384,300	2,251,500	2,364,100	10,987,100
Total Allocations		1,165,000	1,945,000	2,042,200	2,384,300	2,251,500	2,364,100	10,987,100
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		1,165,000	1,945,000	2,042,200	2,384,300	2,251,500	2,364,100	10,987,100
Total Funds		1,165,000	1,945,000	2,042,200	2,384,300	2,251,500	2,364,100	10,987,100

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: RMF - Fleet		Department (Name/Dept #): Admin Infrastructure - (20221)/20221				CIP #: 1000840	
Description: Purchase trucks, fleet & equipment		Roadway (Name/Fund #): Reserve Maintenance Fund - (1201)/1201				Purpose Priority: --	
Operational and Maintenance Costs:							
		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
Justification: Replace equip determined more costly to operate & maintain than new equip or is unable to operate at a level effective enough to maintain NTTA's system at or above Bd established level.		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
		Totals	--	--	--	--	--
		Budget	Budget				2012 - 2016
Project Allocation		2011	2012	2013	2014	2015	2016
							Totals
Machinery (under \$5,000) - (531611)		--	38,000	--	--	--	38,000
Machinery (Over \$5,000+) - (542101)		1,020,000	680,300	7,500,000	2,500,000	1,500,000	13,755,300
Vehicles (Over \$5,000+) - (542201)		--	719,000	--	--	--	719,000
Total Allocations		1,020,000	1,437,300	7,500,000	2,500,000	1,500,000	14,512,300
Reimbursements							
Total Reimbursement		--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund		1,020,000	1,437,300	7,500,000	2,500,000	1,500,000	14,512,300
Total Funds		1,020,000	1,437,300	7,500,000	2,500,000	1,500,000	14,512,300

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

CAPITAL
IMPROVEMENT
PROJECTS
SECTION



COLLIN
IV-84
149.71

CRACKSTOP
EPOXY
REPAIR

Capital Improvements

Capital Improvement Projects may include repairs, enlargements, extensions, resurfacing, additions, renewals, improvements, acquisitions of right of way, reconstruction and replacements, capital expenditures, engineering and studies.

Projects include but are not limited to the following:

Roadways

Various improvement projects have been identified; including the implementation of System Wide Design Guidelines and landscaping.

Buildings

An additional maintenance building is being constructed in order to better maintain the Sam Rayburn Tollway. The Command Center facility is also being enlarged to accommodate the personnel needed to monitor the increased miles.

Reconstruction/Repair of Walls

Over the past year NTTA hired an engineering firm to inventory and inspect all walls on the PGBT. As a result of the findings a project has been created to address issues identified.

Conversion to Electronic Toll Collection

The NTTA converted its existing system to an all-electronic toll collection (all-ETC) system. The conversion provides customers with improved traffic flow, improved air quality, reduced travel time and enhanced safety. Conversion of existing roadways will be completed in 2012. New projects, such as the Sam Rayburn Tollway, the Lewisville Lake Toll Bridge, PGBT-WE, and the Eastern Extension of the President George Bush Turnpike, are being designed / built as all-ETC facilities.

Equipment / Hardware / Software

As the NTTA grows it is important to upgrade infrastructure to allow the company to maintain satisfactory services to customers, both internal and external. This includes upgrading equipment, hardware, and software. Some of the major upgrades during the plan are: Network Upgrades, Disaster Recovery, Enterprise Storage Upgrades, RITE System Enhancements, and issues related to information security and compliance.

Capital Improvements - Project List

2012 - 2016 Capital Plan

Dept.	Project		Estimated 2011	Fiscal Year Planned Expenditures					Total 2012 - 2016
	No.	Name		2012	2013	2014	2015	2016	
IT-20111	7000150	Business Diversity Tracking	15,000	-	15,000	25,000	-	-	40,000
IT-20111	7000161	Protect CC#s in Scanned Documents	100,000	-	-	-	-	-	-
IT-20111	7000162	Sharepoint/Unified Measuring	-	1,000,000	75,000	25,000	175,000	-	1,275,000
IT-20111	7000163	Executive Dashboard	250,000	-	150,000	-	150,000	-	300,000
IT-20111	7000171	Security Enhancement/PCI Compliance	600,000	610,000	600,000	550,000	700,000	1,800,000	4,260,000
IT-20111	7000831	Disaster Recovery	675,000	500,000	500,000	500,000	1,150,000	500,000	3,150,000
IT-20111	7000964	Planimetrics	-	-	750,000	750,000	-	-	1,500,000
IT-20111	7001120	ITS 2012 Retrofit	-	1,798,500	-	-	-	-	1,798,500
IT-20111	7001220	PeopleSoft Financial System Enhancements	1,000,000	200,000	250,000	250,000	450,000	250,000	1,400,000
IT-20111	7001222	Maintenance Management System	200,000	250,000	50,000	50,000	200,000	50,000	600,000
IT-20111	7001223	Data Warehouse/Business Intelligence	100,000	-	100,000	100,000	450,000	100,000	750,000
IT-20111	7001224	EPDS Enhancements	250,000	-	350,000	-	250,000	-	600,000
IT-20111	7001225	Internet/Intranet Redesign	-	150,000	50,000	150,000	50,000	50,000	450,000
IT-20111	7001226	Enterprise Storage Upgrade & Replacement	-	-	2,500,000	-	-	-	2,500,000
IT-20111	7001227	GPS	3,500	142,100	3,600	6,500	-	-	152,200
IT-20111	7001228	PeopleSoft HCM Enhancement	500,000	200,000	200,000	200,000	200,000	200,000	1,000,000
IT-20111	7001229	Digital Arial Photography	25,000	15,000	30,000	20,000	35,000	25,000	125,000
IT-20111	7001230	RITE System Software Enhancements & Maintenance	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000
IT-20111	7001232	Enterprise System Monitoring & Management	200,000	250,000	-	-	-	-	250,000
IT-20111	7001233	RITE System Hardware Upgrades & Replacements	200,000	-	-	300,000	6,000,000	-	6,300,000
IT-20111	7001234	Systems & Database Security	-	-	-	50,000	-	-	50,000
IT-20111	7001235	Video Over IP System Hardware Upgrades & Replacements	-	-	350,000	100,000	100,000	100,000	650,000
IT-20111	7001236	Video Tolling Camera	500,000	500,000	-	-	-	-	500,000
IT-20111	7001237	Laptop Encryption	80,000	-	-	-	-	-	-
IT-20111	7001239	Microsoft Enterprise Agreement	525,118	525,118	656,398	820,498	1,025,623	1,282,027	4,309,664
IT-20111	7001240	Oracle Unlimited License Agreement	1,440,000	1,091,508	-	-	-	-	1,091,508
IT-20111	7001241	Network Upgrade	609,000	675,000	575,000	716,000	875,000	175,000	3,016,000
IT-20111	7001242	VoUP Upgrades	120,000	750,000	-	300,000	-	-	1,050,000
IT-20111	7001243	WWD Hardware	1,750,000	-	-	-	-	-	-
IT-20111	7001244	Impact 360 Upgrade	-	158,000	-	-	-	-	158,000
IT-20111	7001245	Time Clock Pilot/POC	-	250,000	-	-	-	-	250,000

IT-20111	7001246	Virtualization	-	400,000	100,000	100,000	100,000	100,000	800,000
IT-20111	IT-0028	Interactive Mapping	23,000	-	-	-	-	-	-
IT-20111	IT-0036	IDRIS Software Upgrade	700,000	-	-	-	-	-	-
IT-20111	IT-0037	ITS Set C	2,500,000	-	-	-	-	-	-
IT-20111	IT-0038	Lane Controller Retrofit	750,000	-	-	-	-	-	-
Maint.-20221	2000430	Systemwide CIF Projects - Walls	-	56,934,960	16,259,598	12,451,429	-	-	85,645,987
Maint.-20221	1000835	Systemwide CIF - Buildings	5,000,000	9,858,000	-	-	-	-	9,858,000
Maint.-20221	MT-0008	Systemwide CIF - Roadways	1,600,000	-	-	-	-	-	-
PD-20511	2001510	PGBT Mainlanes and Ramps Plza ETC	10,453,857	3,861,250	-	-	-	-	3,861,250
PD-20511	2100111	DNT at LBJ	-	665,000	-	-	-	-	665,000
PD-20511	2100310	DNT SWDG Implementation	-	-	-	-	8,500,000	-	8,500,000
PD-20511	2100416	DNT Seg 1 Landscaping	-	-	-	3,336,838	-	-	3,336,838
PD-20511	2200410	Addison Rd Intersection Improvements	1,015,000	948,971	-	-	-	-	948,971
PD-20511	3990410	PGBT at US 75 Improvements	675,000	662,500	1,937,500	-	-	-	2,600,000
PD-20511	PD-0014	AATT Plaza ETC Conversion	150,000	-	-	-	-	-	-
PD-20511	PD-0019	DNT Plazas and Ramps ETC Conversion	28,185,305	-	-	-	-	-	-
PD-20511	PD-0024	MCLB Plaza ETC Conversion and Pavement Approach	2,461,707	-	-	-	-	-	-
									-
		Total Expenditures	66,656,487	86,395,907	29,502,096	24,801,265	24,410,623	8,632,027	173,741,918
		2010 Carryover Projects							
Maint.-20221	MT-0008	Systemwide CIF - Roadways	1,134,000	-	-	-	-	-	-
Maint.-20221	1000835	Systemwide CIF - Buildings	216,000	-	-	-	-	-	-
IT-20111	IT-0067	Customer Service Center Upgrade	5,040,000	-	-	-	-	-	-
		2011 Project Adjustments							
PD-20511	2200410	Addison Rd Intersection Improvements reduction to 2011-2015 Capital Plan	(1,007,800)	-	-	-	-	-	-
PD-20511	3990410	PGBT at US 75 Improvements reduction to 2011-2015 Capital Plan	(665,000)	-	-	-	-	-	-
PD-20511	2001510	PGBT Mainlanes and Ramps Plza ETC reduction to 2011-2015 Capital Plan	(8,979,907)	-	-	-	-	-	-
PD-20511	2100111	DNT at LBJ addition to 2011-2015 Capital Plan	15,000	-	-	-	-	-	-
		Total 2012 - 2016 Capital Plan Expenditures	62,408,780	86,395,907	29,502,096	24,801,265	24,410,623	8,632,027	173,741,918
		Total 2011 - 2015 Capital Plan Expenditures		13,131,326	12,581,998	10,443,198	26,966,433	-	
		Net Change 2011 to 2012 Capital Plan	(66,656,487)	73,264,581	16,920,098	14,358,067	(2,555,810)	8,632,027	43,962,476

Project Title: Business Diversity Tracking		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7000150		
Description: Solution for tracking activity and compliance for primes and subcontractors by providing access to them for entry into a system that includes tracking payments, certifications, and goal compliance to provide accurate and dynamic reporting.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: Business Diversity has a manual process of entering data into spreadsheet will be replaced with an accurate and dynamic solution for reporting efficiencies.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	10,000	10,000	15,000	15,000	15,000	15,000
		Property Management	--	--	--	--	--	--
Totals		\$10,000	\$10,000	\$15,000	\$15,000	\$15,000		
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
			2012	2013	2014	2015	2016	
Other (176999)		15,000	--	15,000	25,000	--	--	40,000
Total Allocations		15,000	--	15,000	25,000	--	--	40,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		15,000	--	15,000	25,000	--	--	40,000
Total Funds		15,000	--	15,000	25,000	--	--	40,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Protect CC#s in SCanned Documents		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7000161	
Description: This solution will either mask or redacted sensitive date (ex:CC#s or SS#s etc) from stored images in AppXttender		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1	
		Operational and Maintenance Costs:					
Justification: In order to comply with PCI DSS, we have to mask or redacted 16 digit credit card numbers since there are no method currently in place to encrypt these images		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
Totals		--	--	--	--	--	
		Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Software (176003)	80,000	--	--	--	--	--	--
Implementation Consulting Services (176005)	20,000	--	--	--	--	--	--
Total Allocations	100,000	--	--	--	--	--	--
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	100,000	--	--	--	--	--	--
Total Funds	100,000	--	--	--	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Sharepoint/Unified Messaging		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7000162		
Description: Solution for integration of phone, email, instant messaging, security which creates opportunity for efficiency and is the foundation for collaboration tools.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: This closes the gap on some security issues, assist with ORR request and investigations, as well as provides faster communication within NTTA, and is the foundation for information collaboration		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	30,000	30,000	30,000	30,000	30,000
		Property Management	--	--	--	--	--	--
Totals		--	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
Project Allocation		Budget 2011	Budget				2012 - 2016	
			2012	2013	2014	2015	2016	
							Totals	
Consulting/Profess Serv Tech - (521301)		--	650,000	--	--	--	650,000	
Computers (\$5,000+) - (542401)		--	100,000	--	--	150,000	250,000	
Software (\$5,000+) - (542402)		--	250,000	75,000	25,000	25,000	375,000	
Total Allocations		--	1,000,000	75,000	25,000	175,000	1,275,000	
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		--	1,000,000	75,000	25,000	175,000	1,275,000	
Total Funds		--	1,000,000	75,000	25,000	175,000	1,275,000	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Executive Dashboard		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7000163		
Description: Dashboard showing visual KPI performance for executives.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 2		
		Operational and Maintenance Costs:						
Justification: The NTTA needs a visual representation of important KPI information. This will provide ease in viewing current reported information.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	25,000	25,000	25,000	25,000	25,000	25,000
		Property Management	--	--	--	--	--	--
Totals		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
		2011	2012	2013	2014	2015	2016	
Implementation Consulting Services (176005)		250,000	--	150,000	--	150,000	--	300,000
Total Allocations		250,000	--	150,000	--	150,000	--	300,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		250,000	--	150,000	--	150,000	--	300,000
Total Funds		250,000	--	150,000	--	150,000	--	300,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Security Enhancement/PCI Compliance	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7000171	
Description: This fund will be used for remediation efforts to comply with PCI requirements as well as to implement security solutions based on new compliance requirements	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: As a level II (could be level 1 soon) merchant NTTA must comply with PCI Data Security Standard)PCI DSS0 which adds new requirements as threats changes		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
	Personnel	--	--	--	--	--	--
	Supplies Expense	--	--	--	--	--	--
	Services and Charges	--	--	--	--	--	--
	Software Annual Support	--	--	--	--	--	--
	Property Management	--	--	--	--	--	--
Totals	--	--	--	--	--	--	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)	100,000	180,000	100,000	100,000	100,000	600,000	1,080,000
Computers (\$5,000+) - (542401)	300,000	50,000	300,000	200,000	300,000	500,000	1,350,000
Software (\$5,000+) - (542402)	200,000	380,000	200,000	250,000	300,000	700,000	1,830,000
Total Allocations	600,000	610,000	600,000	550,000	700,000	1,800,000	4,260,000
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	600,000	610,000	600,000	550,000	700,000	1,800,000	4,260,000
Total Funds	600,000	610,000	600,000	550,000	700,000	1,800,000	4,260,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Disaster Recovery	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7000831	
Description: Determine DR requirements and develop a plan to provide the most appropriate levels of DR for business critical applications and technology services	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: Our disaster recovery (DR) capabilities are limited to tape backup and some redundancy at MLP 7 for selected applications, such as email and the phone system. We will look at cost associated with establishing an offsite location as a DR site		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
	Personnel	--	--	--	--	--	--
	Supplies Expense	--	--	--	--	--	--
	Services and Charges	--	--	--	--	--	--
	Software Annual Support	--	--	--	--	--	--
	Property Management	--	--	--	--	--	--
Totals	--	--	--	--	--	--	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)	75,000	--	--	--	300,000	--	300,000
Computers (\$5,000+) - (542401)	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Software (\$5,000+) - (542402)	100,000	--	--	--	350,000	--	350,000
Total Allocations	675,000	500,000	500,000	500,000	1,150,000	500,000	3,150,000
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	675,000	500,000	500,000	500,000	1,150,000	500,000	3,150,000
Total Funds	675,000	500,000	500,000	500,000	1,150,000	500,000	3,150,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Planimetrics		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7000964		
Description: Acquire a digital elevation model, contours, high resolution b&w digital aerial photography, & planimetrics (i.e. rdwys, bridges, bldgs, curbs, lights, sidewalks, etc.) through a commercial vendor. This is more accurate than the COG data.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: --		
		Operational and Maintenance Costs:						
Justification: Data is useful to Engrs during & after the hghwy corr constr process & by GIS Staff to improve existing GIS dbase. This data should be obtained at least once every 10-15 yrs as things change.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
		2011	2012	2013	2014	2015	2016	
Software (176003)		--	--	750,000	750,000	--	--	1,500,000
Total Allocations		--	--	750,000	750,000	--	--	1,500,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		--	--	750,000	750,000	--	--	1,500,000
Total Funds		--	--	750,000	750,000	--	--	1,500,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title:	ITS 2012 Retrofit		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001120	
Description:	Planning, design, and deployment of 15 CCTV cameras at high-impact locations. This will address existing CCTV coverage gaps and will be selected by SIM on identified traffic and incident management requirements.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1	
			Operational and Maintenance Costs:					
Justification:	ITS utilized advanced technologies to improve roadway efficiency, safety and mobility by monitoring and managing traffic/roadway operations, detecting incidents, and response.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
			Personnel	--	--	--	--	--
			Supplies Expense	--	--	--	--	--
			Services and Charges	--	--	--	--	--
			Software Annual Support	--	--	--	--	--
			Property Management	--	--	--	--	--
Totals			--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	
							Totals	
Consulting/Profess Serv Tech - (521301)		--	1,248,500	--	--	--	--	1,248,500
Infrastructure - Other - (541403)		--	550,000	--	--	--	--	550,000
Total Allocations		--	1,798,500	--	--	--	--	1,798,500
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		--	1,798,500	--	--	--	--	1,798,500
Total Funds		--	1,798,500	--	--	--	--	1,798,500

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title:	PeopleSoft Financial System Enhancements	Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001220	
Description:	Implement new chart of accounts, modules, and interfaces to meet the needs of the current organization.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1	
		Operational and Maintenance Costs:					
Justification:	The current financial system requires interface systems, combining vendor data, and creating a chart of account that allows for growth to provide restrictions, commitment control, and integration with needed systems for optimization.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	320,000	320,000	300,000	300,000	300,000
		Software Annual Support	475,000	500,000	500,000	500,000	500,000
		Property Management	--	--	--	--	--
Totals		\$795,000	\$820,000	\$800,000	\$800,000	\$800,000	
Project Allocation		Budget	Budget				2012 - 2016
		2011	2012	2013	2014	2015	2016
							Totals
Consulting/Profess Serv Tech - (521301)		1,000,000	200,000	250,000	250,000	450,000	250,000
Software (Under \$5,000) - (531651)		1,500,000	--	--	--	--	--
Total Allocations		2,500,000	200,000	250,000	250,000	450,000	250,000
Reimbursements							
Total Reimbursement		--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund		250,000	200,000	250,000	250,000	450,000	250,000
Total Funds		250,000	200,000	250,000	250,000	450,000	250,000
							1,400,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Request Form
2012 - 2016 Capital Plan

Project Type: Technology
Project Purpose: Useful Life/Safety/Rehabilitation

Project Title: Maintenance Management System		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001222		
Description: System enhancements of fleet, assets, roadway maintenance, and inventory used by the maintenance department to report, schedule, and determine costs based on customer service and work authorization ticket process.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 2		
		Operational and Maintenance Costs:						
Justification: The system may require modification to enhance the user experience and automate some workflow.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	130,000	140,000	140,000	140,000	150,000	150,000
		Property Management	--	--	--	--	--	--
Totals		\$130,000	\$140,000	\$140,000	\$140,000	\$150,000		
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)		200,000	250,000	50,000	50,000	200,000	50,000	600,000
Total Allocations		200,000	250,000	50,000	50,000	200,000	50,000	600,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		200,000	250,000	50,000	50,000	200,000	50,000	600,000
Total Funds		200,000	250,000	50,000	50,000	200,000	50,000	600,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Data Warehouse / Business Intelligence		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001223		
Description: Reporting has become more critical than ever before to the NTTA as we more aggressively monitor and manage revenue and expenses, and as we move to all ETC and enter into Tolling Service Agreements		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: Financial reporting currently is done against operational databases and can have adverse effects on applications performance. The implementation of Data Warehouse will remove the load of reporting from the transactional databases.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Consulting/Profess Serv Tech - (521301)	100,000	--	100,000	100,000	100,000	100,000	400,000	
Computers (\$5,000+) - (542401)	--	--	--	--	350,000	--	350,000	
Software (Under \$5,000) - (531651)	100,000	--	--	--	--	--	--	
Total Allocations	200,000	--	100,000	100,000	450,000	100,000	750,000	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund	200,000	0	100,000	100,000	450,000	100,000	750,000	
Total Funds	200,000	0	100,000	100,000	450,000	100,000	750,000	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: EPDS Enhancements	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001224
Description: Technical enhancement to the EPDS in either Cognos or Proliance	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1
	Operational and Maintenance Costs:					
Justification: The Project Delivery department will identify enhancement needs for the system.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
	Personnel	--	--	--	--	--
	Supplies Expense	--	--	--	--	--
	Services and Charges	--	--	--	--	--
	Software Annual Support	105,000	110,000	115,000	120,000	120,000
	Property Management	--	--	--	--	--
Totals	\$105,000	\$110,000	\$115,000	\$120,000	\$120,000	
	Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016
Implementation Consulting Services (176005)	250,000	--	350,000	--	250,000	--
Total Allocations	250,000	--	350,000	--	250,000	--
Reimbursements						
Total Reimbursement	--	--	--	--	--	--
Source of Funds (1)						
Revenue Distribution from the Revenue Fund	250,000	--	350,000	--	250,000	--
Total Funds	250,000	--	350,000	--	250,000	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Internet/Intranet Redesign	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001225	
Description: Enhancements to internet/intranet sites.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 3	
	Operational and Maintenance Costs:						
Justification: Some design modifications to sites as identified by the communications department.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
	Personnel	--	--	--	--	--	--
	Supplies Expense	--	--	--	--	--	--
	Services and Charges	--	--	--	--	--	--
	Software Annual Support	--	--	--	--	--	--
	Property Management	--	--	--	--	--	--
Totals	--	--	--	--	--	--	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)	--	150,000	50,000	150,000	50,000	50,000	450,000
Total Allocations	--	150,000	50,000	150,000	50,000	50,000	450,000
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	--	150,000	50,000	150,000	50,000	50,000	450,000
Total Funds	--	150,000	50,000	150,000	50,000	50,000	450,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Enterprise Storage Upgrade and Replacements		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001226	
Description: The current enterprise storage environment was purchased in 2008 with a 5 year support and maintenance agreement		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1	
		Operational and Maintenance Costs:					
Justification: The infrastructure for the various NTTA system must have current support and maintenance agreements		2012	2013	2014	2015	2016	
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
Totals		--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals
		2011	2012	2013	2014	2015	2016
Equipment/Hardware (176004)		--	--	2,500,000	--	--	--
Total Allocations		--	--	2,500,000	--	--	--
Reimbursements							
Total Reimbursement		--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund		--	--	2,500,000	--	--	--
Total Funds		--	--	2,500,000	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: GPS		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001227		
Description: Integrate Global Positioning Sys (GPS) technlgy into NTTA Dept workflows. Handheld GPS devices allow staff to do field inspections on existing assets & capture the location of new assets. GPS tracking for fleet vehicles management.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: GPS Navigation will improve current field inspection methods & improve the quality of our GIS data. GPS Tracking is needed to efficiently manage fleet vehicles used in the maintenance department.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
		2011	2012	2013	2014	2015	2016	
Consulting/Profess Serv Tech - (521301)		--	6,400	--	--	--	--	6,400
Telecommunications - (523202)		--	100,800	--	--	--	--	100,800
Infrastructure - Other - (541403)		3,500	41,300	3,600	6,500	--	--	51,400
Total Allocations		3,500	148,500	3,600	6,500	--	--	158,600
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		3,500	148,500	3,600	6,500	--	--	158,600
Total Funds		3,500	148,500	3,600	6,500	--	--	158,600

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: PeopleSoft HCM Enhancement		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001228		
Description: Additional module and enhancements to the existing HR system. Annual support captured in the PSFIN detail. Maintenance services captured in the PSFIN detail.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 2		
		Operational and Maintenance Costs:						
Justification: Requires the addition of modules to provide self-service, training management, and online services which are now manual processes in the HR department.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)		500,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Total Allocations		500,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		500,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Total Funds		500,000	200,000	200,000	200,000	200,000	200,000	1,000,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Digital Aerial Photography		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001229		
Description: Aerial photography acquisition through the North Central Texas Council of Governments. This is more cost effective than going directly through a commercial vendor.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: Current aerial photography is a very important part to the Geographic Information System (GIS) as it enables staff and end users to view a geographically correct photo of the NTTA roadways and all of its assets (i.e. signs, lights, landscape).		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
		2011	2012	2013	2014	2015	2016	
Consulting/Profess Serv Tech - (521301)		25,000	15,000	30,000	20,000	35,000	25,000	125,000
Total Allocations		25,000	15,000	30,000	20,000	35,000	25,000	125,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		25,000	15,000	30,000	20,000	35,000	25,000	125,000
Total Funds		25,000	15,000	30,000	20,000	35,000	25,000	125,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title:	RITE System Software Enhancements & Maintenance		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001230		
Description:	Maintenance for the RITE system and enhancements requested by user department or dictated by operations, legislative, or other changes that require the system to grow and adapt.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
			Operational and Maintenance Costs:						
Justification:	The RITE system is the Core of the NTTA's revenue collection. As the NTTA grows and changes, the system must adapt. Maintenance covers database maintenance, performance tuning, patching, OS and software upgrades for functionality.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
			Personnel	--	--	--	--	--	--
			Supplies Expense	--	--	--	--	--	--
			Services and Charges	--	--	--	--	--	--
			Software Annual Support	3,300,000	3,630,000	3,993,000	4,392,300	4,831,530	
			Property Management	--	--	--	--	--	--
Totals			\$3,300,000	\$3,630,000	\$3,993,000	\$4,392,300	\$4,831,530		
Project Allocation		Budget	Budget				2012 - 2016		
		2011	2012	2013	2014	2015	2016	Totals	
Consulting/Profess Serv Tech - (521301)		--	4,000,000	--	--	--	--	4,000,000	
Software (\$5,000+) - (542402)		4,000,000	--	4,000,000	4,000,000	4,000,000	4,000,000	16,000,000	
Total Allocations		4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000	
Reimbursements									
Total Reimbursement		--	--	--	--	--	--	--	
Source of Funds (1)									
Revenue Distribution from the Revenue Fund		4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000	
Total Funds		4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Enterprise System Monitoring and Management		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001232		
Description: Enhance monitoring and performance reporting activities of enterprise wide systems to proactively identify problems in the technology infrastructure		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: This project would enable tracking activities in SQL Databases, roadway devices, Linux OS, and expand monitoring to proactively identify issues with technology infrastructure.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)		--	250,000	--	--	--	--	250,000
Computers (\$5,000+) - (542401)		75,000	--	--	--	--	--	--
Software (\$5,000+) - (542402)		175,000	--	--	--	--	--	--
Total Allocations		250,000	250,000	--	--	--	--	250,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		250,000	250,000	--	--	--	--	250,000
Total Funds		250,000	250,000	--	--	--	--	250,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: RITE System Hardware Upgrades and Replacements	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001233	
Description: NTTA servers and storage infrastructure are on a 5 year replacement schedule. This project also accounts for expected increases in video transactions and additional storage for TSA processing and new roadways.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: The RITE System is the Core of the NTTA's revenue collection. The infrastructure for the RITE system must have current support and maintenance agreements to keep the system operating with existing functionality.	2012	2013	2014	2015	2016		
	Personnel	--	--	--	--	--	
	Supplies Expense	--	--	--	--	--	
	Services and Charges	--	--	--	--	--	
	Software Annual Support	--	--	--	--	--	
	Property Management	--	--	--	--	--	
Totals	--	--	--	--	--	--	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Equipment/Hardware (176004)	200,000	--	--	300,000	6,000,000	--	6,300,000
Total Allocations	200,000	--	--	300,000	6,000,000	--	6,300,000
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	200,000	--	--	300,000	6,000,000	--	6,300,000
Total Funds	200,000	--	--	300,000	6,000,000	--	6,300,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Systems & Database Security		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001234		
Description: Implement real-time systems & database security solution to monitor dbase activity, monitoring, & compliance for PCI, DSS, HIPPA and other data privacy issues.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: Implementation of Gardium solution to provide real-time dbase activity monitoring, auditing, & compliance for PCI-DSS & data privacy processes, chg ctrl, vulnerability mgmt & dbase leak prvntn. Implement as a series of hdwr appls or software only.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	187,500	234,594	292,969	366,211	457,764	
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		\$187,500	\$234,594	\$292,969	\$366,211	\$457,764		
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	
Equipment/Hardware (176004)		--	--	--	50,000	--	--	
Total Allocations		--	--	--	50,000	--	--	
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		--	--	--	50,000	--	--	
Total Funds		--	--	--	50,000	--	--	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title:	Video over IP System Hardware Upgrades/Replacements	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001235	
Description:	Servers and storage infrastructure are on a 5 year replacement schedule. The current infrastructure for video was purchased in 2008. This also includes additions for additional ITS sites and roadways.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1	
		Operational and Maintenance Costs:						
Justification:	CCTV and ITS cameras are a critical component of monitoring NTTA roadways and other assets.	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget					2012 - 2016
		2011	2012	2013	2014	2015	2016	Totals
Equipment/Hardware (176004)	--	--	350,000	100,000	100,000	100,000	100,000	650,000
Total Allocations	--	--	350,000	100,000	100,000	100,000	100,000	650,000
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund	--	--	350,000	100,000	100,000	100,000	100,000	650,000
Total Funds	--	--	350,000	100,000	100,000	100,000	100,000	650,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Video Tolling Camera	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001236	
Description: Procure Jai cameras & replace existing SAIC cameras on PGBT, DNT, SRT, SH 161 & LLTB.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: New cameras will provide higher OCR auto pass rates which will increase image quality and revenue.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
	Personnel	--	--	--	--	--	
	Supplies Expense	--	--	--	--	--	
	Services and Charges	--	--	--	--	--	
	Software Annual Support	--	--	--	--	--	
	Property Management	--	--	--	--	--	
Totals	--	--	--	--	--		
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)	50,000	--	--	--	--	--	--
Infrastructure Rdway/Hwy/Bridg - (541401)	--	500,000	--	--	--	--	500,000
Computers (\$5,000+) - (542401)	450,000	--	--	--	--	--	--
Total Allocations	500,000	500,000	--	--	--	--	500,000
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	500,000	500,000	--	--	--	--	500,000
Total Funds	500,000	500,000	--	--	--	--	500,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Laptop Encryption		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001237		
Description: This solution will encrypt the disk drive on laptop to protect the data as well as provide some DLP capability.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: TX Data Breach Notification rule requires notification to victim where non-public info was exposed. The rule does not apply if data is encrypted and the key is secure. This is precautionary measure to manage risk.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	
							Totals	
Software (176003)		80,000	--	--	--	--	--	
Total Allocations		80,000	--	--	--	--	--	
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		80,000	--	--	--	--	--	
Total Funds		80,000	--	--	--	--	--	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Microsoft Enterprise Agreement		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001239		
Description: Provides software licensing, support, and updates for OS, productivity applications, and management/monitoring tools for all servers and workstations.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: Substantial savings over procuring licensing on a one-off basis and leverages Texas DIR contract for maximum cost savings.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Software (\$5,000+) - (542402)	525,118	525,118	656,398	820,498	1,025,623	1,282,027	4,309,664	
Total Allocations	525,118	525,118	656,398	820,498	1,025,623	1,282,027	4,309,664	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund	525,118	525,118	656,398	820,498	1,025,623	1,282,027	4,309,664	
Total Funds	525,118	525,118	656,398	820,498	1,025,623	1,282,027	4,309,664	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Oracle Unlimited License Agreement	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001240
Description: Board approved in May 2009, execution of year 2 and 3 of the agreement.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1
	Operational and Maintenance Costs:					
Justification: Prior to May 2010, the Board approved the execution of the agreement to deploy database and technology products from Oracle at a 70% cost savings. Projects for data warehousing and disaster recovery will be supported by this agreement for licensing.		2012	2013	2014	2015	2016
	Personnel	--	--	--	--	--
	Supplies Expense	--	--	--	--	--
	Services and Charges	--	--	--	--	--
	Software Annual Support	880,844	907,269	934,487	962,522	991,398
	Property Management	--	--	--	--	--
Totals	\$880,844	\$907,269	\$934,487	\$962,522	\$991,398	
	Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016
Software (\$5,000+) - (542402)	1,440,000	1,091,508	--	--	--	--
Total Allocations	1,440,000	1,091,508	--	--	--	--
Reimbursements						
Total Reimbursement	--	--	--	--	--	--
Source of Funds (1)						
Revenue Distribution from the Revenue Fund	1,440,000	1,091,508	--	--	--	--
Total Funds	1,440,000	1,091,508	--	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Request Form
2012 - 2016 Capital Plan

Project Type: Technology
Project Purpose: Useful Life/Safety/Rehabilitation

Project Title: Network Upgrade	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001241	
Description: Upgrade of Cisco network infrastructure.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: Upgrade required to meet the needs of the organization and provide a supportable system capable to handle future needs for customers.		2012	2013	2014	2015	2016	
	Personnel	--	--	--	--	--	--
	Supplies Expense	--	--	--	--	--	--
	Services and Charges	--	--	--	--	--	--
	Software Annual Support	200,000	225,000	225,000	150,000	150,000	
	Property Management	--	--	--	--	--	--
	Totals	\$200,000	\$225,000	\$225,000	\$150,000	\$150,000	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Software (\$5,000+) - (542402)	609,000	--	--	--	--	--	--
Infrastructure - Other - (541403)	--	675,000	575,000	716,000	875,000	175,000	3,016,000
Total Allocations	609,000	675,000	575,000	716,000	875,000	175,000	3,016,000
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	609,000	675,000	575,000	716,000	875,000	175,000	3,016,000
Total Funds	609,000	675,000	575,000	716,000	875,000	175,000	3,016,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: VoIP Upgrades		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001242	
Description: Upgrade of our Cisco VoIP IPCC infrastructure		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1	
Operational and Maintenance Costs:							
		2012	2013	2014	2015	2016	
Justification: Upgrade of our Cisco VoIP IPCC infrastructure to meet the Authority's needs and provide a suportable system capable to handle ourfuture needs for our customers.		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	150,000	121,000	132,000	144,000	154,000
		Property Management	--	--	--	--	--
		Totals	\$150,000	\$121,000	\$132,000	\$144,000	\$154,000
		Budget	Budget				2012 - 2016
Project Allocation		2011	2012	2013	2014	2015	2016
		Totals					Totals
Equipment/Hardware (176004)		--	--	--	--	300,000	--
Consulting/Profess Serv Tech - (521301)		--	200,000	--	--	--	--
Computers (\$5,000+) - (542401)		20,000	--	--	--	300,000	--
Software (\$5,000+) - (542402)		100,000	250,000	--	--	--	--
Infrastructure - Other - (541403)		--	300,000	--	--	--	--
Total Allocations		120,000	750,000	--	--	600,000	--
Reimbursements							
Total Reimbursement		--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund		120,000	750,000	--	--	600,000	--
Total Funds		120,000	750,000	--	--	600,000	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: WWD Hardware		Department (Name/Dept #): Information Technology - (20111)/20111				CIP #: 7001243	
Description: Install Loops and detection hardware at all non-tolled exit ramps.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1	
		Operational and Maintenance Costs:					
		2012	2013	2014	2015	2016	
Justification: Based on priorities for roadway monitoring capabilities set by the Wrong Way Driver Taskforce, we believe the need for more complete coverage of our roadways is very important.		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
		Totals	--	--	--	--	--
		Budget	Budget				2012 - 2016
Project Allocation		2011	2012	2013	2014	2015	2016
		Totals					
Planning (173007)		50,000	--	--	--	--	--
Design (173008)		150,000	--	--	--	--	--
Construction (176001)		150,000	--	--	--	--	--
Construction Management (176002)		50,000	--	--	--	--	--
Equipment/Hardware (176004)		1,300,000	--	--	--	--	--
Implementation Consulting Services (176005)		50,000	--	--	--	--	--
Total Allocations		1,750,000	--	--	--	--	--
Reimbursements							
Total Reimbursement		--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund		1,750,000	--	--	--	--	--
Total Funds		1,750,000	--	--	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Request Form
2012 - 2016 Capital Plan

Project Type: Technology
Project Purpose: Useful Life/Safety/Rehabilitation

Project Title: Impact 360 Upgrade	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001244
Description: Customer center schedule management, screen/call recording, and reporting upgrade to current version of Blue Pumpkin to Impact 360 v10.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 2
	Operational and Maintenance Costs:					
Justification: Workforce management system to improve functionality that includes encryption, screen recording, audio recording and workforce management optimization.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
	Personnel	--	--	--	--	--
	Supplies Expense	--	--	--	--	--
	Services and Charges	--	--	--	--	--
	Software Annual Support	30,000	35,000	35,000	35,000	35,000
	Property Management	--	--	--	--	--
	Totals	\$30,000	\$35,000	\$35,000	\$35,000	\$35,000
	Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016
Consulting/Profess Serv Tech - (521301)	--	60,000	--	--	--	--
Software (\$5,000+) - (542402)	--	98,000	--	--	--	--
Total Allocations	--	158,000	--	--	--	--
Reimbursements						
Total Reimbursement	--	--	--	--	--	--
Source of Funds (1)						
Revenue Distribution from the Revenue Fund	--	158,000	--	--	--	--
Total Funds	--	158,000	--	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Time Clock Pilot/POC	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001245
Description: Time clock pilot for department with majority of non-exempt employees.	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 3
	Operational and Maintenance Costs:					
Justification: HR requested a proof of concept project. Business rules, requirements, and full blown project to procure hardware, power, and network support is required. Implementation consulting services would be required as well as essential HR system integration.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
	Personnel	--	--	--	--	--
	Supplies Expense	--	--	--	--	--
	Services and Charges	--	--	--	--	--
	Software Annual Support	--	--	--	--	--
	Property Management	--	--	--	--	--
Totals	--	--	--	--	--	
	Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016
						Totals
Consulting/Profess Serv Tech - (521301)	--	50,000	--	--	--	--
Computers (\$5,000+) - (542401)	--	100,000	--	--	--	--
Infrastructure - Other - (541403)	--	100,000	--	--	--	--
Total Allocations	--	250,000	--	--	--	--
Reimbursements						
Total Reimbursement	--	--	--	--	--	--
Source of Funds (1)						
Revenue Distribution from the Revenue Fund	--	250,000	--	--	--	--
Total Funds	--	250,000	--	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Virtualization	Department (Name/Dept #): Information Technology - (20111)/20111					CIP #: 7001246	
Description: Solution enterprise virtualization will allow NTTA to start creating virtual desktop and virtual servers more efficiently	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: Virtualization has many benefits, including more efficiency. This allows us to utilize hardware to the fullest, easily procure new servers and desktops on the fly and create a more robust and mobile environment.		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
	Personnel	--	--	--	--	--	--
	Supplies Expense	--	--	--	--	--	--
	Services and Charges	--	--	--	--	--	--
	Software Annual Support	--	50,000	50,000	30,000	--	--
	Property Management	--	--	--	--	--	--
Totals	--	\$50,000	\$50,000	\$30,000	--	--	
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)	--	100,000	--	--	--	--	100,000
Computers (\$5,000+) - (542401)	--	200,000	--	--	--	--	200,000
Software (\$5,000+) - (542402)	--	100,000	100,000	100,000	100,000	100,000	500,000
Total Allocations	--	400,000	100,000	100,000	100,000	100,000	800,000
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	--	400,000	100,000	100,000	100,000	100,000	800,000
Total Funds	--	400,000	100,000	100,000	100,000	100,000	800,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Systemwide CIF Projects - Walls		Department (Name/Dept #): Admin Infrastructure - (20221)/20221				CIP #: 2000430		
Description: Retaining & screening wall repair & replacement projects. Includes MSE wall joint repair & removal of failing sections of walls.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: To maintain NTTA assets at or above the Board-approved level of quality & ultimately the safety of the patrons.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
		2011	2012	2013	2014	2015	2016	
Infrastructure Rdway/Hwy/Bridg - (541401)		--	56,934,960	16,259,598	12,451,429	--	--	85,645,987
Total Allocations		--	56,934,960	16,259,598	12,451,429	--	--	85,645,987
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		--	56,934,960	16,259,598	12,451,429	--	--	85,645,987
Total Funds		--	56,934,960	16,259,598	12,451,429	--	--	85,645,987

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title:	Systemwide CIF Projects - Buildings		Department (Name/Dept #): Admin Infrastructure - (20221)/20221				CIP #: 1000835		
Description:	Building modifications and/or expansion.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: --		
			Operational and Maintenance Costs:						
Justification:	Bldgs are modified or expanded as NTTA sys expands. Maint Dept is unaware of anticipated expenditures for Cap Impvmt at this time. Annual reviews are conducted.		2012	2013	2014	2015	2016		
			Personnel	--	--	--	--	--	--
			Supplies Expense	--	--	--	--	--	--
			Services and Charges	--	--	--	--	--	--
			Software Annual Support	--	--	--	--	--	--
			Property Management	--	--	--	--	--	--
Totals			--	--	--	--	--		
Project Allocation		Budget	Budget				2012 - 2016		
		2011	2012	2013	2014	2015	2016	Totals	
Buildings - (541301)		5,000,000	7,000,000	--	--	--	--	7,000,000	
Building Improvements - (541302)		--	2,858,000	--	--	--	--	2,858,000	
Total Allocations		5,000,000	9,858,000	--	--	--	--	9,858,000	
Reimbursements									
Total Reimbursement		--	--	--	--	--	--	--	
Source of Funds (1)									
Revenue Distribution from the Revenue Fund		5,000,000	9,858,000	--	--	--	--	9,858,000	
Total Funds		5,000,000	9,858,000	--	--	--	--	9,858,000	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: PGBT Mainlane and Ramp Plazas ETC Conversion	Department (Name/Dept #): Project Delivery - (20511)/20511					CIP #: 2001510	
Description: Construction of Ph 2 of ETC conversion	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 1	
	Operational and Maintenance Costs:						
Justification: PGBT All ETC conversion completion was approved by Board Resolution in Aug 2007 Completion date extension was approved by Board Resolution in April 2009. Ph I was completed in Nov 2009		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
	Personnel	--	--	--	--	--	
	Supplies Expense	--	--	--	--	--	
	Services and Charges	--	--	--	--	--	
	Software Annual Support	--	--	--	--	--	
	Property Management	--	--	--	--	--	
Totals	--	--	--	--	--		
	Budget	Budget					2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	
Consulting/Profess Serv Tech - (521301)	225,200	115,000	--	--	--	--	
Infrastructure Rdway/Hwy/Bridg - (541401)	1,248,750	3,746,250	--	--	--	--	
Total Allocations	1,473,950	3,861,250	--	--	--	--	
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	1,473,950	3,861,250	--	--	--	--	
Total Funds	1,473,950	3,861,250	--	--	--	--	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: DNT at LBJ		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2100111	
Description: Reconstruction of DNT Interchange at LBJ due to reconfiguration of LBJ; Review of plans for reconfiguration of DNT at LBJ and relocation of fiber optic line due to LBJ reconstruction.		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 3	
		Operational and Maintenance Costs:					
Justification:		Personnel	2012	2013	2014	2015	2016
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
		Totals	--	--	--	--	--
		Budget	Budget				2012 - 2016
Project Allocation		2011	2012	2013	2014	2015	2016
Consulting/Profess Serv Tech - (521301)		15,000	15,000	--	--	--	--
Infrastructure Rdway/Hwy/Bridg - (541401)		--	650,000	--	--	--	--
Total Allocations		15,000	665,000	--	--	--	--
Reimbursements							
PPP firm Cintura		15,000	665,000	--	--	--	--
Total Reimbursement		15,000	665,000	--	--	--	--
Source of Funds (1)							
Total Funds		--	--	--	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: DNT SWDG Implementation		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2100310		
Description: Implementation of design guidelines on DNT S of IH 635. Design includes replacement of illumination system and installation of pedestrian fencing at bridges and ROW fencing		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: System wide design guidelines were adopted by the NTTA in 2003. Design from Lemmon Ave to IH 635 was approved by Board Resolution in May 2007		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Consulting/Profess Serv Tech - (521301)	--	--	--	--	395,787	--	395,787	
Infrastructure Rdway/Hwy/Bridg - (541401)	--	--	--	--	8,104,213	--	8,104,213	
Total Allocations	--	--	--	--	8,500,000	--	8,500,000	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund	--	--	--	--	8,500,000	--	8,500,000	
Total Funds	--	--	--	--	8,500,000	--	8,500,000	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: DNT Segment 1 Landscaping	Department (Name/Dept #): Project Delivery - (20511)/20511					CIP #: 2100416
Description: Landscaping DNT Segment 1 based on 2/15/07 estimate	Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501					Purpose Priority: 3
	Operational and Maintenance Costs:					
Justification:		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
	Personnel	--	--	--	--	--
	Supplies Expense	--	--	--	--	--
	Services and Charges	--	--	--	--	--
	Software Annual Support	--	--	--	--	--
	Property Management	--	--	--	--	--
	Totals	--	--	--	--	--
	Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016
Consulting/Profess Serv Tech - (521301)	--	--	--	504,921	--	--
Infrastructure Rdway/Hwy/Bridg - (541401)	--	--	--	2,831,917	--	--
Total Allocations	--	--	--	3,336,838	--	--
Reimbursements						
Total Reimbursement	--	--	--	--	--	--
Source of Funds (1)						
Revenue Distribution from the Revenue Fund	--	--	--	3,336,838	--	--
Total Funds	--	--	--	3,336,838	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Addison Road Intersection Improvements		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2200410	
Description: Widen Keller Springs Rd from the AATT east portal to Addison Rd. Town of Addison will widen Keller Springs Rd from Addison Rd to Quorum Drive Intent is to increase capacity and connectivity to DNT		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 2	
		Operational and Maintenance Costs:					
Justification: Draft ILA was prepared by NTTA and sent to Town of Addison in late 2008. NTTA does not have record of an executed ILA with the Town		2012	2013	2014	2015	2016	
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
Totals	--	--	--	--	--	--	
		Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Consulting/Profess Serv Tech - (521301)	7,200	48,971	--	--	--	--	48,971
Infrastructure Rdway/Hwy/Bridg - (541401)	0	900,000	--	--	--	--	900,000
Total Allocations	7,200	948,971	--	--	--	--	948,971
Reimbursements							
Total Reimbursement	--	--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund	7,200	948,971	--	--	--	--	948,971
Total Funds	7,200	948,971	--	--	--	--	948,971

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: PGBT at US 75 Improvements		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 3990410		
Description: Project being managed, designed and constructed by TxDOT. Cost share for relief of congestion for US 75 at PGBT. Modifications of the direct connectors of US 75/PGBT interchange; relocation of 15th street ramps etc		Roadway (Name/Fund #): Capital Improvement Fund - (1501)/1501				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Board approved resolution in Dec 2005 to fund this multi agency project (TxDOT, NTTA, Plano) in an amount of \$2.5 M No ILA in place		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	
							Totals	
Consulting/Profess Serv Tech - (521301)		10,000	37,500	62,500	--	--	--	100,000
Infrastructure Rdway/Hwy/Bridg - (541401)		0	625,000	1,875,000	--	--	--	2,500,000
Total Allocations		10,000	662,500	1,937,500	--	--	--	2,600,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		10,000	662,500	1,937,500	--	--	--	2,600,000
Total Funds		10,000	662,500	1,937,500	--	--	--	2,600,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)



NTTA SYSTEM
CONSTRUCTION
PROJECTS
SECTION



NTTA System Construction Projects

These Construction Projects consist of NTTA System Projects that are currently under construction or planned for construction using System bond proceeds. These projects are considered part of the NTTA System, as defined in the Trust Agreement, and will share their operations and maintenance costs with the system when completed.

Dallas North Tollway Phase 3 Extension

The Extension Phase 3 is the third major extension of the Dallas North Tollway (DNT). The six-lane, controlled-access toll way is being constructed between substantially complete northbound and southbound service roads designated as the Dallas Parkway. Beginning at the northern end of DNT Extension at SH 121 about 1,300 feet south of Gaylord Parkway, the Project extends approximately 9.2 miles north to US 380 in Collin County. The extension opened to traffic in 2007. Minor construction items will be completed by 2011 with only minor costs in 2012.

Lake Lewisville Toll Bridge

The NTTA worked cooperatively with the Texas Department of Transportation (TxDOT), Denton County and the cities of Little Elm, Frisco and Lake Dallas to construct the Lewisville Lake Toll Bridge (LLTB) corridor. The NTTA is responsible for the design, construction and operation of the approximately two-mile section that includes a 1.7-mile toll bridge and a 0.3-mile flowage easement bridge. The bridge opened to traffic in 2009. Minor construction items will be completed by 2011 with only minor costs in 2012.

President George Bush Turnpike Eastern Extension

The Eastern Extension is a portion of the outer loop around Dallas and its suburbs that connects Interstate Highway (IH) 30 to the existing President George Bush Turnpike (PGBT). It is part of the Loop 9/State Highway 190 corridor first envisioned in the 1960s. Construction on the approximately 9.9-mile corridor began in October 2008. The project is expected to open to traffic in fourth quarter 2011. The project will be completed by 2012 with only minor cost in 2013.

Sam Rayburn Tollway

Sam Rayburn Tollway (SRT) stretches approximately 26 miles southwest to northeast, linking the Dallas/Fort Worth International Airport and growing communities in Collin, Dallas and Denton counties. When complete, the SRT will feature six main lanes and all-electronic toll collection. The project was constructed in segments with Segment 1 and 2 opening to traffic in 2008; Segment 3 in 2009; Segment 4 in 2011; and Segment 5 (the SRT/Dallas North Tollway (DNT) interchange) will be completed by 2012 with only minor cost in 2013 and 2014.

NTTA System Construction Projects

Dallas North Tollway 4th Lane

The NTTA will coordinate with the City Of Plano to evaluate the addition of a 4th lane to the DNT between President George Bush Turnpike and the Sam Rayburn Tollway. The project is planned to begin design in 2013 and construction to go through 2016.

Dallas North Tollway and President George Bush Turnpike Interchange and Ramp Modifications

The NTTA will coordinate with the City Of Plano to modify the existing direct connectors of the DNT/PGBT interchange and the North and South bound ramps near the interchange. This will increase capacity and improve the flow of traffic through the interchange. The project is planned to begin design in 2013 and construction to go through 2016.

President George Bush Turnpike Widening between Interstate Highway 35 East and State Highway 78

The project will add an inside lane to each East and West bound directions. This will increase capacity and improve the flow of traffic between IH35 and US78. Anticipated to begin in 2016.

NTTA System Construction Projects - Project List
2012 - 2016 Capital Plan

Dept.	Project		Estimated 2011	Fiscal Year Planned Expenditures					Total 2012 - 2016
	No.	Name		2012	2013	2014	2015	2016	
PD-20511	2000410	PGBT EE	78,293,379	29,510,667	1,816,000	-	-	-	31,326,667
PD-20511	2000417	PGBT Widening I 35-SH 78	-	-	-	-	-	9,656,994	9,656,994
PD-20511	2110410	DNT PH 3	503,327	41,000	-	-	-	-	41,000
PD-20511	2180110	DNT 4th Lane	50,000	50,000	7,309,316	32,379,528	50,216,367	20,213,798	110,169,009
PD-20511	2190110	DNT/PGBT Interchange and Ramps Modifications	100,000	50,000	6,921,538	29,977,450	46,184,047	17,850,208	100,983,243
PD-20511	2300410	LLTB	882,663	150,000	-	-	-	-	150,000
PD-20511	2500410	SRT	89,240,532	11,907,030	2,149,367	595,716	3,997	-	14,656,110
									-
		Total Expenditures	169,069,901	41,708,697	18,196,221	62,952,694	96,404,411	47,721,000	266,983,023
2010 Carryover Amounts									
PD-20511	2000410	PGBT EE	34,796,675	-	-	-	-	-	-
PD-20511	2110410	DNT PH 3	214,254	-	-	-	-	-	-
PD-20511	2300410	LLTB	716,330	-	-	-	-	-	-
2011 Adjustments									
PD-20511	2180110	DNT 4th Lane	(14,000)	-	-	-	-	-	-
PD-20511	2190110	DNT/PGBT Interchange and Ramps Modifications	(56,800)	-	-	-	-	-	-
PD-20511	2500410	SRT	(3,853,646)	-	-	-	-	-	-
		Total 2012-2016 Capital Plan Expenditures	200,872,714	41,708,697	18,196,221	62,952,694	96,404,411	47,721,000	266,983,023

Project Title: PGBT EE		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2000410		
Description: Approx 9.9 miles Six mainlanes and intermittent 3 lane frontage roads each side SH78 to IH 30		Roadway (Name/Fund #): PGBT EE Construction Fund - (3722)/3722				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: Sections 28 - 31 are under construction by NTTA and Sec 32, a lake crossing is being constructed by TXDOT Payment for major construction will finish in 2012 with ancillary construction		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Right-of-Way (173003)	6,696,843	--	--	--	--	--	--	
Engineering & Maint (173005)	3,171,905	1,650,000	1,300,000	--	--	--	2,950,000	
Design (173008)	1,199,447	82,107	--	--	--	--	82,107	
Construction (176001)	83,352,420	25,296,984	--	--	--	--	25,296,984	
Construction Management (176002)	10,376,128	2,481,576	516,000	--	--	--	2,997,576	
Equipment/Hardware (176004)	4,654,974	--	--	--	--	--	--	
Other (176999)	3,638,337	--	--	--	--	--	--	
Total Allocations	113,090,054	29,510,667	1,816,000	--	--	--	31,326,667	
Reimbursements								
Toll Equity Agreement	10,335,180	--	--	--	--	--	--	
Total Reimbursement	10,335,180	--	--	--	--	--	--	
Source of Funds (1)								
Bond Proceeds	102,754,874	29,510,667	1,816,000	--	--	--	31,326,667	
Total Funds	102,754,874	29,510,667	1,816,000	--	--	--	31,326,667	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: PGBT Widening I35E-SH78		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2000417		
Description: Increasing capacity by adding an inside lane in each direction to the PGBT from I35E to Sh 78. This plan assumes: Design was completed on 2010; Construction delayed due to level of service projections from WSA and now anticipated to begin in 2016		Roadway (Name/Fund #): PGBT EE Construction Fund - (3722)/3722				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Capacity improvements on PGBT from IH 35H to Sh 78 are needed to alleviate congestion on PGBT. Design was approved by Board Resolution in Oct 2007.		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Engineering & Maint (173005)	--	--	--	--	--	34,842	34,842	
Construction (176001)	--	--	--	--	--	9,583,692	9,583,692	
Other (176999)	--	--	--	--	--	38,460	38,460	
Total Allocations	--	--	--	--	--	9,656,994	9,656,994	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Bond Proceeds	--	--	--	--	--	9,656,994	9,656,994	
Total Funds	--	--	--	--	--	9,656,994	9,656,994	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: DNT PH 3	Department (Name/Dept #): Project Delivery - (20511)/20511					CIP #: 2110410
Description: Approx 9.6 Miles Six Main Lanes SRT to US 380; Outstanding commitment of \$8.6M not included below	Roadway (Name/Fund #): DNT-PH3-2005 Construction Fund - (3713)/3713					Purpose Priority: 1
	Operational and Maintenance Costs:					
Justification: Open to traffic in 2007 landscape maintenance with construction management completes in 2011		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
	Personnel	--	--	--	--	--
	Supplies Expense	--	--	--	--	--
	Services and Charges	--	--	--	--	--
	Software Annual Support	--	--	--	--	--
	Property Management	--	--	--	--	--
	Totals	--	--	--	--	--
	Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016
						Totals
Planning (173007)	4,875	--	--	--	--	--
Construction (176001)	478,452	40,000	--	--	--	40,000
Construction Management (176002)	20,000	1,000	--	--	--	1,000
Total Allocations	503,327	41,000	--	--	--	41,000
	Reimbursements					
Frisco reimbursement for 3rd lane	--	400,000	--	--	--	400,000
Total Reimbursement	--	400,000	--	--	--	400,000
	Source of Funds (1)					
Bond Proceeds	144,327	--	--	--	--	--
Total Funds	144,327	--	--	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: DNT 4th Lane		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2180110		
Description: Increasing capacity by adding a 4th lane to DNT from PGBT to SRT.		Roadway (Name/Fund #): DNT 1990 Construction Fund - (3712)/3712				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Project is needed to alleviate peak-period traffic congestion along DNT		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016	
			2012	2013	2014	2015	2016	Totals
Right-of-Way (173003)		--	--	667,301	667,301	--	--	1,334,602
Engineering & Maint (173005)		36,000	25,000	850,000	1,250,000	1,543,151	950,000	4,618,151
Planning (173007)		--	25,000	1,171,026	--	--	--	1,196,026
Design (173008)		--	--	4,620,989	850,000	850,000	352,018	6,673,007
Construction (176001)		--	--	--	27,545,788	44,486,712	16,940,923	88,973,423
Construction Management (176002)		--	--	--	2,066,439	3,336,504	1,270,065	6,673,008
Equipment/Hardware (176004)		--	--	--	--	--	700,792	700,792
Total Allocations		36,000	50,000	7,309,316	32,379,528	50,216,367	20,213,798	110,169,009
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Bond Proceeds		36,000	50,000	7,309,316	32,379,528	50,216,367	20,213,798	110,169,009
Total Funds		36,000	50,000	7,309,316	32,379,528	50,216,367	20,213,798	110,169,009

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: DNT/PGBT Interchange and Ramp Modifications		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2190110		
Description: Capacity improvements and modifications to the existing direct connectors (DC) of the DNT/PGBT interchange and the NB and SB ramps. Modifications include widening the DC's and modifying locations of Park entrance and exit ramps.		Roadway (Name/Fund #): DNT 1990 Construction Fund - (3712)/3712				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Project is needed to alleviate peak-period traffic congestion at the DNT/PGBT interchange		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
		2012	2013	2014	2015	2016		
Right-of-Way (173003)	--	--	616,432	616,432	--	--	1,232,864	
Engineering & Maint (173005)	43,200	25,000	750,000	1,000,000	1,256,417	800,000	3,831,417	
Planning (173007)	--	25,000	1,140,786	--	--	--	1,165,786	
Design (173008)	--	--	4,414,320	750,000	750,000	250,000	6,164,320	
Construction (176001)	--	--	--	25,684,668	41,095,470	15,410,801	82,190,939	
Construction Management (176002)	--	--	--	1,926,350	3,082,160	1,155,810	6,164,320	
Equipment/Hardware (176004)	--	--	--	--	--	233,597	233,597	
Total Allocations	43,200	50,000	6,921,538	29,977,450	46,184,047	17,850,208	100,983,243	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Revenue Distribution from the Revenue Fund	43,200	50,000	6,921,538	29,977,450	46,184,047	17,850,208	100,983,243	
Total Funds	43,200	50,000	6,921,538	29,977,450	46,184,047	17,850,208	100,983,243	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: LLTB		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2300410		
Description: Approx 2 miles Four lanes at Lewisville Lake part of a larger corridor from IH35E in Lake Dallas to the DNT in Frisco		Roadway (Name/Fund #): LLTB Construction Fund - (3761)/3761				Purpose Priority: 1		
		Operational and Maintenance Costs:						
Justification: Open to traffic Aug 2009 payments for landscape with construction mgmt will complete in 2011		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation	2011	2012	2013	2014	2015	2016	Totals	
Engineering & Maint (173005)	72,000	--	--	--	--	--	--	
Planning (173007)	4,875	--	--	--	--	--	--	
Design (173008)	70,000	--	--	--	--	--	--	
Construction (176001)	682,643	150,000	--	--	--	--	150,000	
Construction Management (176002)	53,145	--	--	--	--	--	--	
Total Allocations	882,663	150,000	--	--	--	--	150,000	
Reimbursements								
Total Reimbursement	--	--	--	--	--	--	--	
Source of Funds (1)								
Bond Proceeds	882,663	150,000	--	--	--	--	150,000	
Total Funds	882,663	150,000	--	--	--	--	150,000	

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Sam Rayburn Tollway		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2500410	
Description: Approx 26 miles six mainlanes Denton Tap Rd to US 75		Roadway (Name/Fund #): Sam Ray Toll Const Fund(SH121) - (3751)/3751				Purpose Priority: 1	
Justification: Seg 1,2,3&4 open to traffic. Seg 5 under construction. Payments for major construction will continue thru the middle of 2013, landscaping with construction mgmt begins late 2012		Operational and Maintenance Costs:					
			2012	2013	2014	2015	2016
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
	Property Management	--	--	--	--	--	
	Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016	Totals
Right-of-Way (173003)	179,817	--	--	--	--	--	--
Engineering & Maint (173005)	3,733,998	1,521,227	--	--	--	--	1,521,227
Planning (173007)	198,487	--	--	--	--	--	--
Design (173008)	342,271	17,183	12,000	12,000	3,997	--	45,180
Construction (176001)	72,577,078	8,999,353	1,813,681	443,716	--	--	11,256,750
Construction Management (176002)	7,024,322	1,266,809	323,686	140,000	--	--	1,730,495
Equipment/Hardware (176004)	1,030,913	--	--	--	--	--	--
Other (176999)	300,000	102,458	--	--	--	--	102,458
Total Allocations	85,386,886	11,907,030	2,149,367	595,716	3,997	--	14,656,110
Reimbursements							
TxDOT	--	--	11,305,992	--	--	--	11,305,992
Total Reimbursement	--	--	11,305,992	--	--	--	11,305,992
Source of Funds (1)							
Bond Proceeds	85,386,886	11,907,030	-9,156,625	595,716	3,997	--	3,350,118
Total Funds	85,386,886	11,907,030	-9,156,625	595,716	3,997	--	3,350,118

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

SPECIAL PROJECT SYSTEM
CONSTRUCTION
PROJECTS
SECTION



Special System Construction Projects

Special Project System Construction consists of Non-NTTA System Projects that are currently under construction. These projects are considered stand-alone projects and will not rely on the NTTA System to maintain their operating and maintenance costs. These projects will be governed by a separate Trust Agreement.

President George Bush Turnpike – Western Extension

The President George Bush Turnpike – Western Extension (PGBT-WE), previously known as State Highway 161 (SH161), corridor project was initiated by the TxDOT in May 1969. TxDOT conducted the initial corridor studies, processed the Environmental Impact Statement and obtained the right of way for the project. The corridor project will result in a new, approximately 11.5-mile link in the growing loop around Dallas. TxDOT constructed the first three Phases with Phase 1 and 2 opening in 2009; Phase 3 in 2010; Phase 4 is being constructed by NTTA and is anticipated to be completed by 2012. NTTA secured the financing for this project on April 28, 2011.

Chisholm Trail Parkway

Chisholm Trail Parkway (CTP), formally known as Southwest Parkway (SWP)/Chisholm Trail, is a new, limited-access toll road in southwest Tarrant County that is expected to extend from the Fort Worth central business district to southwest Fort Worth, continuing south to Cleburne. Contingent upon reaching a project agreement with TxDOT and final funding of the project, the CTP is expected to open to traffic in 2014.

Special System Construction Projects - Project List
2012 - 2016 Capital Plan

Dept.	Project		Estimated 2011	Fiscal Year Planned Expenditures					Total 2012 - 2016
	No.	Name		2012	2013	2014	2015	2016	
PD-20511	2600410	Chisholm Trail Parkway	373,819,106	346,572,419	251,198,490	28,513,954			626,284,863
PD-20511	6100410	PGBT WE	233,500,000	120,131,144	39,882,470	138,371			160,151,985
Total Expenditures			607,319,106	466,703,563	291,080,960	28,652,325	-	-	786,436,848
2011 Adjustments									
PD-20511	2600410	Chisholm Trail Parkway	(121,926,865)	-	-	-	-	-	-
PD-20511	6100410	PGBT WE	(48,061,169)	-	-	-	-	-	-
Total 2012-2016 Capital Plan Expenditures			437,331,072	466,703,563	291,080,960	28,652,325	-	-	786,436,848

Project Title: Chisholm Trail Parkway		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2600410	
Description: Approx 27.7 miles - IH 30 to US 67 IH 30 to Altamesa - Six mainlanes Altamesa Blvd to FM 1187 - Four mainlanes FM 1187 to US 67 - Two mainlanes		Roadway (Name/Fund #): Southwest Parkway Const Fund - (3781)/3781				Purpose Priority: 1	
		Operational and Maintenance Costs:					
Justification: Section 2C (UPRR) and 3A are under construction. Design continues thru 2010 for all sections. Construction began late 2010 to 2011. UPRR, ROW and utility adjustments continue in 2010 thru 2012 Project neg with TXDOT, UPRR and CoFW		2012	2013	2014	2015	2016	
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
Totals		--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016
	2011	2012	2013	2014	2015	2016	Totals
Right-of-Way (173003)	46,970,376	19,898,326	5,000,000	--	--	--	24,898,326
Engineering & Maint (173005)	6,164,108	3,600,000	1,479,768	739,884	--	--	5,819,652
Planning (173007)	3,781,519	--	--	--	--	--	--
Design (173008)	1,682,944	1,028,596	471,666	--	--	--	1,500,262
Construction (176001)	177,575,563	294,930,811	221,487,827	27,077,369	--	--	543,496,007
Construction Management (176002)	15,717,731	25,371,685	14,578,305	696,701	--	--	40,646,691
Equipment/Hardware (176004)	--	1,743,001	8,180,924	--	--	--	9,923,925
Total Allocations	251,892,241	346,572,419	251,198,490	28,513,954	--	--	626,284,863
Reimbursements							
TxDOT	18,041,719	5,925,729	--	--	--	--	5,925,729
10% of ROW Land Pur - Johnson County	--	600,000	--	--	--	--	600,000
Regional Transportation Commission (RTC) Construction	109,136	--	--	--	--	91,100,000	91,100,000
Total Reimbursement	18,150,855	6,525,729	--	--	--	91,100,000	97,625,729
Source of Funds (1)							
Bond Proceeds	233,741,386	340,046,690	188,612,444	--	--	--	528,659,134
Total Funds	233,741,386	340,046,690	188,612,444	--	--	--	528,659,134

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: PGBT WE	Department (Name/Dept #): Project Delivery - (20511)/20511					CIP #: 6100410
Description: Approx 11.5 miles Four mainlanes, IH 30 and IH 20 I/C and UPRR Bridge South of SH 183 to IH 20	Roadway (Name/Fund #): PGBT-WE (SH 161) Construction Fund - (3771)/3771					Purpose Priority: 1
	Operational and Maintenance Costs:					
Justification: PH 4 design build currently under contract payments for major construction will finish in 2013 with ancillary construction like landscaping and sand stockpile construction continuing		2012	2013	2014	2015	2016
	Personnel	--	--	--	--	--
	Supplies Expense	--	--	--	--	--
	Services and Charges	--	--	--	--	--
	Software Annual Support	--	--	--	--	--
	Property Management	--	--	--	--	--
Totals	--	--	--	--	--	
	Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016
						Totals
Right-of-Way (173003)	256,103	--	--	--	--	--
Engineering & Maint (173005)	3,612,298	3,120,000	1,786,630	--	--	--
Planning (173007)	97,141	--	--	--	--	--
Design (173008)	749,511	726,273	281,118	--	--	--
Construction (176001)	170,006,260	104,647,680	35,855,283	136,178	--	--
Construction Management (176002)	8,558,918	8,025,041	1,959,439	2,193	--	--
Equipment/Hardware (176004)	2,158,600	3,612,150	--	--	--	--
Total Allocations	185,438,831	120,131,144	39,882,470	138,371	--	--
Reimbursements						
Total Reimbursement	--	--	--	--	--	--
Source of Funds (1)						
Bond Proceeds	185,438,831	120,131,144	39,882,470	138,371	--	--
Total Funds	185,438,831	120,131,144	39,882,470	138,371	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

CORRIDORS
UNDER STUDY
PROJECTS
SECTION



Corridors Under Study

These corridors represent potential future construction projects. Each project undergoes an extensive process to determine feasibility including: traffic and revenue analysis, construction analysis, operating and maintenance analysis, and determining a financing structure.

Trinity Parkway

The proposed Trinity Parkway will connect Interstate Highway (IH) 35E to U.S. 175, providing a new, approximately nine-mile relief route around the west and south sides of Dallas' central business district. NTTA is managing ongoing environmental clearance and preliminary engineering efforts to advance the project.

State Highway 170

The State Highway (SH) 170 corridor study was initiated by TxDOT. TxDOT conducted the initial studies, processed environmental reviews, obtained environmental clearance and right of way and built the existing facility. NTTA and project partners are currently addressing the implementation of Section 1: SH114 to I-35W (5.8 miles) in southwest Denton and northern Tarrant counties.

State Highway 360

The State Highway (SH) 360 corridor study was initiated by TxDOT. TxDOT conducted the initial studies, processed the environmental reviews and obtained right of way for the SH 360 corridor to U.S. 287. NTTA is currently conducting further studies of the corridor. The project is expected to result in a 9.7-mile extension of SH 360 main lanes in southern Tarrant County, northwestern Ellis County and northeastern Johnson County from Green Oaks Boulevard/Kingswood Boulevard to U.S. 287.

Corridors Under Study

State Highway 190 East Branch

The East Branch/State Highway (SH) 190 corridor study was initiated by TxDOT in May 1969. TxDOT conducted the initial corridor studies and is processing the Environmental Impact Statement for the project. The corridor effort could result in a new, 11-mile link in the growing loop around Dallas and its neighboring cities.

Dallas North Tollway Phases 4A & B and 5A

The DNT Phase 4 corridor is expected to extend the tollway north from U.S. 380 to the Collin/Grayson county line. The DNT Phase 5A corridor is expected to extend the DNT from the Collin/Grayson county line to a terminus to be determined upon route selection.

- Project limits:
 - Phase 4A (approximately 6 miles) – U.S. 380 to FM 428
 - Phase 4B – FM 428 extending north to the county line
 - Phase 5A – extension north of the county line
- Project length: To be determined

Corridors Under Study - Project List

2012 - 2016 Capital Plan

Dept.	Project		Estimated 2011	Fiscal Year Planned Expenditures					Total 2012 - 2016
	No.	Name		2012	2013	2014	2015	2016	
PD-20511	2120210	DNT PH 4A	250,000	49,000	24,000	24,000	24,000	24,000	145,000
PD-20511	2130210	DNT PH 4B-5A	1,028,020	337,000	24,000	24,000	24,000	24,000	433,000
PD-20511	2700210	Trinity Parkway	988,952	250,000	24,000	24,000	24,000	24,000	346,000
PD-20511	2800210	SH 170	1,576,163	1,986,644	1,037,500	987,500	-	-	4,011,644
PD-20511	2900210	SH 360	1,446,000	778,705					778,705
PD-20511	3000210	SH 190	250,000	-					-
PD-20511	3800110	Outer Loop Southwest (Loop 9)	-	25,000	-	-	-	-	25,000
PD-20511	4000110	Collin County Outer Loop	-	25,000	-	-	-	-	25,000
									-
Total Expenditures			5,539,135	3,451,349	1,109,500	1,059,500	72,000	72,000	5,764,349
2011 Project Adjustments									
PD-20511	2120210	DNT PH 4A	(186,204)	-	-	-	-	-	-
PD-20511	2130210	DNT PH 4B-5A	(323,185)	-	-	-	-	-	-
PD-20511	2700210	Trinity Parkway	(244,114)	-	-	-	-	-	-
PD-20511	2800210	SH 170	(436,947)	-	-	-	-	-	-
PD-20511	2900210	SH 360	(663,829)	-	-	-	-	-	-
PD-20511	3000210	SH 190	(226,000)	-	-	-	-	-	-
PD-20511	4000110	Collin County Outer Loop	11,779	-	-	-	-	-	-
Total 2012-2016 Capital Plan Expenditures			3,470,635	3,451,349	1,109,500	1,059,500	72,000	72,000	5,764,349

Project Title: DNT PH 4A		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2120210		
Description: Approx 6 miles six mainlanes & southbnd 2 lane frontage road from US 380 to FM 428 Total Project Cost: \$433,872,212		Roadway (Name/Fund #): Feasibility Study Fund - (1601)/1601				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Some ongoing ILA work for property The NTTA Board approved the PH 4A schematic & environmental assessment on Sept 17, 2008		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	
		Supplies Expense	--	--	--	--	--	
		Services and Charges	--	--	--	--	--	
		Software Annual Support	--	--	--	--	--	
		Property Management	--	--	--	--	--	
Totals		--	--	--	--	--		
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
			2012	2013	2014	2015	2016	
Deferred Charges (153001)		63,796	49,000	24,000	24,000	24,000	24,000	145,000
Total Allocations		63,796	49,000	24,000	24,000	24,000	24,000	145,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Transfer from Capital Improvement Fund		63,796	49,000	24,000	24,000	24,000	24,000	145,000
Total Funds		63,796	49,000	24,000	24,000	24,000	24,000	145,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: DNT PH 4B-5A		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2130210		
Description: Six mainlanes and 2 lane service rds each side from FM 428 to N of Denton County line Total Project Cost: \$739,312,373		Roadway (Name/Fund #): Feasibility Study Fund - (1601)/1601				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Planning will complete in 2011; ROW ongoing thru 2012		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation		2011	2012	2013	2014	2015	2016	Totals
Deferred Charges (153001)		704,835	337,000	24,000	24,000	24,000	24,000	433,000
Total Allocations		704,835	337,000	24,000	24,000	24,000	24,000	433,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Transfer from Capital Improvement Fund		704,835	337,000	24,000	24,000	24,000	24,000	433,000
Total Funds		704,835	337,000	24,000	24,000	24,000	24,000	433,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Trinity Parkway		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2700210		
Description: Approx 9 miles Six mainlanes with intermittent frontage roads from IH 35H to SH175 Total Project Cost \$1,788,840,000		Roadway (Name/Fund #): Feasibility Study Fund - (1601)/1601				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Ongoing review of environmental documents and geotechnical work		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget 2011	Budget				2012 - 2016 Totals	
		2011	2012	2013	2014	2015	2016	Totals
Deferred Charges (153001)		744,838	250,000	24,000	24,000	24,000	24,000	346,000
Total Allocations		744,838	250,000	24,000	24,000	24,000	24,000	346,000
Reimbursements								
Advanced Funding Agreement with TxDOT		358,159	100,000	--	--	--	--	100,000
Total Reimbursement		358,159	100,000	--	--	--	--	100,000
Source of Funds (1)								
Transfer from Capital Improvement Fund		386,679	150,000	24,000	24,000	24,000	24,000	246,000
Total Funds		386,679	150,000	24,000	24,000	24,000	24,000	246,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: SH170		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2800210		
Description: Section 1 - Six mainlanes from SH114 to IH 35W Approx 5.85 miles Total Project Cost: \$415,897,000. Section 2 - Four mainlanes from US287 to IH35W Approx 5.5 miles Total Project Cost \$801,502,862		Roadway (Name/Fund #): Feasibility Study Fund - (1601)/1601				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Section 1 planning continues thru 2012, Section 2 environmental clearance in 2014		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	
							Totals	
Deferred Charges (153001)		1,139,216	1,986,644	1,037,500	987,500	--	--	4,011,644
Total Allocations		1,139,216	1,986,644	1,037,500	987,500	--	--	4,011,644
Reimbursements								
NCTCOG/RTC		--	850,000	850,000	800,000	--	--	2,500,000
Total Reimbursement		--	850,000	850,000	800,000	--	--	2,500,000
Source of Funds (1)								
Transfer from Capital Improvement Fund		1,139,216	1,136,644	187,500	187,500	--	--	1,511,644
Total Funds		1,139,216	1,136,644	187,500	187,500	--	--	1,511,644

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: SH360		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 2900210		
Description: Sec 1 - Six mainlanes from Green Oaks to US 287 Frontage roads already in place Total Project Cost \$603,703,326		Roadway (Name/Fund #): Feasibility Study Fund - (1601)/1601				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: Planning is complete in 2012		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
Totals		--	--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016	
		2011	2012	2013	2014	2015	2016	
							Totals	
Deferred Charges (153001)		782,171	778,705	--	--	--	--	778,705
Total Allocations		782,171	778,705	--	--	--	--	778,705
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Transfer from Capital Improvement Fund		782,171	778,705	--	--	--	--	778,705
Total Funds		782,171	778,705	--	--	--	--	778,705

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: SH190	Department (Name/Dept #): Project Delivery - (20511)/20511					CIP #: 3000210
Description: Approx 11 miles Six mainlanes and three lane service roads with eight direct connectors from IH30 to IH20 Total Project Cost: \$1,947,936,000	Roadway (Name/Fund #): Feasibility Study Fund - (1601)/1601					Purpose Priority: 3
	Operational and Maintenance Costs:					
Justification: Environmental phase under development by TxDOT	2012	2013	2014	2015	2016	
	Personnel	--	--	--	--	--
	Supplies Expense	--	--	--	--	--
	Services and Charges	--	--	--	--	--
	Software Annual Support	--	--	--	--	--
	Property Management	--	--	--	--	--
Totals	--	--	--	--	--	--
	Budget	Budget				2012 - 2016
Project Allocation	2011	2012	2013	2014	2015	2016
Deferred Charges (153001)	24,000	--	--	--	--	--
Total Allocations	24,000	--	--	--	--	--
Reimbursements						
Total Reimbursement	--	--	--	--	--	--
Source of Funds (1)						
Transfer from Capital Improvement Fund	24,000	--	--	--	--	--
Total Funds	24,000	--	--	--	--	--

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Outer Loop Southwest (Loop 9)		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 3800110	
Description: Construction 2 mainlanes in each direction between US 287 and IH 20 with frontage roads and 3 level diamond interchange		Roadway (Name/Fund #): Feasibility Study Fund - (1601)/1601				Purpose Priority: 3	
		Operational and Maintenance Costs:					
Justification: -		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	
		Personnel	--	--	--	--	--
		Supplies Expense	--	--	--	--	--
		Services and Charges	--	--	--	--	--
		Software Annual Support	--	--	--	--	--
		Property Management	--	--	--	--	--
Totals		--	--	--	--	--	
Project Allocation		Budget	Budget				2012 - 2016
		2011	2012	2013	2014	2015	2016
		--	25,000	--	--	--	--
Deferred Charges (153001)		--	25,000	--	--	--	25,000
Total Allocations		--	25,000	--	--	--	25,000
Reimbursements							
Total Reimbursement		--	--	--	--	--	--
Source of Funds (1)							
Revenue Distribution from the Revenue Fund		--	25,000	--	--	--	25,000
Total Funds		--	25,000	--	--	--	25,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)

Project Title: Collin County Outer Loop		Department (Name/Dept #): Project Delivery - (20511)/20511				CIP #: 4000110		
Description: Constructing 3 mainlanes in each direction between US 75 and FM 428 also includes 2 ML gantries and 6 ramps gantries and sand stockpile		Roadway (Name/Fund #): Feasibility Study Fund - (1601)/1601				Purpose Priority: 3		
		Operational and Maintenance Costs:						
Justification: -		2012	2013	2014	2015	2016		
		Personnel	--	--	--	--	--	--
		Supplies Expense	--	--	--	--	--	--
		Services and Charges	--	--	--	--	--	--
		Software Annual Support	--	--	--	--	--	--
		Property Management	--	--	--	--	--	--
		Totals	--	--	--	--	--	
		Budget	Budget				2012 - 2016	
Project Allocation		2011	2012	2013	2014	2015	2016	Totals
Deferred Charges (153001)		11,779	25,000	--	--	--	--	25,000
Total Allocations		11,779	25,000	--	--	--	--	25,000
Reimbursements								
Total Reimbursement		--	--	--	--	--	--	--
Source of Funds (1)								
Revenue Distribution from the Revenue Fund		11,779	25,000	--	--	--	--	25,000
Total Funds		11,779	25,000	--	--	--	--	25,000

(1) Provided by Finance

Requested by: _____

Approved by: _____

Director

Assistant Executive Director (If necessary)



APPENDICES
SECTION



03/28/2008

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Appendix B - FY 2012 Capital Plan Budget Calendar

Date	Event
April 11, 2011 (Monday)	Executive Director's 2012 Staff Budget Retreat to discuss budget priorities and overall direction for the 5-Year Capital Plan
April 11, 2011 (Monday)	Hyperion Budget module available for inputting Budget
April 11, 2011 - April 29, 2011	Individual departments update or create Project Request Forms
April 29, 2011 (Friday)	Project Request Forms due to Finance Department, Budget and Compliance Division
May 9, 2011 (Monday)	5-Year Capital Plan distributed to Executive Management
May 9 - May 20, 2011	Departmental meetings with Executive Management, Finance, and Budget and Compliance Division
May 20, 2011 (Friday)	Review by Executive Management completed
May 27, 2011 (Friday)	5-Year Capital Plan book delivered to Board Members
June 2, 2011 (Thursday)	Board Work Session/5-Year Capital Plan Update
June 3 - June 24, 2011	Incorporate any Board recommendations
July 7, 2011 (Thursday)	Board Work Session/5-Year Capital Plan Review
July 21, 2011 (Thursday)	Board Meeting/5-Year Capital Plan Approved

Assumes Thursday Board Work Sessions and Wednesday Board Meetings

Appendix C – Capital Plan Process

Introduction

The North Texas Tollway Authority's policy for the adoption of the budget of Current Expenses (sometimes referred to as Annual Budget, Operating Budget, or Operation Maintenance Fund) and payments into the Reserve Maintenance Fund for the ensuing fiscal year is outlined by the Trust Agreement.

In conjunction with developing the Operating Budget, staff prepares estimates of expenditures from the Construction Funds, Capital Improvement Fund, Feasibility Study Fund, and the Reserve Maintenance Fund that are approved by Board resolution. In 2010 the Authority developed a formal process for creating a five-year capital plan that encompasses these funds.

Capital Plan Process

The capital plan projects are classified into five categories: Major Maintenance Projects, Capital Improvement Projects, NTTA System Construction Projects, Special Project System Construction Projects, and Corridors Under Study (see Project Type and Funding Source page 8). Each year the Budget and Compliance Division (BCD) will send a Project Request Form to all departments; requesting them to fill in the form for new projects or update the previous year projects for revised numbers and extended year.

The forms further classify the projects into project type, purpose, and priority number. These classification assist in the decision making process. The forms are returned to BCD to create project lists for the five categories of projects; create summary reports; and update the long term financial plan schedules. The forms, lists, reports, and schedules are compiled into the Five-Year Capital Plan Project Requests book that is delivered to the Executive Management for review and approval of the projects. The Executive Management team consists of the Authority's Executive Director and the Chief Financial Officer.

Any changes from the review and approval process are incorporated into the reports by BCD and the Five-Year Capital Plan book is created. The plan is presented to the NTTA Board Work-session of the NTTA Board of Directors for review and recommendation. Upon the Committee's approval, the Five-Year Capital Plan is presented to the full Board for adoption. Any changes to the plan will require Board approval.

Appendix C – Capital Plan Process

Cash Balances

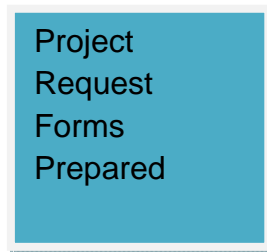
The Trust agreement requires that some funds maintain a cash balance. These cash balances contain both cash on deposit and investments held in the fund as follows:

- Operations and Maintenance Fund is required to maintain a cash balance equal to one-sixth (1/6) of the total operating budget amount for the then current fiscal year, plus all prior accruals for insurance and other periodic or regularly recurring expenses.
- Reserve Maintenance Fund is required to maintain a reserve balance of \$5,000,000.

Management determined that it was prudent to retain funds within the Capital Improvement Fund as insurance against unanticipated needs. During 2010, the Authority's Board of Directors approve a Rainy Day Fund in the amount of \$50,000,000 as the reserve in the CIF, with the goal of accumulating this amount over the next three years as funds are available. The amount was set up as a reserve, mainly for the subordinated CIF debt, to insure that debt payments are made. Use of this reserve will require specific action by the Board.

Capital Plan Process Flow

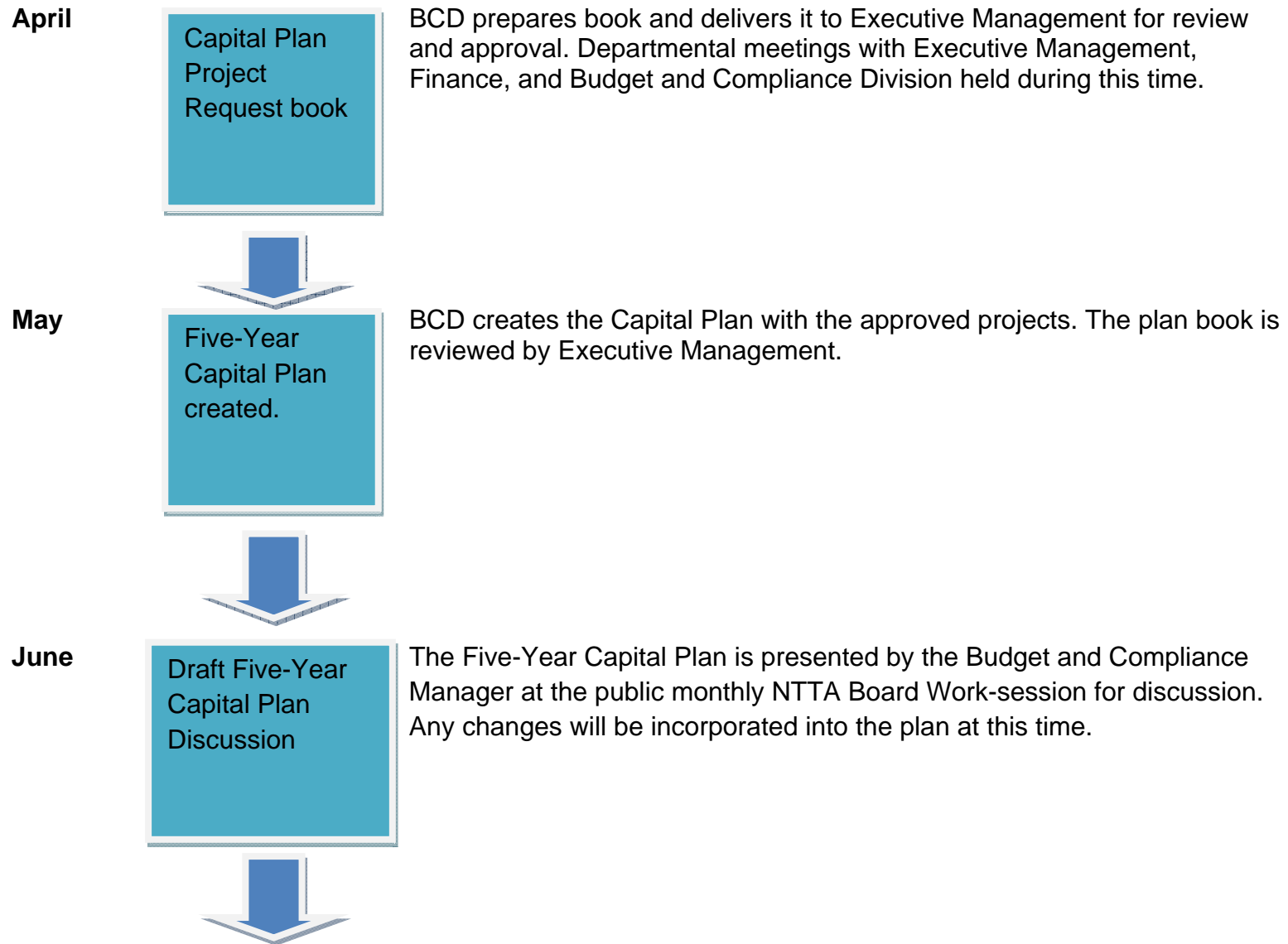
March



Project Request Forms prepared by Departments for new projects or updating previous year projects numbers or extending years. Filled forms submitted to Budget and Compliance Division (BCD).

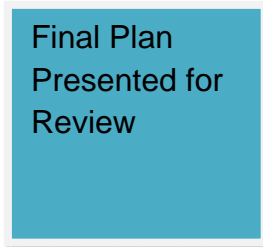


Appendix C – Capital Plan Process



Appendix C – Capital Plan Process

July



The Plan is presented by the Budget and Compliance Manager at the public monthly NTTA Board Work-session for final review and recommendation to the full Board for adoption.



July



The final Plan is presented by the Budget and Compliance Manager at the public monthly Board meeting for adoption.

Appendix D – Major Revenue Source

Toll revenue collected on the System is the Authority's major source of revenue. It accounted for \$395,570,900 of the 2011 Operating Budget's total estimated revenues, or 92.0%.

Toll Revenue

The Authority Act authorizes the Authority to fix, revise, charge, and collect tolls for the use of the NTTA System, and provides that such tolls will be so fixed and adjusted as to provide funds sufficient with other revenues, if any, to pay the cost of maintaining, repairing and operating the NTTA System and the principal of and the interest on bonds issued in connection with the NTTA System as the same become due and payable, and to create reserves for such purposes. The Authority Act states that such tolls will not be subject to supervision or regulation by any agency of the State or any local governmental entity.

The Authority has adopted a toll rate schedule for the NTTA System in substantial conformity with the recommendations of the Traffic and Revenue Engineers. The Authority covenants in the Trust Agreement that it will keep in effect a toll rate schedule that will raise and produce Net Revenues (Total Revenue less Operating Expenses) sufficient to satisfy its debt service requirements.

The toll rates on the System depend on the method of collection. TollTag rates are 15.3 cents per mile on the Dallas North Tollway, the President George Bush Turnpike and the Sam Rayburn Tollway. They are aligned with the regional toll rate adopted by the Regional Transportation Council in April 2006. TollTag rates are 53.0 cents per one way trip on both Mountain Creek Lake Bridge and Addison Airport Toll Tunnel, and \$1.06 on Lewisville Lake Toll Bridge. Cash and ZipCash rates on all facilities are 50% more than the TollTag rates. The premium reflects the higher costs of collection for cash and ZipCash.

The Authority's traffic and toll revenue estimates are provided by its outside Traffic and Revenue Engineers, currently Wilber Smith Associates (WSA). They conducted a toll sensitivity analysis of the System that shows the current and planned toll charges on the System are below the theoretical revenue maximization points. This demonstrates that, if needed, there is expected to be potential for revenue enhancement through toll increases above those assumed for traffic and revenue forecasting purposes.

Appendix D – Major Revenue Source

The schedule below shows WSA’s annual toll revenue estimates for the System, over the next six years. Annual toll revenue growth is expected to average 9% per year between 2011 and 2016.

Estimated NTTA System Annual Toll Revenue						
Roadway	2011	2012	2013	2014	2015	2016
DNT	162,660,300	180,962,800	194,743,700	207,191,300	218,955,300	233,751,600
PGBT	140,124,300	154,342,600	165,669,200	175,415,900	184,313,800	193,765,400
AATT	851,900	918,400	965,500	1,004,300	1,037,500	1,073,200
MCLB	906,500	1,262,700	1,458,600	1,606,400	1,702,100	1,819,400
LLTB	3,337,100	4,152,200	4,853,700	5,667,700	6,426,300	7,236,200
PGBT EE	8,100	12,762,000	17,784,500	21,451,400	24,317,800	27,377,400
SRT	87,682,700	101,691,600	113,203,700	124,216,600	134,740,900	145,948,200
System Totals	395,570,900	456,092,300	498,678,900	536,553,600	571,493,700	610,971,400

Revenue Distribution

The Authority covenants that all gross revenues (all tolls, other revenue, and income) arising or derived by the Authority from the operation and ownership of the Tollway (excepting investment income from all Funds and Accounts other than the Revenue Fund) will be collected by the Authority and deposited daily, as far as practicable, with the Trustee for the credit of the Revenue Fund. Notwithstanding the foregoing, tolls collected on behalf of TxDOT pursuant to a project agreement that provides for revenue sharing with TxDOT are required to be collected by the Authority and to be held and transferred to or upon the order of TxDOT as set forth in such project agreement. The Trustee is required to disburse amounts which are required to be on deposit in the various funds and accounts described below from the Revenue Fund on the required dates.

Appendix D – Major Revenue Source

Under the Trust Agreement, the tolls and other revenues of the System on deposit in the Revenue Fund are applied in the following manner with each deposit being made as specified below in the sequence noted:

- 1) *First*, on or before the first day of each month, funds are deposited to the Operation and Maintenance Fund in an amount sufficient to make the balance of the Operation and Maintenance Fund equal to one-sixth (1/6) of the amount of the total Current Expenses in the current Annual Budget, plus all prior accruals for insurance and other periodic or regularly scheduled recurring expenses.
- 2) *Second*, on or before the last Business Day preceding each interest payment date or principal (or sinking fund redemption) payment date for the First Tier Bonds (including First Tier Payment Obligations) or such other day as set forth in a Supplemental Agreement, funds are deposited to the applicable account in the First Tier Sinking Fund (or to a fund or account created to pay or repay amounts owed under a Credit Agreement entered into in connection with a series of First Tier Bonds in lieu of either of the foregoing) in the amounts due on any First Tier Bond (including First Tier Payment Obligations).
- 3) *Third*, on or before the first day of each month, funds are deposited to the credit of the First Tier Reserve Account (1) in the amount, if any, required to restore any deficiency in the First Tier Reserve Account due to a withdrawal or change in value of Authorized Investments in order to make the amount on deposit in the First Tier Debt Reserve Account equal to the First Tier Reserve Requirement, which restoration is intended to occur within 12 months of the occurrence of any such deficiency in 12 substantially equal monthly installments, and (2) in the amount set forth in a Supplemental Agreement if an amount different from the First Tier Reserve Requirement is required.
- 4) *Fourth*, on or before the last Business Day preceding each interest payment date or principal (or sinking fund redemption) payment date for the Second Tier Bonds (including Second Tier Payment Obligations) or such other day as set forth in a Supplemental Agreement, funds are deposited to the applicable account in the Second Tier Sinking Fund (or to a fund or account created to pay or repay amounts owed under a Credit Agreement entered into in connection with a series of Second Tier Bonds in lieu of either of the foregoing) in the amounts due on any Second Tier Bond (including Second Tier Payment Obligations).
- 5) *Fifth*, on or before the first day of each month, funds are deposited to the credit of the Second Tier Reserve Account or subaccount therein, if one is provided for in a Supplemental Agreement, in the amounts set forth in the Supplemental Agreement establishing the Second Tier Reserve Requirement or authorizing Additional Second Tier Bonds.

Appendix D – Major Revenue Source

- 6) *Sixth*, on or before the last Business Day preceding each interest payment date or principal (or sinking fund redemption) payment date for the Third Tier Bonds (including Third Tier Payment Obligations) or such other day as set forth in a Supplemental Agreement, funds are deposited to the applicable account in the Third Tier Sinking Fund (or to a fund or account created to pay or repay amounts owed under a Credit Agreement entered into in connection with a series of Third Tier Bonds in lieu of either of the foregoing) in the amounts due on any Third Tier Bond (including Third Tier Payment Obligations).
- 7) *Seventh*, on or before the first day of each month, funds are deposited to the credit of the Third Tier Reserve Account or subaccount therein, if one is provided for in a Supplemental Agreement, in the amounts set forth in the Supplemental Agreement establishing the Third Tier Reserve Requirement or authorizing Additional Third Tier Bonds.
- 8) *Eighth*, on or before the first day of each month, funds are required to be deposited in the Reserve Maintenance Fund in an amount equal to one-twelfth of the amount necessary in such fiscal year to accumulate in the Reserve Maintenance Fund an amount equal to the greater of (1) \$5,000,000, and (2) the amount as may be required in the then current Annual Budget to be deposited to the credit of the Reserve Maintenance Fund during the then current fiscal year; provided, however, that if the amount so deposited to the credit of the Reserve Maintenance Fund in any fiscal year is less than the budgeted amount, the requirement therefore will nevertheless be cumulative and the amount of any deficiency in any fiscal year is required to be added to the amount otherwise required to be deposited in each fiscal year thereafter until such time as such deficiency has been made up, unless such budget requirement has been modified by the Authority.
- 9) *Ninth*, at the end of each fiscal year any remaining funds on deposit in the Revenue Fund may be transferred to the Capital Improvement Fund.

Appendix E – Outstanding Debt Service

	A	B	C	D	E	E	F	G
Fiscal Year Ending 12/31 ⁽¹⁾⁽²⁾	Outstanding First Tier Net Debt Service ⁽³⁾⁽⁴⁾⁽⁵⁾⁽⁶⁾	Series 2011 Bonds Debt Service ⁽⁶⁾⁽⁷⁾	Future First Tier Net Debt Service (8)	Second Tier Net Debt Service ⁽⁹⁾⁽¹⁰⁾	Third Tier Debt Service ⁽¹⁰⁾	ISTEA Loan Debt Service	Subordinated Lien Bonds Debt Service ⁽¹¹⁾	Total Net Debt Service (5)(7)
2011	177,035,725	4,350,000	-	20,644,896	-	8,250,000	23,416,150	233,696,771
2012	245,129,065	4,350,000	-	37,724,879	-	8,250,000	23,416,150	318,870,094
2013	273,050,556	4,350,000	-	58,038,275	-	8,000,000	23,416,150	366,854,981
2014	290,415,556	4,350,000	3,223,500	58,038,275	-	8,000,000	23,416,150	387,443,481
2015	309,393,033	4,350,000	3,223,500	58,038,275	-	8,000,000	23,416,150	406,420,958
2016	330,675,513	4,350,000	3,223,500	58,038,275	-	8,000,000	23,416,150	427,703,438
2017	332,808,958	4,350,000	3,223,500	58,038,275	-	9,000,000	23,416,150	430,836,883
2018	381,653,083	4,350,000	3,223,500	58,038,275	-	10,500,000	23,416,150	481,181,008
2019	380,416,704	4,350,000	3,223,500	58,038,275	-	12,250,000	53,841,150	512,119,629
2020	394,343,760	4,350,000	3,223,500	58,038,275	-	15,322,396	53,839,588	529,117,518
2021	419,027,608	4,350,000	3,223,500	58,038,275	-	15,322,396	53,844,275	553,806,054
2022	418,697,189	4,350,000	3,223,500	58,038,275	-	15,322,396	53,838,675	553,470,034
2023	427,334,944	4,350,000	3,223,500	58,038,275	-	15,322,396	53,811,493	562,080,609
2024	437,460,700	4,350,000	3,223,500	58,038,275	-	15,322,396	53,785,790	572,180,661
2025	462,506,200	4,350,000	3,223,500	58,038,275	-	15,322,396	53,754,696	597,195,067
2026	470,661,846	4,350,000	3,223,500	58,038,275	-	15,322,396	53,721,327	605,317,344
2027	498,267,616	4,350,000	3,223,500	58,038,275	-	15,322,396	53,688,202	632,889,990
2028	523,054,501	4,350,000	3,223,500	58,038,275	-	15,322,396	53,657,295	657,645,968
2029	479,634,490	4,350,000	3,223,500	83,113,275	-	-	-	570,321,265
2030	417,272,321	4,350,000	3,223,500	174,967,431	-	-	-	599,813,253
2031	422,267,065	4,350,000	3,223,500	184,636,450	-	-	-	614,477,015
2032	462,333,776	4,350,000	3,223,500	173,621,525	-	-	-	643,528,801
2033	472,436,390	4,350,000	3,223,500	176,682,325	-	-	-	656,692,215
2034	530,793,028	4,350,000	3,223,500	135,435,175	-	-	-	673,801,703
2035	559,394,153	4,350,000	3,223,500	130,842,538	-	-	-	697,810,190
2036	577,813,401	4,350,000	3,223,500	123,821,000	-	-	-	709,207,901
2037	613,995,690	4,350,000	3,223,500	78,157,961	-	-	-	699,727,151
2038	347,554,353	4,350,000	50,513,500	-	-	-	-	402,417,853
2039	407,410,753	4,350,000	6,821,100	-	-	-	-	418,581,853
2040	442,888,016	4,350,000	-	-	-	-	-	447,238,016
2041	449,182,825	4,350,000	-	-	-	-	-	453,532,825
2042	452,240,414	4,350,000	-	-	-	-	-	456,590,414
2043	188,854,433	4,350,000	-	-	-	-	-	193,204,433
2044	189,241,978	4,350,000	-	-	-	-	-	193,591,978
2045	191,668,385	4,350,000	-	-	-	-	-	196,018,385
2046	193,813,299	4,350,000	-	-	-	-	-	198,163,299
2047	130,798,405	4,350,000	-	-	-	-	-	135,148,405
2048	-	-	-	-	-	-	-	-
2049	-	-	-	-	-	-	-	-
Total	\$ 14,301,525,733	\$ 160,950,000	\$ 134,698,600	\$ 2,248,259,855	\$ -	\$ 218,151,564	\$ 725,111,692	\$ 17,788,697,444

Continued

Appendix E – Outstanding Debt Service

- (1) Excludes any payments to be made into the Reserve Maintenance Fund ("RMF") under the Trust Agreement. Payments made into the RMF are made after debt service on First, Second and Third Tier Bonds but prior to debt service on the ISTEAL Loan and the Subordinate Lien Bonds. See "Major Maintenance Projects" page 12 for transfers from Revenue Fund to the RMF. Additionally, excludes debt that has been or is expected to be incurred under the trust agreement relating to the Special Projects System.
- (2) For all Bonds other than the Subordinate Lien Bonds, fiscal year debt service includes debt service on the following January 1 (i.e., fiscal year 2011 includes debt service on January 1, 2012). With respect to the Subordinate Lien Bonds, fiscal year debt service in each year includes the required deposit to the CIF Bond Payment Account on January 1 of the following year for the Subordinate Lien Bonds debt service due on August 1 of that year and February 1 of the next succeeding year (e.g. fiscal year 2011 includes debt service on August 1, 2012 and February 1, 2013).
- (3) Excludes debt service on bonds to be refunded by the Series 2011A Bonds.
- (4) Net of capitalized interest and net of the direct subsidy related to the Series 2009B Bonds issued as Build America Bonds. Net of \$16.4 million transferred to the First Tier Bond Interest Account to be utilized for the July 1, 2013 interest payment.
- (5) Assumes the Series 2008E-2 Bonds, the Series 2008E-3 Bonds, the Series 2008H-2 Bonds and the Series 2008L-2 Bonds are remarketed to a fixed rate of 6.00% after their respective mandatory tender date. Assumes the Series 2009D Bonds are associated with existing interest rate exchange agreement and are synthetically fixed with two interest rate exchange agreements, one with a notional amount of approximately \$84.06 million with a swap rate of 3.673% and one with a notional amount of approximately \$96.23 million with a swap rate of 3.533%. As the interest rate exchange agreements amortize in 2019 to 2025, the Series 2009D Bonds will become un-hedged variable rate bonds and are assumed to bear interest at a rate of 4.35%, inclusive of liquidity and remarketing costs.
- (6) Debt service in years 2048 - 2049 is net of cash balances in the First Tier Debt Service Reserve Fund which is required by the terms of the Trust Agreement to be used to retire the last maturities of the outstanding bonds.
- (7) Assumes Series 2011A Bonds bear interest at a rate of 4.35%, inclusive of liquidity and remarketing costs.
- (8) Assumes the issuance of approximately \$53.73 million additional First Tier current interest bonds which are assumed to bear interest at 6.00%.
- (9) Debt service in year 2037 is net of cash balances in the Second Tier Debt Service Reserve Fund which is required by the terms of the Trust Agreement to be used to retire the last maturities of the outstanding bonds.
- (10) The Authority has \$90,600,000 in commercial paper outstanding. Assumes the CP Notes outstanding are refunded in fiscal year 2011 with proceeds of Special Projects System revenue bonds.
- (11) Net of direct subsidy related to the Series 2010B Bonds issued as Build America Bonds.

Appendix F - Estimated Operating Expenditures by Account

Acct	Description	Estimated 2012 - 2016					
		2011 Budget	2012	2013	2014	2015	2016
511101	Salaries and Wages-Direct	35,335,419	35,081,224	35,591,200	36,324,429	37,248,828	38,165,939
511301	Overtime	511,104	507,427	514,804	525,409	538,780	552,046
511103	Salaries and Wages-Comp Adj.	912,098	905,537	918,700	937,627	961,488	985,161
511202	Salaries and Wages-Internship	35,040	34,788	35,294	36,021	36,937	37,847
512401	Retirement Contributions	4,943,426	4,907,864	4,979,210	5,081,787	5,211,110	5,339,415
512402	Retirement Contr.-Internship	1,402	1,392	1,412	1,441	1,478	1,514
512403	Retirement Contr.-Comp. Adj.	127,602	126,684	128,526	131,173	134,512	137,823
523501	Travel Expenses	211,954	210,429	213,488	217,886	223,431	228,932
521101	Meeting Expenses	120,445	119,579	121,317	123,816	126,967	130,093
523701	Employees' Training	396,037	393,188	398,904	407,122	417,482	427,761
512901	Relocation of Personnel	10,000	9,928	10,072	10,280	10,541	10,801
531701	Uniforms	172,712	171,470	173,962	177,546	182,064	186,547
512601	TX Unemploy. Comp.Payments	2,393,106	2,375,891	2,410,429	2,460,086	2,522,692	2,584,804
521208	Police Services	3,242,295	3,218,971	3,265,765	3,333,043	3,417,864	3,502,016
521214	Police services, direct purchases	2,476	2,458	2,494	2,545	2,610	2,674
521207	Traffic Engineering Fees	1,135,000	1,126,835	1,143,216	1,166,767	1,196,460	1,225,918
521202	Legal Fees	3,000,000	2,978,419	3,021,716	3,083,967	3,162,449	3,240,312
521203	Auditing Fees	115,500	114,669	116,336	118,733	121,754	124,752
521204	Trustee Fees	151,525	150,435	152,622	155,766	159,730	163,663
512501	Tuition Reimbursement	32,400	32,167	32,635	33,307	34,154	34,995
523203	Public Information Fees	175,000	173,741	176,267	179,898	184,476	189,018
521209	Armored Car Services	13,455	13,358	13,552	13,832	14,184	14,533
521201	Professional Fees	6,768,484	6,719,793	6,817,479	6,957,926	7,134,994	7,310,667
531103	Mobile Equipment Expense	1,485,900	1,475,211	1,496,656	1,527,489	1,566,361	1,604,927
531104	Repair/Maint. Off.Furn&Equip.	15,000	14,892	15,109	15,420	15,812	16,202
531501	TollTags and Supplies	4,662,839	4,629,296	4,696,592	4,793,347	4,915,330	5,036,352
531601	Small Tools and Shop Supplies	102,658	101,920	103,401	105,531	108,217	110,881
521212	Outside Maintenance Services	10,977,447	10,898,478	11,056,909	11,284,694	11,571,871	11,856,786
522302	Rental of Equipment	377,277	374,563	380,008	387,837	397,706	407,498
522301	Rent	396,204	393,354	399,072	407,293	417,658	427,942
523201	Postage	3,383,686	3,359,345	3,408,179	3,478,392	3,566,911	3,654,733
523202	Telecommunications	682,927	678,014	687,870	702,041	719,907	737,632
531101	Printing/Office Supplies	432,249	429,139	435,378	444,347	455,655	466,874
523601	Dues & Subscriptions	238,765	237,047	240,493	245,448	251,694	257,891
523301	Recruitment	25,500	25,317	25,685	26,214	26,881	27,543
531102	Materials and Supplies	2,625,294	2,606,408	2,644,298	2,698,773	2,767,453	2,835,591
531105	Freight and Express	29,008	28,799	29,218	29,820	30,579	31,332
574001	Uncollectible Damage Claims	67,500	67,014	67,989	69,389	71,155	72,907
523302	Newspaper Notices	55,000	54,604	55,398	56,539	57,978	59,406
573002	Credit Card Fees	9,383,645	9,316,141	9,451,570	9,646,283	9,891,765	10,135,313
531651	Computer Software	3,268,168	3,244,658	3,291,825	3,359,640	3,445,138	3,529,962
523402	Maps & Pamphlets	194,000	192,604	195,404	199,430	204,505	209,540
523302	Magazine & Newspaper Ad.	243,200	241,450	244,960	250,007	256,369	262,681
523303	Television & Radio	540,000	536,115	543,909	555,114	569,241	583,256
523401	Prints & Photographic Supplies	15,650	15,537	15,763	16,088	16,497	16,904
523304	Promotional Expenses	299,795	297,638	301,965	308,186	316,029	323,810
521211	Security Services	12,939	12,846	13,033	13,301	13,640	13,975
531231	Electric Service	2,606,500	2,587,749	2,625,368	2,679,453	2,747,641	2,815,291
531221	Gas	95,000	94,317	95,688	97,659	100,144	102,610
531211	Water	483,000	479,525	486,496	496,519	509,154	521,690
523851	Temporary Contract Labor	25,000	24,820	25,181	25,700	26,354	27,003
531102	Safety Program	24,176	24,002	24,351	24,853	25,485	26,113
523101	Insurance Premiums	744,977	739,618	750,370	765,828	785,317	804,653
512101	Group Hospitalization	7,436,793	7,383,294	7,490,625	7,644,941	7,839,492	8,032,511
512701	Workers' Comp. & Emprls. Liab.	285,780	283,724	287,849	293,779	301,255	308,672
523902	Liability Claims	34,345	34,098	34,594	35,306	36,205	37,096
Total		111,056,702	110,257,785	111,860,605	114,165,067	117,070,386	119,952,807

